London
CANADA

2013 COUNCIL APPROVED BUDGET
SUMMARY

Council Approved: February 28, 2013

2013 Council Approved Budget
Table of Contents

2013 Budget Highlights

Impact of the Average Rate Payer (Including Water and Wastewater Charges) 1
Overview of Revenues and Expenditures 3
Sources of and Uses of Funds 4
Property Tax Supported Budget Overview 5
Capital Budget and Ten Year Plan 10

2013 Operating Budget Reports 15

Culture: 16
Centennial Hall 17
Arts, Culture & Heritage Advisory & Funding 18
Museum London 19
Eldon House 20
Heritage 21
London Public Library 22

Economic Prosperity: 23
Business Attraction & Retention 24
Community Improvement/BIA 25
London Convention Centre (Conventions, Meetings & Event Attendance) 26
Tourism London 27
Covent Garden Market 28

Environmental Services: 29
Kettle Creek Conservation Authority 30
Lower Thames Valley Conservation Authority 31
Upper Thames River Conservation Authority 33
Environmental Action Programs & Reporting 34
Garbage, Recycling & Composting 35

Parks, Recreation & Neighbourhood Services: 38
Neighbourhood & Recreation Services 39
Parks & Urban Forestry 51

2013 Council Approved Budget
Table of Contents (continued)

Planning & Development Services: 55
  Building Controls 56
  Land Use Planning 57
  Development Services 58

Protective Services: 59
  Animal Services 60
  By-law Enforcement & Property Standards 61
  Emergency & Security Management 62
  Fire Services 65
  London Police Service 68

Social & Health Services: 69
  Housing 70
  London & Middlesex Housing Corporation 73
  Long Term Care 74
  Land Ambulance 78
  Middlesex London Health Unit 79
  Social & Community Support Services 80

Transportation Services: 86
  Parking 87
  London Transit Commission (Conventional & Specialized) 88
  Roadways 91

Corporate, Operational & Council Services: 96
  Corporate Services 97
  Corporate Planning & Administration 111
  Council Services 115
  Financial Management 122
  Public Support Services 128

2014 – 2017 Operating Budget Forecast Reports - Summary 135

2013 Council Approved Budget
Table of Contents (continued)

2013 Capital Budget and 2013 to 2022 Forecast

Life Cycle Renewal 136
Expenditure by Service Program 137
Culture 138
Economic Prosperity 141
Environmental Services 142
Parks, Recreation & Neighbourhood Services 144
Planning & Development Services 152
Protective Services 153
Social & Health Services 159
Transportation Services 160
Corporate, Operational & Council Services 165

Growth 170
Expenditure by Service Program 171
Cultural Services 172
Economic Prosperity 175
Parks, Recreation & Neighbourhood Services 177
Planning & Development Services 200
Protective Services 203
Transportation Services 207

Service Improvements 252
Expenditure by Service Program 253
Economic Prosperity 254
Environmental Services 261
Parks, Recreation and Neighbourhood Services 265
Planning & Development Services 274
Protective Services 275
Transportation Services 279
Corporate, Operating & Council Services 286

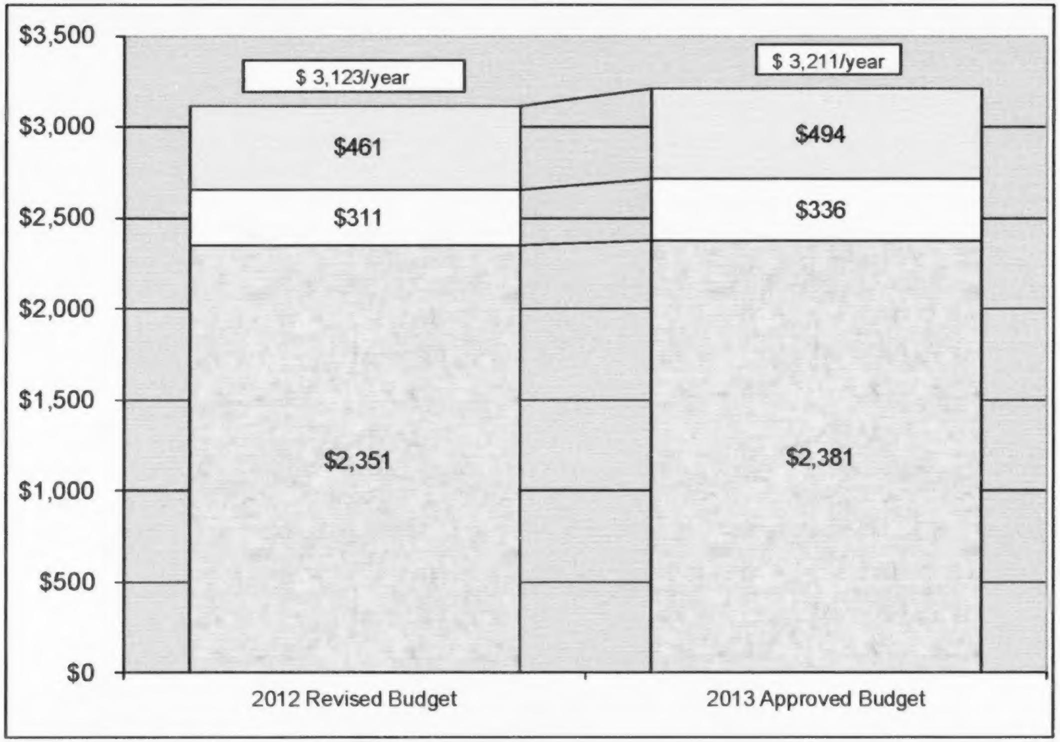
Reserves and Reserve Funds 288

Debt Analysis 298

2013 CITY OF LONDON BUDGET SUMMARY
IMPACT OF THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The 2013 Property Tax Supported Budget reflects an $88 increase annually for the average residential ratepayer, including a 1.2% increase in the property tax levy from rates; after recognition of assessment growth of 1.4%, and an increase of 8% in Water and 7% in Wastewater rates.

Impact of the 2013 Budget on the Average Residential Rate Payer



ANNUAL INCREASE for average residential rate payer

$	33	**Wastewater: 7% Rate Increase**
$	25	**Water: 8% Rate Increase**
$	30	**Municipal Property Tax 1.2%** (Note: Excludes the $446 Education tax portion which is set by the Province):
$	**88**	**Total Annual Impact on Average Residential Rate Payer**

(1) Average rate payer owning a home with an assessed value of $202,000. Municipal Property Tax Amount is subject to 2013 tax policy.

(2) Water and Wastewater cost for the average residential rate payer is based on an average residential consumption of 188.1 m^3.
Excludes the impact of the Council approved new funding model change.

*Figures rounded for presentation purposes.

2013 CITY OF LONDON BUDGET SUMMARY

IMPACT OF THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The chart below explains, in broad terms, the annual increases of $30 for property tax, $33 for wastewater and $25 for water for the average rate payer.

Increase for the average residential rate payer explained:

Municipal Property Tax increase		
Cultural Services (Library, Museum London, Heritage, CAIP Program)	$	2
Economic Prosperity (Convention Centre, Tourism London, Business Attraction)	$	5
Environmental Services (Conservation Authorities, Garbage Recycling & Composting)	$	1
Parks, Recreation & Neighbourhood Services (Neighbourhood & Recreation Services, Parks& Urban Forestry)	$	0
Planning & Development (Building Controls, City Planning & Reserarch, Development Approvals)	$	1
Protective Services (London Police, London Fire, By Law Enforcement)	$	14
Social and Health Services (Housing, Long Term Care, Middlesex London Health Unit, Land Ambulance, Social Services)	$	(18)
Transportation Services (Parking, Public Transit - LTC, Roadways)	$	9
Corporate, Operational & Council Services (Corporate Services,Corporate Planning & Admin, Council Services, Public Support Services)	$	1
Financial Management (Capital Financing, Strategic Draws from Reserve)	$	15
Total	**$**	**30**

*Figures subject to rounding

Wastewater Rate increase		
Engineering and Operations	$	18
Debt servicing and other capital costs	$	15
TOTAL	**$**	**33**

Water Rate increase		
Engineering and Operations	$	8
Debt servicing and other capital costs	$	11
Cost to purchase water from Joint Boards	$	6
TOTAL	**$**	**25**

Total Annual Impact on Average Residential Rate Payer	**$**	**88**

A 1% change in tax levy requirement from tax rates equates to $23.51
A 1% change in water rates equates to $3.11
A 1% change in waste water rates equates to $4.61

2013 CITY OF LONDON BUDGET SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES

2013 Operating Budget Overview (in $ millions)

	2011 Actual	2012 Revised Budget	2013 Approved Budget	Budget Increase/ (Decrease)	% Increase/ (Decrease)	% Growth Increase/ (Decrease)	% Rate Increase
Operating Expenditures:							
General (Tax supported) Budget	741.9	730.7	752.1	21.4	2.9%		
Water Budget	54.3	59.7	62.6	2.9	4.8%		
Wastewater Budget	71.4	75.5	79.1	3.6	4.7%		
Total City of London Expenditures	**$ 867.7**	**$ 865.9**	**$ 893.7**	**$ 27.8**	**3.2%**		
Operating Revenues:							
Property Tax	*462.7*	*467.4*	*479.6*	*12.3*	*2.6%*	***1.4%***	***1.2%***
Non-Property Tax Revenues	*279.2*	*263.4*	*272.5*	*9.1*	*3.5%*		
General (Tax supported) Budget	**$ 741.9**	**$ 730.7**	**$ 752.1**	**$ 21.4**	**2.9%**		
Water Rate	*52.3*	*57.6*	*60.3*	*2.7*	*4.7%*		
Non-Water Rate Revenues	*2.1*	*2.1*	*2.2*	*0.2*	*7.8%*		
Water Budget	**$ 54.3**	**$ 59.7**	**$ 62.6**	**$ 2.9**	**4.8%**	***(3.2%)***	***8.0%***
Wastewater Rate	*65.0*	*70.6*	*74.5*	*3.8*	*5.4%*		
Non-Wastewater Rate Revenues	*6.4*	*4.9*	*4.6*	*(0.3)*	*(5.7%)*		
Wastewater Budget	**71.4**	**75.5**	**79.1**	**3.6**	**4.7%**	***(2.3%)***	***7.0%***
Total City of London Revenues	**$ 867.6**	**$ 865.9**	**$ 893.7**	**$ 27.8**	**3.2%**		

*Figures subject to rounding

2013 Capital Budget Overview (in $ millions)

	2012 Original Budget	2012 Revised Budget	2013 Approved Budget	Budget Increase/ (Decrease)
General (Tax supported) Budget	100.2	115.8	101.0	(14.8)
Water Budget	21.5	17.6	26.7	9.2
Wastewater Budget	58.4	52.2	54.4	2.2
Total City of London Capital	**$ 180.2**	**$ 185.5**	**$ 182.1**	**$ (3.4)**

2013 Total Corporate Budget Overview (in $ millions)

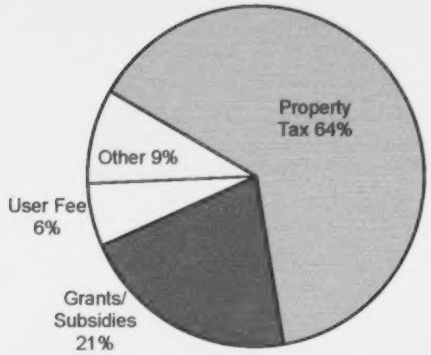
	2012 Revised Budget	2013 Approved Budget	Budget Increase/ (Decrease)
Operating Budget	865.9	893.7	27.8
Capital Budget	185.5	182.1	(3.4)
Total City of London Budget	**$ 1,051.4**	**$ 1,075.9**	**$ 24.5**

*Figures subject to rounding

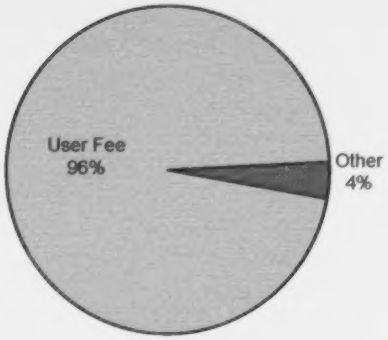
2013 CITY OF LONDON BUDGET SUMMARY
SOURCES OF AND USES OF FUNDS

Source of 2013 Operating Revenues:

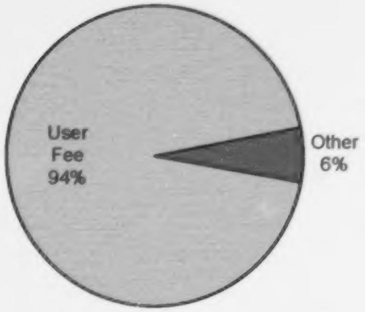
General (Property Tax Support) Budget
$752.1 million Revenues



Water Budget
$62.6 million Revenues

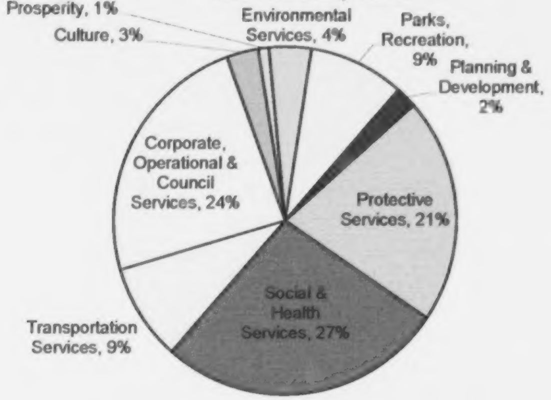


Wastewater (Sewer) Budget
$79.1 million Revenues

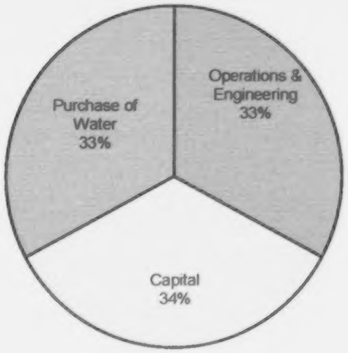


How 2013 Operating Dollars are spent:

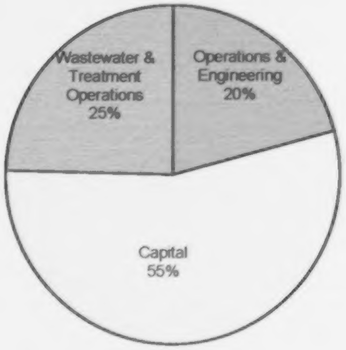
General (Property Tax Supported) Budget
$752.1 million Expenditure



Water Budget
$62.6 million Expenditure



Wastewater (Sewer) Budget
$79.1 million Expenditure



2013 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

Council approved the 2013 property tax supported budget with a 1.2% property tax levy increase from rates. Outlined in the chart below are the budget programs highlighting each service grouping's approved budget.

PROPERTY TAX SUPPORTED BUDGET OVERVIEW

($ 000's)

PROGRAM	SERVICE GROUP	2011 ACTUAL	2012 REVISED BUDGET	2013 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2012	% INCREASE/ (DECREASE)
CULTURE	Cultural Services:					
	Centennial Hall, Arts, Culture, and Heritage Advisory & Funding	2,125	2,158	2,158	-	0.0%
	Museum London	1,595	1,534	1,534	-	0.0%
	Eldon House	-	85	85	-	0.0%
	Heritage	85	88	95	8	8.6%
	London Public Library	17,794	18,045	18,388	343	1.9%
TOTAL CULTURE		**21,599**	**21,909**	**22,260**	**351**	**1.6%**
ECONOMIC PROSPERITY	Economic Development:					
	Business Attraction & Retention	3,806	5,691	6,791	1,100	19.3%
	Community Improvement/BIA	173	319	257	(61)	(19.1%)
	London Convention Centre	600	600	600	-	0.0%
	Tourism London	1,741	1,788	1,783	(5)	(0.3%)
	Covent Garden Market	-	-	-	-	0.0%
TOTAL ECONOMIC PROSPERITY		**6,320**	**8,397**	**9,430**	**1,033**	**12.3%**
ENVIRONMENTAL SERVICES	Conservation Authorities:					
	Kettle Creek Conservation Authority	339	352	366	14	4.0%
	Lower Thames Valley Conservation Authority	82	84	88	4	4.7%
	Upper Thames River Conservation Authority	2,482	2,550	2,639	89	3.5%
	Environmental Stewardship	724	688	688	-	0.0%
	Garbage, Recycling & Composting	12,585	12,720	12,720	-	0.0%
TOTAL ENVIRONMENTAL SERVICES		**16,213**	**16,394**	**16,501**	**107**	**0.7%**

2013 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2011 ACTUAL	2012 REVISED BUDGET	2013 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2012	% INCREASE/ (DECREASE)
PARKS, RECREATION & NEIGHBOURHOOD SERVICES	Neighbourhood & Recreation Services	16,982	18,024	17,953	(71)	(0.4%)
	Parks & Urban Forestry	9,649	10,158	10,260	102	1.0%
TOTAL PARKS, RECREATION & NEIGHBOURHOOD SERVICES		**26,631**	**28,182**	**28,213**	**31**	**0.1%**
PLANNING & DEVELOPMENT SERVICES	Building Controls	(1,288)	(1,432)	(1,380)	52	3.6%
	City Planning & Research	2,392	2,792	2,825	33	1.2%
	Development Approvals	2,906	3,416	3,486	70	2.1%
TOTAL PLANNING & DEVELOPMENT SERVICES		**4,010**	**4,776**	**4,931**	**155**	**3.3%**
PROTECTIVE SERVICES	Animal Services	1,324	1,060	1,065	5	0.5%
	By-Law Enforcement	809	1,299	1,295	(4)	(0.3%)
	Emergency & Security Services	1,097	1,158	1,158	-	0.0%
	Fire Services	52,005	54,003	54,542	539	1.0%
	Police Services	84,910	88,042	90,067	2,025	2.3%
TOTAL PROTECTIVE SERVICES		**140,146**	**145,562**	**148,128**	**2,566**	**1.8%**
SOCIAL & HEALTH SERVICES	Housing:					
	London & Middlesex Housing Corporation	7,579	8,060	8,060	-	0.0%
	Social Housing	11,056	12,487	12,487	-	0.0%
	Long Term Care	3,659	4,258	4,248	(10)	(0.2%)
	Primary Health Care:					
	Land Ambulance	10,015	10,531	10,847	316	3.0%
	Middlesex London Health Unit	6,031	6,095	6,095	-	0.0%
	Social Services	28,170	29,889	26,196	(3,693)	(12.4%)
TOTAL SOCIAL & HEALTH SERVICES		**66,511**	**71,321**	**67,933**	**(3,388)**	**(4.8%)**
TRANSPORTATION SERVICES	Parking	(2,423)	(2,759)	(2,904)	(145)	(5.2%)
	London Transit Commission	22,905	24,306	25,494	1,188	4.9%
	Roadways	31,487	32,037	32,736	699	2.2%
TOTAL TRANSPORTATION SERVICES		**51,970**	**53,584**	**55,326**	**1,742**	**3.3%**

2013 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2011 ACTUAL	2012 REVISED BUDGET	2013 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2012	% INCREASE/ (DECREASE)
CORPORATE, OPERATIONAL & COUNCIL SERVICES	Corporate Services	37,338	40,230	40,551	321	0.8%
	Corporate Planning & Administration	3,499	2,131	2,076	(55)	(2.6%)
	Council Services	2,748	3,159	3,172	13	0.4%
	Financial Management	85,805	71,638	81,093	9,455	13.2%
	Public Support Services	(65)	69	22	(47)	(67.9%)
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES		129,327	117,227	126,914	9,687	8.3%
2013 PROPERTY TAX REQUIREMENT (1)		**462,725**	**467,352**	**479,637**	**12,285**	**2.6%**
ASSESSMENT GROWTH REVENUE				**(6,683)**	**(6,683)**	**(1.4%)**
2013 TOTAL PROPERTY TAX REQUIREMENT FROM RATES				472,954	5,602	1.2%

(1) 2013 includes expenditures funded by Assessment Growth:

- Permanent service requirements due to an expanding city of $1.7 million;
- One-time debt reduction of $2.5 million; and
- Permanent Economic Development funding increase of $1.1 million.

It should be noted that $1.4 million of Assessment Growth revenue was applied as tax levy mitigation.

* All figures subject to rounding.

2013 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

A summary of the major issues by key program service area are outlined below:

- **Culture:** The Culture Service Program represents approximately 5% of the overall net Property Tax Supported Budget in 2013 and has been approved with a 1.6% increase primarily as a result of the 1.9% budget increase for the London Public Library.
- **Economic Prosperity:** The Economic Prosperity Program represents approximately 2% of the overall net Property Tax Supported Budget in 2013 and has been approved with a 12.3% increase primarily as a result of a $1.1 million increased contribution to the Economic Development Reserve Fund. This increased funding to the Business Attraction and Retention service area will impact Council's ability to leverage potential funding sources from partners such as the provincial/federal governments and private enterprises to fund capital projects that will lead to economic growth and job creation in the community.
- **Environmental Services:** The Environmental Services Program represents approximately 3% of the overall net Property Tax Supported Budget in 2013 and has been approved with a 0.7% increase primarily as a result of increases to Conservation Authority budgets.
- **Parks, Recreation and Neighbourhood Services:** The Parks, Recreation and Neighbourhood Services Program represents approximately 6% of the overall net Property Tax Supported Budget in 2013 and has been approved with a 0.1% increase primarily as a result of increases to support maintenance of park systems and the network of outdoor recreational facilities, neighbourhood and recreation user fee increases, delay of funding for implementation of Neighbourhood Hub Initiatives and the deferral of support for the "In-Motion" social marketing strategy.
- **Planning & Development Services:** The Planning & Development Services Program represents approximately 1% of the overall net Property Tax Supported Budget in 2013 and has been approved with an 3.3% increase primarily as a result of personnel cost increases based on existing employment agreements partially offset by user fee increases in the Building Controls service area.
- **Protective Services:** The Protective Services Program represents approximately 31% of the overall net Property Tax Supported Budget in 2013 and has been approved with a 1.8% increase over 2012.
  - The London Police Service approved 2013 budget increase of 2.3% or $2.0 million is primarily a result of personnel cost increases based on existing employment agreements, including the deferral of hiring 16 police positions, additional provincial revenue towards court security and prisoner transportation and one-time City of London funding.
  - The London Fire Services approved 2013 budget increase is 1.0% or $0.5 million primarily as a result of contractual obligations associated with the third year of the OMERS increase. It should be noted that the London Fire Services is in interest arbitration and the full impacts associated with personnel cost pressures will not be known until the arbitration process is settled.
- **Social and Health Services:** The Social and Health Services Program represents approximately 14% of the overall the net Property Tax Supported Budget in 2013 and has been approved with a 4.7% decrease from 2012. Outlined below are key service area changes:

  - London Middlesex Housing Corporation approved 0% budget has been achieved due to the use of one-time funding from the prior year surplus.
  - Middlesex-London Health Unit approved 0% budget has been achieved due to a reduction in non-direct services such as corporate training, purchased services, building maintenance and repairs, and program resources. It should be noted that the funding ratio in the 2013 budget remains at the 69/31 funding ratio rather than the desired 75/25 ratio.
  - Social and Community Support Services approved budget is 12.4% lower than their 2012 budget mainly due to a strategic drawdown from the Consolidated Verification Process Reserve Fund to fund the final year of the Mental Health and Addictions program and the continued Provincial upload of Ontario Works.

- **Transportation Services:** The Transportation Services Program represents approximately 12% of the overall net approved Property Tax Supported Budget in 2013 and has been approved with a 3.3% increase. Outlined below are the key service area increases:
  - London Transit Commission: The 2013 approved budget increase is 4.9% or $1,188 greater than 2012 primarily due to employment agreement costs and general operating costs of transit service (e.g. fuel, maintenance and insurance).
  - Roadways approved budget is 2.2% or $0.7 million greater than 2012 primarily due to personnel cost increases based on existing employment agreements, reduced road sweeping service and cost containment through a roadway maintenance service review.
  - Parking Services approved budget is 5.2% lower than 2012 due to a user fee increase on parking lot #12 and cost containment through a parking service review.
- **Corporate, Operational and Council Services:** The Corporate, Operational and Council Services Program represents approximately 26% of the overall Net Corporate Budget in 2013 and has been approved with an 8.3% increase over 2012. Key budget pressure points are highlighted below:
  - OMERS rate increase: The 3rd and final year of a mandatory OMERS contribution rate increase of 0.9%, representing a $1.4 million budget pressure.
  - Capital financing has increased in 2013 to maintain existing infrastructure, finance previously approved capital works, and fund planned capital initiatives, replacements and expansions due to growth in the city. Consistent with our Strategic Financial Plan, the appropriate sources of capital financing have been allocated, it being noted that the Strategic Financial Plan is a key component to London being awarded an Aaa credit rating from Moody's Investor Service for 36 consecutive years.
  - Strategic draws from Contingency Reserves of $3.4 million are included within the 2013 Corporate Budget to provide property tax relief.
  - Position management initiatives approved as part of the 2013 budget are anticipated to generate budgetary savings of $1.5 million. As these initiatives are implemented they will be reallocated to the appropriate service areas throughout 2013.

2013 CITY OF LONDON BUDGET SUMMARY
2013 CAPITAL BUDGET AND TEN YEAR PLAN

The Capital Budget and Ten Year Capital Plan:

A long term capital plan is a useful tool to help Council ensure objectives are met, help guide community expectations and provide a good planning tool for growth and financial planning. The 2013 capital budget is divided into three sections:

- **Life Cycle Renewal** – Life cycle renewal projects are devoted to maintaining the infrastructure that is in place today, (e.g. projects that resurface roads, replace roofs and replace equipment).
- **Growth Projects** – Growth works are planned to extend services into newly developed areas of the City, (e.g. a road widening to handle additional traffic from new subdivisions). Growth works are supported in part by development charges collected when building permits are taken out for new construction.
- **Service Improvements** – Service improvement projects provide a new level of service or address an emerging need, (e.g. expand the blue box program by constructing a Regional Material Recovery Facility). These projects are usually optional, but the case for the work may be compelling.

Expenditures for all capital projects are shown below:

($ millions)	2012 Revised Budget	2013 Proposed Budget	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018-2022 Forecast
Life Cycle Renewal	57.7	47.5	54.0	59.6	71.0	63.3	341.0
Growth	18.6	40.4	45.5	48.5	49.9	40.0	147.3
Service Improvement	39.5	13.1	13.4	16.1	7.6	6.6	33.8
Total Capital Expenditures	**115.8**	**101.0**	**112.9**	**124.2**	**128.5**	**109.9**	**522.1**
Tangible Capital Asset	104.7	97.8	109.9	121.2	125.5	106.9	511.1
Non-Tangible Capital Asset (1)	11.1	3.2	3.0	3.0	3.0	3.0	11.0
Total FUNDED Expenditures	**115.8**	**101.0**	**112.9**	**124.2**	**128.5**	**109.9**	**522.1**

* Figures rounded to $ millions for presentation purposes.

1) A separate Non-Tangible Capital Asset (Non-TCA) section has been added because Non-TCA projects could be classified as life cycle, growth or service improvement. Non-TCA are expenditures that will not result in the creation of a tangible asset (having physical substance). It should be noted that Non-TCA summary only includes projects that are 100% Non-TCA.

2) During 2013 budget deliberations, Council approved business cases to reduce the property tax supported financing for the capital budget by $3.6 million. Council postponed consideration of business cases reducing funding in 2014 - 2022 but directed Civic Administration to amend the 2014-22 capital plan under the revised funding envelope; it being noted that the 10 year capital plan will be reduced by $36.2 million in total. The changes to the 2014-22 capital plan are not reflected in this approved budget but will be brought forward with the draft 2014 capital budget.

Financial Strategy

Although debt financing increased slightly in the 2013-2022 capital forecast, the $26.0 million average debt cap has been maintained.

Pay-as-you-go financing (capital levy) decreased from $19.5 million in 2012 to $18.4 million for 2013 due to Council's approval of business cases to move closer to a 0% tax levy increase, thus reducing capital levy by $3.2 million. Capital levy is forecasted to increase again in future years.

The chart on the next page shows the impact of increasing the pay-as-you-go financing component. The early years of the plan are heavily weighted on "catch-up" or accelerated programs to bring the infrastructure up to standard (such as roads and facilities renewal). This explains the percentage of debt remaining relatively high in the first five years. In the latter part of the plan, the debt authorized can be reduced, since the pay-as-you-go funding has increased to a level more appropriate to support the on-going renewal of municipal assets and infrastructure. The benefits of reducing authorized debt to finance these life cycle renewal projects are:

- Reduces cost to the tax payer in the long run for renewing and maintaining the infrastructure;
- Creates intergenerational equity – those who benefit from the asset are those who pay for it (matching planned expenses with revenues);
- Creates debt capacity within the debt cap for increased investment growth and new initiative projects that benefit future tax payers.

Other non-tax supported financing includes Federal Gas Tax. This component remains higher than target because Federal Gas Tax increased substantially since the target was created and was just confirmed as a consistent source of financing, including indexing for inflation, in the March 2013 Federal Budget.

FINANCING STRATEGY FOR LIFE CYCLE RENEWAL

Source of Funding	Target Funding Source	2012 Funding Source	2013 Funding Source	2017 Funding Source	2022 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	32%	36%	45%	54%	Position improving with plan (more PAYG)
Reserve Fund	20%	29%	17%	22%	25%	Position temporarily lower in 2013 due to project mix but aligning closer to target in future
Debt	0%	19%	17%	13%	3%	Position improving with plan (less debt authorized)
Other non-tax supported	5%	21%	30%	20%	18%	Other non-tax supported includes Federal Gas Tax which was confirmed as consistent funding in March 2013 so an increased reliance is justified

The Corporate Strategic Financial Plan endorsed by Council has played a significant role in improving the funding mix for Life Cycle Maintenance – Capital Works projects. A comparison of the funding mix for Life Cycle Maintenance – Capital Works projects from 2006 to 2013 is outlined in the chart below.

Source of Funding	Target Funding Source	2006 Funding Source	2013 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	11%	36%	25% improvement since 2006, work still required
Reserve Fund	20%	21%	17%	Position temporarily lower in 2013 due to project mix
Debt	0%	35%	17%	18% improvement since 2006, significant work still needed
Other non-tax supported	5%	33%	30%	This component includes Federal Gas Tax which was not a confirmed funding source when the target was established

2013 CITY OF LONDON BUDGET SUMMARY
2013 CAPITAL BUDGET AND TEN YEAR PLAN

TAX SUPPORTED 2013 CAPITAL BUDGET with Forecast for 2014-2022

($ millions)	2012 Revised Budget	2013 Approved Budget	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 to 2022 Forecast
Expenditures Requested							
Life Cycle Renewal	57.7	47.5	54.0	59.6	71.0	63.3	341.0
Growth	18.6	40.4	45.5	48.5	49.9	40.0	147.3
Service Improvement	39.5	13.1	13.4	16.1	7.6	6.6	33.8
Total Capital Expenditures	**$115.8**	**$101.0**	**$112.9**	**$124.2**	**$128.5**	**$109.9**	**$522.1**
Financing Available							
Capital Levy (Pay-as-you-go)	19.5	18.4	23.8	26.0	28.2	30.4	183.6
Debenture (1)	37.1	25.9	29.9	29.0	31.8	20.4	73.3
Reserve Fund	34.7	12.1	17.7	25.0	18.1	18.0	88.8
Other	1.4	0.9	0.3	0.1	0.1	0.1	1.0
Total Tax Supported	**$92.7**	**$57.3**	**$71.7**	**$80.1**	**$78.2**	**$68.9**	**$346.7**
Total Non-Tax Supported	**$23.1**	**$43.7**	**$41.2**	**$44.1**	**$50.3**	**$41.0**	**$175.4**
Total Financing Available(2)	**$115.8**	**$101.0**	**$112.9**	**$124.2**	**$128.5**	**$109.9**	**$522.1**

*Numbers subject to rounding

(1) The 2013 to 2022 capital plan calls for an average debt cap limit of $26.0 million.

(2) Total available funding will be contingent on the mix of projects approved; for example, projects supported by grants and other non-tax sources leverage more spending.

(3) During 2013 budget deliberations, Council approved business cases to reduce the property tax supported financing for the capital budget by $3.6 million. Council postponed consideration of business cases reducing funding in 2014 - 2022 but directed Civic Administration to amend the 2014-22 capital plan under the revised funding envelope; it being noted that the 10 year capital plan will be reduced by $36.2 million in total. The changes to the 2014-22 capital plan are not reflected in this approved budget but will be brought forward with the draft 2014 capital budget.

2013 CITY OF LONDON BUDGET SUMMARY
2013 CAPITAL BUDGET AND TEN YEAR PLAN

The 2013 Capital Budget at a Glance: Outlined in the table below are some of the major capital projects organized by SERVICE category.

Major Capital Works in Ten Year Plan 2013- 2022 ($ millions)	2013	2014-2022
Culture Services		
Northwest Branch Library - 2017		$ 3.0
Southeast Branch Library - 2016		$ 3.0
Economic Prosperity		
Economic Stimulus Capacity Reinvestment (401 Interchanges)	$ 6.0	$ 12.0
New Economy - Fanshawe College	$ 1.5	$ 9.5
Industrial Land Acquisition, Servicing and Development		$ 1.6
Parks, Recreation & Neighbourhood Services		
New Multi-purpose Recreation Centre - Southwest - Consulting 2011/Construction 2014	$ 8.1	$ 26.9
New Multi-purpose Recreation Centre - East Southeast - Construction 2018		$ 38.0
Floodplain Acquisition ($200,000 annually)	$ 0.2	$ 1.8
Various Tree Planting and Woodland Management Programs (incl. Emerald Ash & Gypsy Moth)	$ 0.6	$ 4.6
Thames Valley Parkway	$ 1.0	$ 9.6
Recreation Facilities - Life Cycle Renewal	$ 3.8	$ 26.4
Parks Projects	$ 2.8	$ 34.0
Protective Services		
Relocate Fire Station No. 11 and Fire Training Tower - 2020	$ 1.9	$ 1.5
New Fire Station No. 15 - South East London - 2018		$ 3.1
Social & Health Services		
Public Housing	$ 2.2	$ 19.9
Transportation Services		
Fanshawe Rd E Widening Phase I (Fanshawe/Highbury Intersection)	$ 0.5	$ 13.8
Hyde Park Widening Phase 1 (Oxford to CP Rail - 2014) and Phase II (CP Rail to Fanshawe - 2015)	$ 0.5	$ 27.2
Future Road Widening & New Initiatives	$ 1.4	$ 150.1
Roads and Bridges - Life Cycle Renewal, i.e.:	$ 18.2	$ 182.6
Horton Street (construction from Wellington to Hamilton)		
Commissioners Road (construction from Frontenac to Deveron Cres)		
Commissioners Road (construction from Boler to Grandview)		
Wonderland Road (construction from Springbank to Southdale)		
Construction on various Road Rehabilitation projects		
Bike Lanes	$ 0.1	$ 0.9
Transit System Investment	$ 6.8	$ 78.0
Corporate, Operational and Council Services		
City Facilities Lifecycle Renewal (including City Hall, Energy Savings Initiatives, Operation Facilties)	$ 3.4	$ 30.8

2013 Operating Budget Reports

London
CANADA

CULTURE

($ 000's)

	2012			2013			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Revised Budget			Approved Budget				
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Cultural Services:								
Centennial Hall	716	(616)	100	716	(616)	100	-	0.0%
Arts, Culture and Heritage Advisory and Funding	2,058	-	2,058	2,058	-	2,058	-	0.0%
Museum London	2,942	(1,408)	1,534	3,071	(1,537)	1,534	-	0.0%
Eldon House	138	(53)	85	138	(53)	85	-	0.0%
Cultural Services	5,854	(2,077)	3,777	5,983	(2,206)	3,777	-	0.0%
Heritage	88	-	88	95	-	95	8	8.6%
London Public Library	19,575	(1,530)	18,045	19,918	(1,530)	18,388	343	1.9%
Total Approved Culture Budget	**25,517**	**(3,607)**	**21,909**	**25,996**	**(3,736)**	**22,260**	**351**	**1.6%**

Total Impact on Tax Levy from the Culture Program	**0.1%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Centennial Hall

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	12	16	0		16	0	0.0%
Administrative Expenses	4	6	0		6	0	0.0%
Purchased Services	406	377	11		388	11	2.9%
Materials & Supplies	196	223	(4)		219	(4)	(1.8%)
Furniture & Equipment	2	5	(2)		3	(2)	(40.0%)
Other Expenses	81	90	(5)		85	(5)	(5.6%)
Total Expenditures	**701**	**716**	**0**	**0**	**716**	**0**	**0.0%**
Revenue							
User Fees	(602)	(616)	0		(616)	0	0.0%
Sub-total - Non Property Tax Revenue	**(602)**	**(616)**	**0**	**0**	**(616)**	**0**	**0.0%**
Net Budget	**99**	**100**	**0**	**0**	**100**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Arts, Culture & Heritage Advisory & Funding

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Transfers (Grants & Programs):							
Community Art Investment Program:							
Category 1 (refer to City of London Grant Overview)	1,000	1,000	0		1,000	0	0.0%
Category 2 - Grants	250	250	0		250	0	0.0%
Public Art Program	132	147	0		147	0	0.0%
Heritage Program	109	109	0		109	0	0.0%
Purchased Services (Admin & Maintenance):			0				
Creative City Fund	77	77	0		77	0	0.0%
Public Art Maintenance	16	16	0		16	0	0.0%
London Arts Council	84	85	0		85	0	0.0%
London Heritage Council	100	104	0		104	0	0.0%
Cross Cultural Learner Centre	40	40	0		40	0	0.0%
Personnel Costs	144	218	0		218	0	0.0%
Other Expenses: Admin, Materials & Supplies	6	12	0		12	0	0.0%
Financial Expenses (Reserve Fund Transfers to Public Art and Creative City)	102	0	0		0	0	0.0%
Total Expenditures	**2,060**	**2,058**	**0**	**0**	**2,058**	**0**	**0.0%**
Revenue							
Other Municipal Revenues (Immigration Portal)	(28)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(28)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**2,032**	**2,058**	**0**	**0**	**2,058**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Museum London

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,395	1,377	96		1,473	96	7.0%
Exhibition & Program	362	464	(10)		454	(10)	(2.2%)
Collection Management	150	97	0		97	0	0.0%
Facility Maintenance & Utilities	692	679	0		679	0	0.0%
Administration	201	178	0		178	0	0.0%
Revenue Generation	166	147	43		190	43	29.3%
Total Expenditures	**2,966**	**2,942**	**129**	**0**	**3,071**	**129**	**4.4%**
Revenue							
User Fees	(99)	(115)	0		(115)	0	0.0%
Government Grants / Subsidies	(553)	(432)	(91)		(523)	(91)	21.1%
Other Revenue	(803)	(861)	(38)		(899)	(38)	4.4%
Sub-total - Non Property Tax Revenue	**(1,455)**	**(1,408)**	**(129)**	**0**	**(1,537)**	**(129)**	**9.2%**
Net Budget	**1,511**	**1,534**	**0**	**0**	**1,534**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Eldon House

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						$	%
Personnel Costs	91	91	0		91	0	0.0%
Exhibition & Program	22	13	0		13	0	0.0%
Collection Management	0	0	0		0	0	0.0%
Facility Maintenance & Utilities	28	31	0		31	0	0.0%
Administration	4	3	0		3	0	0.0%
Revenue Generation	0	0	0		0	0	0.0%
Total Expenditures	**145**	**138**	**0**	**0**	**138**	**0**	**0.0%**
Revenue							
User Fees	(24)	(29)	0		(29)	0	0.0%
Government Grants / Subsidies	(25)	(24)	0		(24)	0	0.0%
Other Revenue	(10)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(59)**	**(53)**	**0**	**0**	**(53)**	**0**	**0.0%**
Net Budget	**85**	**85**	**0**	**0**	**85**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Heritage

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	85	88	8		95	8	8.6%
Total Expenditures	**85**	**88**	**8**	**0**	**95**	**8**	**8.6%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Net Budget	**85**	**88**	**8**	**0**	**95**	**8**	**8.6%**
Increase/ (Decrease) Over 2012 Budget							

London Public Library
2013 Approved Budget
($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						$	%
Human Resources Costs	13,423	13,797	350		14,147	350	2.5%
Administration Costs	92	103	(11)		92	(11)	(10.7%)
Purchased Services	622	523	(21)		502	(21)	(4.0%)
Technology Services	613	630	0		630	0	0.0%
Utilities	811	815	85		900	85	10.4%
Facilities Services	1,475	1,435	3		1,438	3	0.2%
Materials & Collections	2,083	2,064	0		2,064	0	0.0%
Program Services	65	62	0		62	0	0.0%
General	6	6	0		6	0	0.0%
Reserve Fund Contribution	93	96	4		100	4	4.2%
Furniture and Equipment	47	44	0		44	0	0.0%
Recovered Expenses	0	0		(67)	(67)	(67)	0.0%
Total Expenditures	**19,330**	**19,575**	**410**	**0**	**19,918**	**343**	**1.8%**
Revenue							
Provincial Grants	(599)	(599)	0		(599)	0	0.0%
Fines, Fees, Etc	(507)	(524)	0		(524)	0	0.0%
Operating Revenues	(160)	(142)	0		(142)	0	0.0%
Rental Revenue	(218)	(213)	0		(213)	0	0.0%
Business Revenue	(52)	(52)	0		(52)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,536)**	**(1,530)**	**0**	**0**	**(1,530)**	**0**	**0.0%**
Net Budget	**17,794**	**18,045**	**410**	**0**	**18,388**	**343**	**1.9%**
Increase/ (Decrease) Over 2012 Budget							

ECONOMIC PROSPERITY

($ 000's)

	2012			2013			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Revised Budget			Approved Budget				
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Economic Development								
Business Attraction & Retention	5,691	-	5,691	6,791	-	6,791	1,100	19.3%
Community Improvement/Business Improvement Areas	319	-	319	257	-	257	(61)	(19.1%)
London Convention Centre	5,635	(5,035)	600	5,791	(5,191)	600	-	0.0%
Tourism London	2,012	(224)	1,788	1,998	(215)	1,783	(5)	(0.3%)
Covent Garden Market	3,075	(3,075)	-	2,800	(2,800)	-	-	0.0%
Total Approved Economic Prosperity Budget	**16,731**	**(8,334)**	**8,397**	**17,636**	**(8,206)**	**9,430**	**1,033**	**12.3%**

Total Impact on Tax Levy from the Economic Prosperity Program	**0.22%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Business Attraction & Retention

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
LEDC	1,932	2,107	127		2,234	127	6.0%
Small Business Centre	174	177			177	0	0.0%
Tech Alliance	200	200			200	0	0.0%
Stiller	200	200	6		206	6	3.0%
Contribution to Economic Development Reserve Fund	7,300	3,007	1,000	(33)	3,974	967	32.2%
Total Expenditures	**9,806**	**5,691**	**1,133**	**(33)**	**6,791**	**1,100**	**19.3%**
Revenue							
Other Municipal Revenues	(6,000)	0			0	0	0.0%
Sub-total - Non Property Tax Revenue	**(6,000)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**3,806**	**5,691**	**1,133**	**(33)**	**6,791**	**1,100**	**19.3%**
Increase/ (Decrease) Over 2012 Budget							

Community Improvement / BIA

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	94	96	2		98	2	1.7%
Purchased Services	186	212	0	(53)	159	(53)	(25.0%)
Transfers	50	10	0	(10)	0	(10)	(100.0%)
Total Expenditures	**330**	**318**	**2**	**(63)**	**257**	**(61)**	**(19.3%)**
Revenue							
Other Municipal Revenues	(156)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(156)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**174**	**318**	**2**	**(63)**	**257**	**(61)**	**(19.3%)**
Increase/ (Decrease) Over 2012 Budget							

London Convention Centre

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	2,481	2,505	133		2,638	133	5.3%
Other Expenses	2,358	2,530	23		2,553	23	0.9%
Building Reserve Fund	916	600	0		600	0	0.0%
Total Expenditures	**5,755**	**5,635**	**156**	**0**	**5,791**	**156**	**2.8%**
Revenue							
Events	(4,266)	(4,225)	(80)		(4,305)	(80)	1.9%
Parking	(412)	(404)	(36)		(440)	(36)	8.9%
Other Revenue	(154)	(95)	(17)		(112)	(17)	17.9%
Technical Revenue	(323)	(311)	(23)		(334)	(23)	7.4%
Sub-total - Non Property Tax Revenue	**(5,155)**	**(5,035)**	**(156)**	**0**	**(5,191)**	**(156)**	**3.1%**
Net Budget	**600**	**600**	**0**	**0**	**600**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Tourism London

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	1,110	1,158	3		1,161	3	0.3%
Administrative Expenses	8	17	0		17	0	0.0%
Financial Expenses	15	15	0		15	0	0.0%
Purchased Services	506	437	4	(23)	418	(19)	(4.3%)
Materials & Supplies	10	16	0	(1)	15	(1)	(6.3%)
Furniture & Equipment	7	8	(1)		7	(1)	(12.5%)
Other	365	362	6	(2)	366	4	1.1%
Total Expenditures	**2,021**	**2,012**	**12**	**(26)**	**1,998**	**(14)**	**(0.7%)**
Revenue							
User Fees	(263)	(217)	(6)	15	(208)	9	(4.1%)
Government Grants / Subsidies	(3)	0	0		0	0	0.0%
Other Revenue	(36)	(7)	0		(7)	0	0.0%
Sub-total - Non Property Tax Revenue	**(302)**	**(224)**	**(6)**	**15**	**(215)**	**9**	**(4.0%)**
Net Budget	**1,719**	**1,788**	**6**	**(11)**	**1,783**	**(5)**	**(0.3%)**
Increase/ (Decrease) Over 2012 Budget							

Covent Garden Market

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						$	%
Personnel Costs	402	394	7		401	7	1.9%
Administrative Expenses	387	386	3		389	3	0.9%
Financial Expenses	326	416	138		554	138	33.1%
Purchased Services	1,114	1,179	(58)		1,121	(58)	(4.9%)
Materials & Supplies	379	390	(56)		334	(56)	(14.4%)
Furniture & Equipment	146	310	(310)		0	(310)	(100.0%)
Total Expenditures	**2,754**	**3,075**	**(275)**	**0**	**2,800**	**(275)**	**(9.0%)**
Revenue							
User Fees	(2,659)	(2,785)	(15)		(2,800)	(15)	0.5%
Drawdown from Reserve Fund	(95)	(290)	290		0	290	(100.0%)
Sub-total - Non Property Tax Revenue	**(2,754)**	**(3,075)**	**275**	**0**	**(2,800)**	**275**	**(8.9%)**
Net Budget	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

ENVIRONMENTAL SERVICES

($ 000's)

	2012			2013			Increase/ (Decrease) Over 2012 Net Tax Supported Budget	% Increase/ (Decrease)
	Revised Budget			Approved Budget				
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Conservation Authorities:								
Kettle Creek Conservation Authority	1,845	(1,493)	352	1,871	(1,505)	366	14	4.0%
Lower Thames Valley Conservation Authority	2,988	(2,904)	84	2,333	(2,245)	88	4	4.7%
Upper Thames River Conservation Authority	12,454	(9,904)	2,550	11,766	(9,127)	2,639	89	3.5%
Environmental Action Programs and Reporting	792	(104)	688	796	(108)	688	-	0.0%
Garbage, Recycling & Composting	22,391	(9,671)	12,720	24,006	(11,286)	12,720	-	0.0%
Total Approved Environmental Services Budget	**40,470**	**(24,076)**	**16,394**	**40,772**	**(24,271)**	**16,501**	**107**	**0.7%**

Total Impact on Tax Levy from the Environmental Services Program	**0.02%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Kettle Creek Conservation Authority

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Administration	119	167	0		167	0	0.0%
Wages and Benefits	853	876	21		897	21	2.4%
Conservation Awareness	33	21	0		21	0	0.0%
Conservation Lands	455	469	5		474	5	1.1%
Environmental Protection	296	263	0		263	0	0.0%
Public Safety	56	49	0		49	0	0.0%
Total Expenditures	**1,812**	**1,845**	**26**	**0**	**1,871**	**26**	**1.4%**
Revenue							
User Fees	(924)	(805)	0		(805)	0	0.0%
Government Grant	(119)	(119)	0		(119)	0	0.0%
Other Municipal Levy	(310)	(320)	(12)		(332)	(12)	3.8%
Other Revenue	(118)	(249)	0		(249)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,471)**	**(1,493)**	**(12)**	**0**	**(1,505)**	**(12)**	**0.8%**
Net Budget	**341**	**352**	**14**	**0**	**366**	**14**	**4.0%**
Increase/ (Decrease) Over 2012 Budget							

Lower Thames Valley Conservation Authority

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Flood Control	126	220	8		228	8	3.6%
Erosion Control	22	23	1		24	1	4.3%
Flood Forecasting and Warning	165	206	7		213	7	3.4%
Planning and Regulations	37	38	2		40	2	5.3%
Technical Studies	15	13	0		13	0	0.0%
Conservation	166	157	14		171	14	8.9%
Conservation and Recreation	443	449	17		466	17	3.8%
Community Relations	126	150	6		156	6	4.0%
Conservation Education	78	110	1		111	1	0.9%
Ska-Nah-Doht Iroquoian Village	236	229	8		237	8	3.5%
Groundwater Monitoring	12	12	0		12	0	0.0%
Employment Programs (Fed/Prov)	65	100	0		100	0	0.0%
Watershed Planning-Source Protection	121	230	(205)		25	(205)	(89.1%)
Technical Studies-Generic Regulations	65	68	3		71	3	4.4%
Chatham-Kent Greening Project	130	163	5		168	5	3.1%
Aerial Photography	31	10	1		11	1	10.0%
Fed/Prov Dyke Maintenance	8	0	0		0	0	0.0%
McGregor Creek-Gen Set Repair	10	22	(22)		0	(22)	(100.0%)
McGregor Creek-Rivard Dam Repair	0	7	(7)		0	(7)	(100.0%)
McGregor Creek-Brushing Project	0	0	250		250	250	0.0%
Community Trees Initiative	6	0	21		21	21	0.0%
Union Gas Centennial Project	38	41	(25)		16	(25)	(61.0%)
Simcoe Seawall	0	740	(740)		0	(740)	(100.0%)
Total Expenditures	**1,900**	**2,988**	**(655)**	**0**	**2,333**	**(655)**	**(21.9%)**

Lower Thames Valley Conservation Authority

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Revenue							
Government Grants/Subsidies	(416)	(976)	467		(509)	467	(47.8%)
User Fees	(459)	(564)	(32)		(596)	(32)	5.7%
Foundation Grants/Revenues	(23)	(41)	0		(41)	0	0.0%
Other Municipal Levy	(920)	(1,323)	224		(1,099)	224	(16.9%)
Sub-total - Non Property Tax Revenue	**(1,818)**	**(2,904)**	**659**	**0**	**(2,245)**	**659**	**(22.7%)**
London's Final Share of Levy After CVA	**82**	**84**	**4**	**0**	**88**	**4**	**4.7%**
Increase/ (Decrease) Over 2012 Budget							

Upper Thames River Conservation Authority

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012: $	Increase/ (Decrease) Over 2012: %
Expenditures							
Wages & Benefits	5,932	5,719	38		5,757	38	0.7%
Staff Expenses	208	224	(60)		164	(60)	(26.8%)
Materials and Supplies	2,008	1,874	(571)		1,303	(571)	(30.5%)
Capital-Contracts and Capital Mtce & Flood Ctrl & Op. Resv.	734	815	7		822	7	0.9%
Taxes/Insurance/Safety	463	471	3		474	3	0.6%
Utilities	347	311	(3)		308	(3)	(1.0%)
Legal Fees	21	20	0		20	0	0.0%
Other Expenses	905	356	(220)		136	(220)	(61.8%)
Allocated Costs: (Includes occupancy, information systems, motor pool, marketing and communications, administration, and finance.)	2,610	2,664	118		2,782	118	4.4%
Total Expenditures	**13,228**	**12,454**	**(688)**	**0**	**11,766**	**(688)**	**(5.5%)**
Revenue							
Direct Revenue	(5,938)	(5,458)	(185)		(5,643)	(185)	3.4%
Direct Donations	(151)	(166)	(1)		(167)	(1)	0.6%
MNR Grants (Flood Control)	(351)	(351)	0		(351)	0	0.0%
Other Provincial Sources	(2,819)	(2,129)	876		(1,253)	876	(41.1%)
Federal Sources	(173)	(166)	29		(137)	29	(17.5%)
Reserves	31	(148)	93		(55)	93	(62.8%)
Other Municipal Levy (General, Dam/Flood Control and Specific)	(1,345)	(1,486)	(35)		(1,521)	(35)	2.4%
Sub-total - Non Property Tax Revenue	**(10,746)**	**(9,904)**	**777**	**0**	**(9,127)**	**777**	**(7.8%)**
London's Final Share of Levy After CVA	**2,482**	**2,550**	**89**	**0**	**2,639**	**89**	**3.5%**
Increase/ (Decrease) Over 2012 Budget							

Environmental Action Programs and Reporting

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						$	%
Personnel Costs	554	525	16		541	16	3.1%
Administrative Expenses	0	1	0		1	0	0.0%
Purchased Services	285	258	(12)		246	(12)	(4.7%)
Materials & Supplies	7	3	0		3	0	0.0%
Furniture & Equipment	7	5	0		5	0	0.0%
Other Expenses	4	0	0		0	0	0.0%
Total Expenditures	**857**	**792**	**4**	**0**	**796**	**4**	**0.6%**
Revenue							
Government Grants & Subsidies	(15)	0	0		0	0	0.0%
Other Municipal Revenues	(117)	(104)	(4)		(108)	(4)	4.0%
Sub-total - Non Property Tax Revenue	**(132)**	**(104)**	**(4)**	**0**	**(108)**	**(4)**	**4.0%**
Net Budget	**725**	**688**	**0**	**0**	**688**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Garbage, Recycling & Composting

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year				Core Service Expansion Funded by Assessment Growth
Service	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Prop. Tax Supported (%)**	
Recycling & Composting	9,832	(5,460)	**4,372**	11,189	(6,818)	**4,371**	1,357	(1,358)	**(1)**	(0.0%)	68
Garbage Collection & Disposal	12,559	(4,211)	**8,348**	12,817	(4,468)	**8,349**	258	(257)	**1**	0.0%	94
Total to Maintain Existing Service Level	**22,391**	**(9,671)**	**12,720**	**24,006**	**(11,286)**	**12,720**	**1,615**	**(1,615)**	**0**	**0.0%**	**162**

Recycling & Composting

2013 Approved Budget

($000's)

Object	2011 Actual	2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
		Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						$	%
Personnel Costs	509	732	31		763	31	4.3%
Administrative Expenses	2	2	0		2	0	0.0%
Purchased Services	10,798	9,041	970	(95)	9,916	875	9.7%
Materials & Supplies	4	11	5		16	5	45.1%
Furniture & Equipment	18	46	0		46	0	0.8%
Transfer	0	0	441		441	441	0.0%
Other Expenses	198	0	4		4	4	0.0%
Recovered Expenses	(86)	0	0		0	0	0.0%
Total Expenditures	**11,443**	**9,832**	**1,452**	**(95)**	**11,189**	**1,357**	**13.8%**
Revenue							
User Fees	(161)	(140)	(333)		(473)	(333)	237.9%
Other Municipal Revenues	(7,177)	(5,320)	(1,025)		(6,345)	(1,025)	19.3%
Sub-total - Non Property Tax Revenue	**(7,338)**	**(5,460)**	**(1,358)**	**0**	**(6,818)**	**(1,358)**	**24.9%**
Net Budget	**4,105**	**4,372**	**94**	**(95)**	**4,371**	**(1)**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Garbage Collection & Disposal

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	6,595	6,372	71		6,443	71	1.1%
Administrative Expenses	72	83	(7)		76	(7)	(8.4%)
Financial Expenses	401	506	0		506	0	0.0%
Purchased Services	483	438	51		489	51	11.7%
Materials & Supplies	285	285	(5)		280	(5)	(1.8%)
Furniture & Equipment	5,022	4,479	150		4,629	150	3.4%
Other Expenses	572	506	(2)		504	(2)	(0.3%)
Recovered Expenses	(350)	(110)	0		(110)	0	0.0%
Total Expenditures	**13,080**	**12,559**	**258**	**0**	**12,818**	**258**	**2.1%**
Revenue							
User Fees	(4,377)	(3,988)	(330)		(4,318)	(330)	(8.3%)
Other Municipal Revenues	(223)	(223)	73		(150)	73	32.6%
Sub-total - Non Property Tax Revenue	**(4,600)**	**(4,211)**	**(257)**	**0**	**(4,468)**	**(257)**	**6.1%**
Net Budget	**8,480**	**8,348**	**1**	**0**	**8,349**	**1**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

($ 000's)

	2012 Revised Budget			2013 Approved Budget			Increase/ (Decrease) Over 2012 Net Tax Supported Budget	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Neighbourhood & Recreation Services	60,349	(42,325)	18,024	60,639	(42,685)	17,953	(71)	(0.4%)
Parks & Urban Forestry	10,207	(49)	10,158	10,304	(44)	10,260	102	1.0%
Total Approved Parks, Recreation, & Neighbourhood Services Budget	**70,556**	**(42,374)**	**28,182**	**70,943**	**(42,729)**	**28,213**	**31**	**0.1%**

Total Impact on Tax Levy from the Parks, Recreation & Neighbourhood Services Program	**0.01%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Neighbourhood and Recreation Services

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Aquatics	3,271	(2,464)	**807**	3,256	(2,449)	**807**	(15)	15	**(0)**	(0.0%)
Arenas	7,232	(5,548)	**1,684**	7,484	(5,843)	**1,640**	252	(295)	**(44)**	(2.6%)
Children's Services	32,092	(25,506)	**6,586**	32,092	(25,506)	**6,586**	0	0	**0**	0.0%
Community Centres	3,066	(1,501)	**1,565**	3,090	(1,513)	**1,577**	24	(12)	**12**	0.8%
Community Development & Funding	3,107	0	**3,107**	3,107	0	**3,107**	0	0	**0**	0.0%
Community Recreation & Leisure Programs	2,188	(1,311)	**877**	2,247	(1,381)	**866**	59	(70)	**(11)**	(1.3%)
Golf	3,607	(3,602)	**5**	3,631	(3,631)	**0**	24	(29)	**(5)**	(100.0%)
Special Events Coordination	191	(143)	**48**	204	(156)	**48**	13	(13)	**0**	0.0%
Sports Services	1,599	(674)	**925**	1,642	(709)	**933**	43	(35)	**8**	0.8%
Storybook Gardens	1,451	(1,409)	**42**	1,443	(1,398)	**45**	(8)	11	**3**	7.7%
Recreation Administration	2,545	(167)	**2,378**	2,443	(99)	**2,344**	(102)	68	**(34)**	(1.4%)
Total to Maintain Existing Service Level	**60,349**	**(42,325)**	**18,024**	**60,640**	**(42,686)**	**17,953**	**291**	**(361)**	**(71)**	**(0.4%)**

Aquatics

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	2,751	2,810	(27)		2,783	(27)	(1.0%)
Administrative Expenses	23	26	0		26	0	0.0%
Purchased Services	66	66	10		76	10	15.2%
Materials & Supplies	228	276	(5)		271	(5)	(1.8%)
Furniture & Equipment	112	93	7		100	7	7.6%
Other Expenses	24	0	0		0	0	0.0%
Recovered Expenses	(7)	0	0		0	0	0.0%
Total Expenditures	**3,197**	**3,271**	**(15)**	**0**	**3,256**	**(15)**	**(0.5%)**
Revenue							
User Fees	(2,311)	(2,460)	53	(42)	(2,449)	11	(0.4%)
Other Municipal Revenues	(3)	(4)	4		0	4	(100.0%)
Sub-total - Non Property Tax Revenue	**(2,314)**	**(2,464)**	**57**	**(42)**	**(2,449)**	**15**	**(0.6%)**
Net Budget	**883**	**807**	**42**	**(42)**	**807**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Arenas

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	4,053	4,011	212		4,223	212	5.3%
Administrative Expenses	66	74	(1)		73	(1)	(1.0%)
Financial Expenses	58	0	0		0	0	0.0%
Purchased Services	2,510	2,573	94		2,667	94	3.7%
Materials & Supplies	193	188	(1)		188	(1)	(0.3%)
Furniture & Equipment	377	386	(53)		333	(53)	(13.8%)
Other Expenses	91	0	0		0	0	0.0%
Recovered Expenses	(55)	0	0		0	0	0.0%
Total Expenditures	**7,293**	**7,232**	**251**	**0**	**7,484**	**251**	**3.5%**
Revenue							
User Fees	(5,728)	(5,443)	(247)	(48)	(5,738)	(295)	5.4%
Other Municipal Revenues	(121)	(105)	0		(105)	0	0.0%
Sub-total - Non Property Tax Revenue	**(5,849)**	**(5,548)**	**(247)**	**(48)**	**(5,843)**	**(295)**	**5.3%**
Net Budget	**1,444**	**1,684**	**4**	**(48)**	**1,640**	**(44)**	**(2.6%)**
Increase/ (Decrease) Over 2012 Budget							

Children's Services
2013 Approved Budget
($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures							
Personnel Costs	1,836	1,915	26		1,941	26	1.4%
Administrative Expenses	42	62	(6)		56	(6)	(9.7%)
Purchased Services	29,429	27,647	(20)		27,627	(20)	(0.1%)
Materials & Supplies	15	19	0		19	0	0.0%
Furniture & Equipment	23	68	11		79	11	16.2%
Transfers	15	2,381	(11)		2,370	(11)	(0.5%)
Total Expenditures	**31,359**	**32,092**	**0**	**0**	**32,092**	**0**	**0.0%**
Revenue							
Government Grants & Subsidies	(25,175)	(25,506)	0		(25,506)	0	0.0%
Sub-total - Non Property Tax Revenue	**(25,175)**	**(25,506)**	**0**	**0**	**(25,506)**	**0**	**0.0%**
Net Budget	**6,184**	**6,586**	**0**	**0**	**6,586**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Community Centres

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	2,264	2,531	15	(23)	2,523	(8)	(0.3%)
Administrative Expenses	25	38	5	(5)	38	0	0.5%
Financial Expenses	36	0	0	0	0	0	0.0%
Purchased Services	114	111	95	(65)	141	30	27.0%
Materials & Supplies	302	352	(3)	0	349	(3)	(0.8%)
Furniture & Equipment	76	28	6	0	34	6	21.1%
Other Expenses	45	6	(1)	0	5	(2)	(25.0%)
Total Expenditures	**2,862**	**3,066**	**118**	**(93)**	**3,090**	**24**	**0.8%**
Revenue							
Government Grants & Subsidies	(181)	(120)	(32)	0	(152)	(32)	26.7%
User Fees	(1,468)	(1,274)	20	0	(1,254)	20	(1.6%)
Other Municipal Revenues	(66)	(107)	0	0	(107)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,715)**	**(1,501)**	**(12)**	**0**	**(1,513)**	**(12)**	**0.8%**
Net Budget	**1,147**	**1,565**	**106**	**(93)**	**1,577**	**12**	**0.7%**
Increase/ (Decrease) Over 2012 Budget							

Community Development & Funding

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	465	482	1	0	483	1	0.2%
Administrative Expenses	13	14	(1)	0	13	(1)	(7.1%)
Purchased Services	591	333	40	(40)	333	0	0.0%
Materials & Supplies	34	24	0	0	24	0	0.0%
Transfers	1,871	2,254	0	0	2,254	0	0.0%
Total Expenditures	**2,974**	**3,107**	**40**	**(40)**	**3,107**	**0**	**0.0%**
Revenue							
Government Grants & Subsidies	(3)	0	0	0	0	0	0.0%
Sub-total - Non Property Tax Revenue	**(3)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**2,971**	**3,107**	**40**	**(40)**	**3,107**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Community Recreation & Leisure Programs

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	1,623	1,870	39		1,909	39	2.1%
Administrative Expenses	24	38	0		38	0	0.0%
Financial Expenses	19	0	0		0	0	0.0%
Purchased Services	135	155	25		180	25	16.1%
Materials & Supplies	101	124	(5)		119	(5)	(4.0%)
Furniture & Equipment	5	1	0		1	0	0.0%
Total Expenditures	**1,907**	**2,188**	**59**	**0**	**2,247**	**59**	**2.7%**
Revenue							
Government Grants & Subsidies	(31)	0	0		0	0	0.0%
User Fees	(1,182)	(1,311)	(70)		(1,381)	(70)	5.3%
Other Municipal Revenues	(3)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,216)**	**(1,311)**	**(70)**	**0**	**(1,381)**	**(70)**	**5.3%**
Net Budget	**691**	**877**	**(11)**	**0**	**866**	**(11)**	**(1.3%)**
Increase/ (Decrease) Over 2012 Budget							

Golf

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	1,854	1,850	(32)		1,818	(32)	(1.7%)
Administrative Expenses	16	16	0		16	0	0.0%
Financial Expenses	19	121	98		219	98	81.3%
Purchased Services	372	362	4		366	4	1.2%
Materials & Supplies	711	741	(4)		737	(4)	(0.5%)
Furniture & Equipment	499	509	(43)		466	(43)	(8.5%)
Other Expenses	6	8	1		9	1	6.3%
Recovered Expenses	(9)	0	0		0	0	0.0%
Total Expenditures	**3,468**	**3,607**	**24**	**0**	**3,631**	**24**	**0.7%**
Revenue							
User Fees	(2,494)	(2,844)	(60)		(2,904)	(60)	2.1%
Other Municipal Revenues	(715)	(758)	30		(728)	30	(4.0%)
Sub-total - Non Property Tax Revenue	**(3,209)**	**(3,602)**	**(29)**	**0**	**(3,631)**	**(29)**	**0.8%**
Net Budget	**259**	**5**	**(5)**	**0**	**0**	**(5)**	**(100.0%)**
Increase/ (Decrease) Over 2012 Budget							

Special Events Coordination

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	158	164	14		178	14	8.7%
Administrative Expenses	2	3	(1)		2	(1)	(33.3%)
Purchased Services	7	6	0		6	0	0.0%
Materials & Supplies	5	7	0		7	0	0.0%
Furniture & Equipment	7	6	(0)		6	0	3.2%
Other Expenses	4	5	0		5	0	0.0%
Total Expenditures	**183**	**191**	**13**	**0**	**204**	**13**	**6.8%**
Revenue							
User Fees	(189)	(124)	(27)		(151)	(27)	21.6%
Other Municipal Revenues	(16)	(19)	14		(5)	14	(72.5%)
Sub-total - Non Property Tax Revenue	**(205)**	**(143)**	**(13)**	0	**(156)**	**(13)**	**9.1%**
Net Budget	**(22)**	**48**	**0**	**0**	**48**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Sports Services
2013 Approved Budget
($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	638	758	56		814	56	7.4%
Administrative Expenses	3	6	(4)		2	(4)	(66.7%)
Financial Expenses	23	0	0		0	0	0.0%
Purchased Services	156	105	(9)		96	(9)	(8.8%)
Materials & Supplies	332	300	(11)		289	(11)	(3.7%)
Furniture & Equipment	338	334	12		346	12	3.6%
Transfers	97	95	0		95	0	0.0%
Other Expenses	148	0	0		0	0	0.0%
Recovered Expenses	(100)	0	0		0	0	0.0%
Total Expenditures	**1,635**	**1,599**	**44**	**0**	**1,642**	**44**	**2.7%**
Revenue							
User Fees	(573)	(674)	2	(37)	(709)	(35)	5.3%
Sub-total - Non Property Tax Revenue	**(573)**	**(674)**	**2**	**(37)**	**(709)**	**(35)**	**5.3%**
Net Budget	**1,062**	**925**	**45**	**(37)**	**933**	**8**	**0.9%**
Increase/ (Decrease) Over 2012 Budget							

Storybook Gardens

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	833	832	(2)		830	(2)	(0.3%)
Administrative Expenses	8	9	1		10	1	9.5%
Financial Expenses	14	15	0		15	0	0.0%
Purchased Services	220	272	7		279	7	2.4%
Materials & Supplies	239	288	(14)		275	(14)	(4.8%)
Furniture & Equipment	4	4	1		5	1	13.0%
Other Expenses	39	30	0		30	0	0.0%
Recovered Expenses	(1)	0	0		0	0	0.0%
Total Expenditures	**1,356**	**1,451**	**(7)**	**0**	**1,443**	**(7)**	**(0.5%)**
Revenue							
Government Grants & Subsidies	(19)	0	0		0	0	0.0%
User Fees	(1,026)	(1,076)	(7)	(10)	(1,093)	(17)	1.5%
Other Municipal Revenues	(271)	(333)	27		(306)	27	(8.2%)
Sub-total - Non Property Tax Revenue	**(1,316)**	**(1,409)**	**20**	**(10)**	**(1,398)**	**10**	**(0.7%)**
Net Budget	**40**	**42**	**13**	**(10)**	**45**	**3**	**6.5%**
Increase/ (Decrease) Over 2012 Budget							

Recreation Administration

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,007	1,177	(91)		1,087	(91)	(7.7%)
Administrative Expenses	541	457	(1)		457	(1)	(0.1%)
Financial Expenses	176	135	10		145	10	7.4%
Purchased Services	566	593	(20)		573	(20)	(3.4%)
Materials & Supplies	12	18	(2)		16	(2)	(11.1%)
Furniture & Equipment	34	41	1		42	1	2.8%
Transfers	124	124	0		124	0	0.0%
Total Expenditures	**2,460**	**2,545**	**(103)**	**0**	**2,443**	**(103)**	**(4.0%)**
Revenue							
User Fees	(125)	(142)	60		(82)	60	(42.1%)
Other Municipal Revenues	(14)	(25)	9		(17)	9	(34.0%)
Sub-total - Non Property Tax Revenue	**(139)**	**(167)**	**69**	**0**	**(99)**	**69**	**(41.5%)**
Net Budget	**2,321**	**2,378**	**(34)**	**0**	**2,344**	**(34)**	**(1.4%)**
Increase/ (Decrease) Over 2012 Budget							

Parks and Urban Forestry

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year				Core Service Expansion Funded by Assessment Growth
Service	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)	
Parks & Horticulture	6,755	(5)	**6,750**	6,822	0	**6,822**	67	5	**72**	1.1%	243
Parks & Natural Areas Planning and Design	808	0	**808**	822	0	**822**	14	0	**14**	1.7%	0
Urban Forestry	2,644	(44)	**2,600**	2,660	(44)	**2,616**	16	0	**16**	0.6%	104
Total to Maintain Existing Service Level	**10,207**	**(49)**	**10,158**	**10,304**	**(44)**	**10,260**	**97**	**5**	**102**	**1.0%**	**347**

Parks & Horticulture

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	3,945	3,948	65		4,013	65	1.6%
Administrative Expenses	57	34	(1)		33	(1)	(2.2%)
Financial Expenses	42	0	0		0	0	0.0%
Purchased Services	855	847	(30)		817	(30)	(3.6%)
Materials & Supplies	463	524	7		531	7	1.3%
Furniture & Equipment	1,290	1,402	86		1,488	86	6.1%
Other Expenses	172	0	0		0	0	0.0%
Recovered Expenses	(395)	0	(59)		(59)	(59)	0.0%
Total Expenditures	**6,429**	**6,755**	**67**	**0**	**6,822**	**67**	**1.0%**
Revenue							
User Fees	(7)	0	0		0	0	0.0%
Other Municipal Revenues	(38)	(5)	5		0	5	100.0%
Sub-total - Non Property Tax Revenue	**(45)**	**(5)**	**5**	**0**	**0**	**5**	**100.0%**
Net Budget	**6,384**	**6,750**	**72**	**0**	**6,822**	**72**	**1.1%**
Increase/ (Decrease) Over 2012 Budget							

Parks & Natural Areas Planning and Design

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	629	739	14		753	14	1.9%
Administrative Expenses	8	5	0		5	0	0.0%
Purchased Services	59	58	0		58	0	0.0%
Furniture & Equipment	6	6	0		6	0	0.0%
Total Expenditures	**702**	**808**	**14**	**0**	**822**	**14**	**1.7%**
Revenue							
Other Municipal Revenues	(20)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(20)**	**0**	**0**	**0**	**0**	**0**	0.0%
Net Budget	**682**	**808**	**14**	**0**	**822**	**14**	**1.7%**
Increase/ (Decrease) Over 2012 Budget							

Urban Forestry

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						$	%
Personnel Costs	1,427	1,570	25		1,595	25	1.6%
Administrative Expenses	19	24	0		24	0	0.0%
Purchased Services	533	649	0		649	0	0.0%
Materials & Supplies	45	26	0		26	0	0.0%
Furniture & Equipment	460	412	14		426	14	3.3%
Other Expenses	156	50	0		50	0	0.0%
Recovered Expenses	(22)	(87)	(23)		(110)	(23)	26.4%
Total Expenditures	**2,618**	**2,644**	**16**	**0**	**2,660**	**16**	**0.6%**
Revenue							
User Fees	(22)	(44)	0		(44)	0	0.0%
Other Municipal Revenues	(13)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(35)**	**(44)**	**0**	**0**	**(44)**	**0**	**0.0%**
Net Budget	**2,583**	**2,600**	**16**	**0**	**2,616**	**16**	**0.6%**
Increase/ (Decrease) Over 2012 Budget							

PLANNING & DEVELOPMENT SERVICES

($ 000's)

	2012			2013			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Revised Budget			Approved Budget				
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Building Controls	3,952	(5,384)	(1,432)	4,047	(5,427)	(1,380)	52	3.6%
City Planning & Research	3,057	(265)	2,792	3,090	(265)	2,825	33	1.2%
Development Services	4,223	(807)	3,416	4,293	(807)	3,486	70	2.1%
Total Approved Planning & Development Services Budget	**11,232**	**(6,456)**	**4,776**	**11,430**	**(6,499)**	**4,931**	**155**	**3.3%**

Total Impact on Tax Levy from the Planning & Development Services Program	**0.03%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Building Controls

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	3,514	3,650	78		3,728	78	2.1%
Administrative Expenses	62	72	0		72	0	0.0%
Financial Expenses	24	6	0		6	0	0.0%
Purchased Services	19	37	0		37	0	0.0%
Materials & Supplies	25	35	0		35	0	0.0%
Furniture & Equipment	156	152	17		169	17	11.2%
Total Expenditures	**3,800**	**3,952**	**95**	**0**	**4,047**	**95**	**2.4%**
Revenue							
User Fees	(5,086)	(5,384)	(24)	(19)	(5,427)	(43)	(0.8%)
Other Municipal Revenues	(2)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(5,088)**	**(5,384)**	**(24)**	**(19)**	**(5,427)**	**(43)**	**(0.8%)**
Net Budget	**(1,288)**	**(1,432)**	**71**	**(19)**	**(1,380)**	**52**	**3.6%**
Increase/ (Decrease) Over 2012 Budget							

Land Use Planning

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	2,164	2,532	24		2,556	24	1.0%
Administrative Expenses	40	41	9		50	9	22.0%
Financial Expenses	45	0	0		0	0	0.0%
Purchased Services	445	405	0		405	0	0.0%
Materials & Supplies	48	65	(4)		61	(4)	(6.2%)
Furniture & Equipment	40	14	4		18	4	28.1%
Transfers	35	0	0		0	0	0.0%
Total Expenditures	**2,817**	**3,057**	**33**	**0**	**3,090**	**33**	**1.1%**
Revenue							
User Fees	(412)	(265)	0		(265)	0	0.0%
Other Municipal Revenues	(13)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(425)**	**(265)**	**0**	**0**	**(265)**	**0**	**0.0%**
Net Budget	**2,392**	**2,792**	**33**	**0**	**2,825**	**33**	**1.2%**
Increase/ (Decrease) Over 2012 Budget							

Development Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	3,486	4,114	65		4,179	65	1.6%
Administrative Expenses	21	22	0		22	0	0.0%
Financial Expenses	96	0	0		0	0	0.0%
Purchased Services	74	25	0		25	0	0.0%
Materials & Supplies	13	17	0		17	0	0.0%
Furniture & Equipment	44	45	5		50	5	11.1%
Total Expenditures	**3,734**	**4,223**	**70**	**0**	**4,293**	**70**	**1.7%**
Revenue							
User Fees	(757)	(807)	0		(807)	0	0.0%
Other Municipal Revenues	(71)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(828)**	**(807)**	**0**	**0**	**(807)**	**0**	**0.0%**
Net Budget	**2,906**	**3,416**	**70**	**0**	**3,486**	**70**	**2.1%**
Increase/ (Decrease) Over 2012 Budget							

PROTECTIVE SERVICES

($ 000's)

	2012			2013			Increase/ (Decrease) Over 2012 Net Tax Supported Budget	% Increase/ (Decrease)
	Revised Budget			Approved Budget				
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Animal Services	2,354	(1,295)	1,060	2,360	(1,295)	1,065	5	0.5%
By-Law Enforcement	2,961	(1,663)	1,299	3,159	(1,865)	1,295	(4)	(0.3%)
Emergency & Security Management	1,322	(164)	1,158	1,325	(167)	1,158	-	0.0%
Fire Services	54,341	(338)	54,003	54,887	(345)	54,542	539	1.0%
London Police Services	94,966	(6,924)	88,042	97,779	(7,711)	90,067	2,025	2.3%
Total Approved Protective Services Budget	**155,944**	**(10,384)**	**145,562**	**159,510**	**(11,383)**	**148,128**	**2,566**	**1.8%**

Total Impact on Tax Levy from the Protective Services Program	**0.5%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Animal Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	78	75	3		78	3	4.0%
Administrative Expenses	1	1	0		1	0	0.0%
Purchased Services	2,158	2,180	0		2,180	0	0.0%
Materials & Supplies	1	1	0		1	0	0.0%
Furniture & Equipment	114	98	2		100	2	2.0%
Transfers	150	0	0		0	0	0.0%
Total Expenditures	**2,502**	**2,355**	**5**	**0**	**2,360**	**5**	**0.2%**
Revenue							
User Fees	(1,174)	(1,289)	0		(1,289)	0	0.0%
Other Municipal Revenues	(4)	(6)	0		(6)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,178)**	**(1,295)**	**0**	**0**	**(1,295)**	**0**	**0.0%**
Net Budget	**1,324**	**1,060**	**5**	**0**	**1,065**	**5**	**0.5%**
Increase/ (Decrease) Over 2012 Budget							

By-law Enforcement & Property Standards

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	1,659	2,606	197		2,803	197	7.6%
Administrative Expenses	0	0	0		0	0	0.0%
Financial Expenses	72	0	0		0	0	0.0%
Purchased Services	174	198	2		200	2	1.0%
Materials & Supplies	14	22	0		22	0	0.0%
Furniture & Equipment	121	135	(1)		134	(1)	(0.7%)
Other Expenses	0	0	0		0	0	0.0%
Total Expenditures	**2,040**	**2,961**	**198**	**0**	**3,159**	**198**	**6.7%**
Revenue							
User Fees	(1,231)	(1,591)	(16)	(185)	(1,792)	(201)	12.6%
Other Municipal Revenues	0	(71)	(1)		(72)	(1)	1.4%
Sub-total - Non Property Tax Revenue	**(1,231)**	**(1,662)**	**(17)**	**(185)**	**(1,864)**	**(202)**	**12.2%**
Net Budget	**809**	**1,299**	**181**	**(185)**	**1,295**	**(4)**	**(0.3%)**
Increase/ (Decrease) Over 2012 Budget							

Emergency and Security Management

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Emergency Management	231	(23)	**208**	231	(23)	**208**	0	0	**0**	0.0%
Security Management	1,091	(141)	**950**	1,094	(144)	**950**	3	(3)	**0**	0.0%
Total to Maintain Existing Service Level	**1,322**	**(164)**	**1,158**	**1,325**	**(167)**	**1,158**	**3**	**(3)**	**0**	**0.0%**

Emergency Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures						**$**	**%**
Personnel Costs	176	177	5		182	5	2.8%
Administrative Expenses	5	10	20		30	20	200.0%
Purchased Services	50	39	(25)		14	(25)	(64.9%)
Materials & Supplies	5	5	0		5	0	0.0%
Furniture & Equipment	0	1	0		1	0	0.0%
Recovered Expenses	(1)	0	0		0	0	0.0%
Total Expenditures	**235**	**231**	**0**	**0**	**231**	**0**	**0.0%**
Revenue							
Government Grants	(9)	0			0	0	0.0%
Other Municipal Revenues	(22)	(23)			(23)	0	0.0%
Sub-total - Non Property Tax Revenue	**(31)**	**(23)**	**0**	**0**	**(23)**	**0**	**0.0%**
Net Budget	**204**	**208**	**0**	**0**	**208**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Security Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments Maintain Existing Service	Explanation of Adjustments Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures							
Personnel Costs	468	529	13		542	13	2.5%
Administrative Expenses	10	10	(1)		9	(1)	(10.0%)
Purchased Services	592	599	(9)		590	(9)	(1.5%)
Materials & Supplies	1	2	0		2	0	0.0%
Furniture & Equipment	23	13	0		13	0	0.0%
Other Expenses	1	0	0		0	0	0.0%
Recovered Expenses	(62)	(62)	0		(62)	0	0.0%
Total Expenditures	**1,033**	**1,091**	**3**	**0**	**1,094**	**3**	**0.3%**
Revenue							
Other Municipal Revenues	(139)	(141)	(3)		(144)	(3)	(2.1%)
Sub-total - Non Property Tax Revenue	**(139)**	**(141)**	**(3)**	**0**	**(144)**	**(3)**	**(2.1%)**
Net Budget	**894**	**950**	**0**	**0**	**950**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Fire Services

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Fire & Rescue Services	51,969	(198)	**51,771**	52,493	(205)	**52,288**	524	(7)	**517**	1.0%
Fire Prevention & Education	2,372	(140)	**2,232**	2,394	(140)	**2,254**	22	0	**22**	1.0%
Total to Maintain Existing Service	**54,341**	**(338)**	**54,003**	**54,887**	**(345)**	**54,542**	**546**	**(7)**	**539**	**1.0%**

Fire & Rescue Services

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	47,997	49,544	3,982	(3,450)	50,076	532	1.1%
Administrative Expenses	398	405	0		405	0	0.0%
Financial Expenses	248	0	0		0	0	0.0%
Purchased Services	295	487	(27)		460	(27)	(5.5%)
Materials & Supplies	1,113	1,227	18		1,245	18	1.5%
Furniture & Equipment	296	306	1		307	1	0.3%
Other Expenses	0	0	0		0	0	0.0%
Total Expenditures	**50,347**	**51,969**	**3,974**	**(3,450)**	**52,493**	**524**	**1.0%**
Revenue							
User Fees	(265)	(198)	(7)		(205)	(7)	3.5%
Other Municipal Revenues	(15)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(280)**	**(198)**	**(7)**	**0**	**(205)**	**(7)**	**3.5%**
Net Budget	**50,067**	**51,771**	**3,967**	**(3,450)**	**52,288**	**517**	**1.0%**
Increase/ (Decrease) Over 2012 Budget							

Fire Prevention & Education

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	2,069	2,244	172	(150)	2,266	22	1.0%
Administrative Expenses	0	1	0		1	0	0.0%
Materials & Supplies	56	80	0		80	0	0.0%
Furniture & Equipment	24	47	0		47	0	0.0%
Total Expenditures	**2,149**	**2,372**	**172**	**(150)**	**2,394**	**22**	**0.9%**
Revenue							
User Fees	(209)	(140)	0		(140)	0	0.0%
Other Municipal Revenues	(2)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(211)**	**(140)**	**0**	**0**	**(140)**	**0**	**0.0%**
Net Budget	**1,938**	**2,232**	**172**	**(150)**	**2,254**	**22**	**1.0%**
Increase/ (Decrease) Over 2012 Budget							

London Police Service

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						$	%
Personnel Costs	82,547	86,098	3,630	(128)	89,600	3,502	4.1%
Administrative Expenses	847	788	(2)		786	(2)	(0.2%)
Financial Expenses	1,028	879	9		888	9	1.0%
Purchased Services	3,444	3,855	181	(145)	3,891	36	0.9%
Materials & Supplies	3,076	3,192	(105)		3,086	(105)	(3.3%)
Furniture & Equipment	437	387	(90)		298	(90)	(23.1%)
Other Expenses	1	1	0		1	0	0.0%
Recovered Expenses	(222)	(233)	(10)	(528)	(771)	(538)	230.8%
Total Expenditures	**91,159**	**94,966**	**3,613**	**(801)**	**97,779**	**2,812**	**3.0%**
Revenue							
Government Grants & Subsidies	(3,359)	(3,916)	(172)		(4,088)	(172)	(4.4%)
User Fees	(185)	(185)	(315)		(500)	(315)	(170.4%)
Other Municipal Revenues	(2,705)	(2,824)	63	(363)	(3,124)	(300)	(10.6%)
Sub-total - Non Property Tax Revenue	**(6,249)**	**(6,924)**	**(424)**	**(363)**	**(7,711)**	**(787)**	**(11.4%)**
Net Budget	**84,910**	**88,042**	**3,189**	**(1,164)**	**90,067**	**2,025**	**2.3%**
Increase/ (Decrease) Over 2012 Budget							

SOCIAL & HEALTH SERVICES

($ 000's)

	2012 Revised Budget			2013 Approved Budget			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Housing								
Social Housing	23,617	(11,130)	12,487	23,609	(11,122)	12,487	-	0.0%
London & Middlesex Housing Corporation	17,856	(9,796)	8,060	18,055	(9,995)	8,060	-	0.0%
Long Term Care	20,006	(15,747)	4,258	20,437	(16,189)	4,248	(10)	(0.2%)
Primary Health Care:								
Land Ambulance	24,852	(14,321)	10,531	25,802	(14,955)	10,847	316	3.0%
Middlesex London Health Unit	33,035	(26,940)	6,095	33,144	(27,049)	6,095	-	0.0%
Social & Community Support Services	136,586	(106,697)	29,889	137,305	(111,109)	26,196	(3,693)	(12.4%)
Total Approved Social & Health Services Budget	**255,952**	**(184,631)**	**71,321**	**258,351**	**(190,418)**	**67,933**	**(3,388)**	**(4.8%)**

Total Impact on Tax Levy from the Social & Health Services Program	**(0.7%)**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Housing

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Affordable Housing Planning & Funding	181	(113)	**68**	184	(113)	**71**	3	0	**3**	4.4%
Social Housing Administration	23,436	(11,017)	**12,419**	23,425	(11,009)	**12,416**	(11)	8	**(3)**	0.0%
Total to Maintain Existing Service Level	**23,617**	**(11,130)**	**12,487**	**23,609**	**(11,122)**	**12,487**	**(8)**	**8**	**0**	**0.0%**

Affordable Housing Planning & Funding

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						$	%
Personnel Costs	63	67	3		70	3	4.5%
Administrative Expenses	0	1	0		1	0	0.0%
Financial Expenses	247	0	0		0	0	0.0%
Purchased Services	116	113	0		113	0	0.0%
Transfers	1,465	0	0		0	0	0.0%
Total Expenditures	**1,891**	**181**	**3**	**0**	**184**	**3**	**1.7%**
Revenue							
Government Grants & Subsidies	(243)	0	0		0	0	0.0%
Other Municipal Revenues	(1,582)	(113)	0		(113)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1,825)**	**(113)**	**0**	**0**	**(113)**	**0**	**0.0%**
Net Budget	**66**	**68**	**3**	**0**	**71**	**3**	**4.4%**
Increase/ (Decrease) Over 2012 Budget							

Social Housing Administration

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,061	1,142	36		1,178	36	3.2%
Administrative Expenses	19	22	4		26	4	18.2%
Financial Expenses	5,135	0	0		0	0	0.0%
Purchased Services	24,068	22,205	(55)		22,150	(55)	(0.2%)
Materials & Supplies	6	8	3		11	3	37.5%
Furniture & Equipment	20	22	0		22	0	0.0%
Transfers	36	37	1		38	1	2.7%
Total Expenditures	**30,345**	**23,436**	**(11)**	**0**	**23,425**	**(11)**	**0.0%**
Revenue							
Government Grants & Subsidies	(12,109)	(6,775)	(49)		(6,824)	(49)	(0.7%)
Other Municipal Revenues	(7,246)	(4,242)	57		(4,185)	57	0.4%
Sub-total - Non Property Tax Revenue	**(19,355)**	**(11,017)**	**8**	**0**	**(11,009)**	**8**	**0.1%**
Net Budget	**10,990**	**12,419**	**(3)**	**0**	**12,416**	**(3)**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

London & Middlesex Housing Corporation

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	4,097	4,197	152		4,349	152	3.6%
Maintenance, Materials and Services	3,959	4,179	19		4,198	19	0.5%
Utilities	4,123	4,211	(33)		4,178	(33)	(0.8%)
Property Taxes, Insurance and Mortgage	4,397	4,550	51		4,601	51	1.1%
Administration	692	704	10		714	10	1.4%
Fire, Wind and Ice Expenses	15	15	0		15	0	0.0%
Total Expenditures	**17,283**	**17,856**	**199**	**0**	**18,055**	**199**	**1.1%**
Revenue							
Net Rental Revenues	(9,315)	(9,130)	(147)		(9,277)	(147)	1.6%
Other Revenue	(203)	(666)	429	(481)	(718)	(52)	7.8%
Sub-total - Non Property Tax Revenue	**(9,518)**	**(9,796)**	**282**	**(481)**	**(9,995)**	**(199)**	**2.0%**
Net Budget	**7,765**	**8,060**	**481**	**(481)**	**8,060**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Long Term Care

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Adult Day Programs	575	(575)	**0**	542	(542)	**0**	(33)	33	**0**	0.0%
Long Term Care-Dearness Home	19,221	(15,029)	**4,192**	19,685	(15,503)	**4,182**	464	(474)	**(10)**	(0.2%)
Homemakers	210	(144)	**66**	210	(144)	**66**	0	0	**0**	0.0%
Total to Maintain Existing Service Level	**20,006**	**(15,748)**	**4,258**	**20,437**	**(16,189)**	**4,248**	**431**	**(441)**	**(10)**	**(0.2%)**

Adult Day Programs

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	259	248	1		249	1	0.4%
Administrative Expenses	75	75	0		75	0	0.0%
Purchased Services	36	51	(48)		3	(48)	(94.1%)
Materials & Supplies	42	28	6		34	6	21.8%
Transfers	135	138	0		138	0	0.0%
Other Expenses	17	35	8		43	8	22.9%
Total Expenditures	**564**	**575**	**(33)**	**0**	**542**	**(33)**	**(5.7%)**
Revenue							
Government Grants & Subsidies	(386)	(403)	33		(370)	33	8.2%
User Fees	(178)	(172)	0		(172)	0	10.5%
Sub-total - Non Property Tax Revenue	**(564)**	**(575)**	**33**	**0**	**(542)**	**33**	**1.6%**
Net Budget	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Long Term Care-Dearness Home

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	15,884	16,841	155		16,996	155	0.9%
Administrative Expenses	64	111	1		112	1	0.9%
Financial Expenses	8	0	0		0	0	0.0%
Purchased Services	540	314	97		411	97	30.9%
Materials & Supplies	2,022	1,949	197		2,146	197	10.1%
Furniture & Equipment	381	94	14		108	14	14.9%
Transfers	(135)	(138)	0		(138)	0	0.0%
Other Expenses	66	50	0		50	0	0.0%
Total Expenditures	**18,830**	**19,221**	**464**	**0**	**19,685**	**464**	**2.4%**
Revenue							
Government Grants & Subsidies	(10,234)	(10,059)	(302)		(10,361)	(302)	(3.0%)
User Fees	(4,916)	(4,925)	(172)		(5,097)	(172)	(3.5%)
Other Municipal Revenues	(83)	(45)	0		(45)	0	0.0%
Sub-total - Non Property Tax Revenue	**(15,233)**	**(15,029)**	**(474)**	**0**	**(15,503)**	**(474)**	**(3.2%)**
Net Budget	**3,597**	**4,192**	**(10)**	**0**	**4,182**	**(10)**	**(0.2%)**
Increase/ (Decrease) Over 2012 Budget							

Homemakers

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	28	30	0		30	0	0.0%
Purchased Services	168	180	0		180	0	0.0%
Total Expenditures	**196**	**210**	**0**	**0**	**210**	**0**	**0.0%**
Revenue							
Government Grants & Subsidies	(134)	(144)	0		(144)	0	0.0%
Sub-total - Non Property Tax Revenue	**(134)**	**(144)**	**0**	**0**	**(144)**	**0**	**0.0%**
Net Budget	**62**	**66**	**0**	**0**	**66**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

LAND AMBULANCE

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Land Ambulance	25,051	(14,520)	**10,531**	25,802	(14,955)	**10,847**	752	(436)	**316**	3.0%
Total	**25,051**	**(14,520)**	**10,531**	**25,802**	**(14,955)**	**10,847**	**752**	**(436)**	**316**	**3.0%**
% Increase/Decrease over previous year						**10,847**			**316**	**3.0%**

Middlesex London Health Unit

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments Maintain Existing Service	Explanation of Adjustments Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	22,540	23,964	332		24,296	332	1.4%
Administrative Expenses	627	807	0	(62)	745	(62)	(7.7%)
Purchased Services	5,991	5,966	48	(168)	5,846	(120)	(2.0%)
Materials & Supplies	1,714	1,438	0	(16)	1,422	(16)	(1.1%)
Furniture & Equipment	847	308	0	(25)	283	(25)	(8.1%)
Other	780	445	0		445	0	0.0%
Total Expenditures	**32,499**	**32,928**	**380**	**(271)**	**33,037**	**109**	**0.3%**
Revenue							
User Fees	(597)	(415)	27		(388)	27	6.5%
Government Grants / Subsidies	(25,091)	(25,943)	(121)		(26,064)	(121)	(0.5%)
Other Revenue	(924)	(475)	(15)		(490)	(15)	(3.2%)
Sub-total - Non Property Tax Revenue	**(26,612)**	**(26,833)**	**(109)**	**0**	**(26,942)**	**(109)**	**(0.3%)**
Net Budget	**5,887**	**6,095**	**271**	**(271)**	**6,095**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Social & Community Support Services

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Homeless Support & Emergency Shelters	8,893	(7,466)	**1,427**	10,884	(9,482)	**1,402**	1,991	(2,016)	**(25)**	(1.8%)
Mental Health and Addictions	1,250	(512)	**738**	1,250	(1,250)	**(0)**	0	(738)	**(738)**	(100.1%)
Immigration Services	242	(242)	**0**	242	(242)	**0**	0	0	**0**	0.0%
Subsidized Transit	541	0	**541**	541	0	**541**	0	0	**0**	0.0%
Ontario Works	125,660	(98,476)	**27,184**	124,387	(100,134)	**24,253**	(1,273)	(1,658)	**(2,931)**	(10.8%)
Total to Maintain Existing Service Level	**136,586**	**(106,696)**	**29,889**	**137,304**	**(111,108)**	**26,196**	**718**	**(4,412)**	**(3,694)**	**(12.4%)**

Homeless Support & Emergency Shelters

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						$	%
Personnel Costs	101	190	59		249	59	31.1%
Administrative Expenses	1	48	(5)		43	(5)	(10.3%)
Purchased Services	6,372	7,908	1,934		9,842	1,934	24.5%
Transfers	726	747	3		750	3	0.4%
Total Expenditures	**7,200**	**8,893**	**1,991**	**0**	**10,884**	**1,991**	**22.4%**
Revenue							
Government Grants & Subsidies	(6,137)	(7,466)	(2,016)		(9,482)	(2,016)	(27.0%)
Sub-total - Non Property Tax Revenue	**(6,137)**	**(7,466)**	**(2,016)**	**0**	**(9,482)**	**(2,016)**	**(27.0%)**
Net Budget	**1,063**	**1,427**	**(25)**	**0**	**1,402**	**(25)**	**(1.8%)**
Increase/ (Decrease) Over 2012 Budget							

Mental Health and Addictions

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Purchased Services	1,135	1,250	0		1,250	0	0.0%
Materials & Supplies	25	0	0		0	0	0.0%
Total Expenditures	**1,160**	**1,250**	**0**	**0**	**1,250**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(422)	(512)	0	(738)	(1,250)	(738)	(144.0%)
Sub-total - Non Property Tax Revenue	**(422)**	**(512)**	**0**	**(738)**	**(1,250)**	**(738)**	**(144.0%)**
Net Budget	**738**	**738**	**0**	**(738)**	**(0)**	**(738)**	**(100.0%)**
Increase/ (Decrease) Over 2012 Budget							

Immigration Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures							
Personnel Costs	18	0	0		0	0	0.0%
Administrative Expenses	10	30	0		30	0	0.0%
Purchased Services	191	187	0		187	0	0.0%
Materials & Supplies	2	25	0		25	0	0.0%
Furniture & Equipment	2	0	0		0	0	0.0%
Total Expenditures	**223**	**242**	**0**	**0**	**242**	**0**	**0.0%**
Revenue							
Government Grants & Subsidies	(223)	(242)	0		(242)	0	0.0%
Sub-total - Non Property Tax Revenue	**(223)**	**(242)**	**0**	**0**	**(242)**	**0**	**0.0%**
Net Budget	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Subsidized Transit

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Purchased Services	493	541	0	0	541	0	0.0%
Total Expenditures	**493**	**541**	**0**	**0**	**541**	**0**	**0.0%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**493**	**541**	**0**	**0**	**541**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Ontario Works

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	15,590	17,795	(126)		17,669	(126)	(0.7%)
Administrative Expenses	100	260	8		268	8	3.1%
Financial Expenses	124	0	0		0	0	0.0%
Purchased Services	8,675	9,717	655		10,372	655	6.7%
Materials & Supplies	93	258	(6)		252	(6)	(2.3%)
Furniture & Equipment	177	216	56		272	56	25.9%
Transfers	96,047	97,432	(1,860)		95,572	(1,860)	(1.9%)
Other Expenses	7	(18)	0		(18)	0	0.0%
Recovered Expenses	(29)	0	0		0	0	0.0%
Total Expenditures	**120,784**	**125,660**	**(1,273)**	**0**	**124,387**	**(1,273)**	**(1.0%)**
Revenue							
Government Grants & Subsidies	(94,904)	(98,476)	(1,658)		(100,134)	(1,658)	(1.7%)
User Fees	(4)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(94,908)**	**(98,476)**	**(1,658)**	**0**	**(100,134)**	**(1,658)**	**(1.7%)**
Net Budget	**25,876**	**27,184**	**(2,931)**	**0**	**24,253**	**(2,931)**	**(10.8%)**
Increase/ (Decrease) Over 2012 Budget							

TRANSPORTATION SERVICES

($ 000's)

	2012 Revised Budget			2013 Approved Budget			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Parking	2,506	(5,265)	(2,759)	2,430	(5,334)	(2,904)	(145)	(5.2%)
Public Transit (London Transit Commission)	62,062	(37,756)	24,306	64,277	(38,783)	25,494	1,188	4.9%
Roadways	36,608	(4,572)	32,037	37,264	(4,528)	32,736	699	2.2%
Total Approved Transportation Services Budget	**101,176**	**(47,593)**	**53,584**	**103,971**	**(48,645)**	**55,326**	**1,742**	**3.3%**

Total Impact on Tax Levy from the Transportation Services Program	**0.4%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Parking

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	966	959	17	(62)	914	(45)	(4.7%)
Administrative Expenses	7	9	0		9	0	0.0%
Financial Expenses	379	88	24		112	24	27.3%
Purchased Services	1,024	1,218	(8)		1,210	(8)	(0.7%)
Materials & Supplies	89	168	(47)		121	(47)	(28.0%)
Furniture & Equipment	35	62	0		62	0	0.0%
Other Expenses	0	2	0		2	0	0.0%
Total Expenditures	**2,500**	**2,506**	**(14)**	**(62)**	**2,430**	**(76)**	**(3.0%)**
Revenue							
User Fees	(4,747)	(5,089)	(54)	(15)	(5,158)	(69)	(1.4%)
Other Municipal Revenues	(176)	(176)	0		(176)	0	0.0%
Sub-total - Non Property Tax Revenue	**(4,923)**	**(5,265)**	**(54)**	**(15)**	**(5,334)**	**(69)**	**(1.3%)**
Net Budget	**(2,423)**	**(2,759)**	**(68)**	**(77)**	**(2,904)**	**(145)**	**(5.3%)**
Increase/ (Decrease) Over 2012 Budget							

London Transit Commission

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Conventional Transit Services	57,740	(36,822)	**20,918**	59,620	(37,756)	**21,864**	1,880	(934)	**946**	4.5%
Specialized Transit Services	4,322	(934)	**3,388**	4,657	(1,027)	**3,630**	335	(93)	**242**	7.1%
Total to Maintain Existing Service Level	**62,062**	**(37,756)**	**24,306**	**64,277**	**(38,783)**	**25,494**	**2,215**	**(1,027)**	**1,188**	**4.9%**

Conventional Transit Services

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						**$**	**%**
Personnel Costs	36,013	38,164	1,668		39,832	1,668	4.4%
Materials - Direct Bus Mtce.	4,088	3,765	47		3,812	47	1.2%
Materials - Fuel	7,246	7,808	416		8,224	416	5.3%
Materials - Facility Costs	1,848	2,598	(234)		2,364	(234)	(9.0%)
Materials - Insurance	2,196	1,908	208		2,116	208	10.9%
Materials - All Others	1,812	2,309	(117)		2,192	(117)	(5.1%)
Contributions to Reserves	2,888	1,188	(108)		1,080	(108)	(9.1%)
Contract Service Delivery	0	0			0	0	0.0%
Total Expenditures	**56,091**	**57,740**	**1,880**	**0**	**59,620**	**1,880**	**3.3%**
Revenue							
User Fees (Customer Fares)	(30,120)	(30,762)	(1,070)		(31,832)	(1,070)	(3.5%)
Other Operating Revenues	(1,204)	(1,104)	0		(1,104)	0	0.0%
Transfers from Reserves	(1,181)	(1,203)	300		(903)	300	24.9%
Provincial Gas Tax Funding	(3,704)	(3,753)	(164)		(3,917)	(164)	(4.4%)
Sub-total - Non Property Tax Revenue	**(36,209)**	**(36,822)**	**(934)**	**0**	**(37,756)**	**(934)**	2.5%
Net Budget	**19,882**	**20,918**	**946**	**0**	**21,864**	**946**	**4.5%**
Increase/ (Decrease) Over 2012 Budget							

Specialized Transit Services

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	634	673	90		763	90	13.4%
Materials - All Others	102	102	5		107	5	4.9%
Contract Service Delivery	3,355	3,547	240		3,787	240	6.8%
Total Expenditures	**4,091**	**4,322**	**335**	**0**	**4,657**	**335**	**7.8%**
Revenue							
User Fees (Customer Fares)	(454)	(461)	(30)		(491)	(30)	(6.5%)
Provincial Gas Tax Funding	(615)	(473)	(63)		(536)	(63)	(13.3%)
Sub-total - Non Property Tax Revenue	**(1,068)**	**(934)**	**(93)**	**0**	**(1,027)**	**(93)**	(10.0%)
Net Budget	**3,023**	**3,388**	**242**	**0**	**3,630**	**242**	**7.1%**
Increase/ (Decrease) Over 2012 Budget							

Roadways

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year				Core Service Expansion Funded by Assessment Growth
Service	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Prop. Tax Supported (%)**	
Roadway Maintenance	11,428	(2,882)	**8,546**	11,722	(2,882)	**8,840**	294	0	**294**	3.4%	258
Roadway Planning & Design	2,611	(1,002)	**1,609**	2,635	(1,018)	**1,618**	24	(16)	**9**	0.5%	0
Snow Control	11,824	(353)	**11,471**	11,957	(353)	**11,604**	133	0	**133**	1.2%	167
Traffic Control & Lighting	10,745	(335)	**10,410**	10,949	(275)	**10,674**	204	60	**264**	2.5%	80
Total to Maintain Existing Service Level	**36,608**	**(4,572)**	**32,037**	**37,264**	**(4,528)**	**32,736**	**655**	**44**	**699**	**2.2%**	**505**

Roadway Maintenance

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	6,279	6,157	404	(65)	6,496	339	5.5%
Administrative Expenses	139	157	0		157	0	0.0%
Financial Expenses	55	0	0		0	0	0.0%
Purchased Services	464	851	0		851	0	0.0%
Materials & Supplies	1,780	1,520	0		1,520	0	0.0%
Furniture & Equipment	2,823	2,816	25	(70)	2,771	(45)	(1.6%)
Other Expenses	1,016	0	0		0	0	0.0%
Recovered Expenses	(1,518)	(73)	0		(73)	0	0.0%
Total Expenditures	**11,038**	**11,428**	**429**	**(135)**	**11,722**	**294**	**2.6%**
Revenue							
Government Grants & Subsidies	(74)	(90)	0		(90)	0	0.0%
User Fees	(190)	(242)	0		(242)	0	0.0%
Other Municipal Revenues	(2,579)	(2,550)	0		(2,550)	0	0.0%
Sub-total - Non Property Tax Revenue	**(2,843)**	**(2,882)**	**0**	**0**	**(2,882)**	**0**	**0.0%**
Net Budget	**8,195**	**8,546**	**429**	**(135)**	**8,840**	**294**	**3.4%**
Increase/ (Decrease) Over 2012 Budget							

Roadway Planning & Design

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	2,737	3,029	17		3,046	17	0.6%
Administrative Expenses	24	24	0		24	0	0.0%
Financial Expenses	11	0	0		0	0	0.0%
Purchased Services	123	118	0		118	0	0.0%
Materials & Supplies	20	11	0		11	0	0.0%
Furniture & Equipment	53	48	(13)		35	(13)	(26.1%)
Recovered Expenses	(630)	(619)	20		(599)	20	(3.2%)
Total Expenditures	**2,338**	**2,611**	**24**	**0**	**2,635**	**24**	**0.9%**
Revenue							
User Fees	(161)	(225)	0		(225)	0	0.0%
Other Municipal Revenues	(765)	(777)	(16)		(793)	(16)	(2.0%)
Sub-total - Non Property Tax Revenue	**(926)**	**(1,002)**	**(16)**	**0**	**(1,018)**	**(16)**	**(1.6%)**
Net Budget	**1,412**	**1,609**	**9**	**0**	**1,618**	**9**	**0.5%**
Increase/ (Decrease) Over 2012 Budget							

Snow Control

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						$	%
Personnel Costs	3,406	3,908	65		3,973	65	1.7%
Administrative Expenses	6	7	0		7	0	0.0%
Financial Expenses	23	0	0		0	0	0.0%
Purchased Services	64	90	0		90	0	0.0%
Materials & Supplies	2,877	2,676	0		2,676	0	0.0%
Furniture & Equipment	6,003	5,248	68		5,316	68	1.3%
Other Expenses	767	22	0		22	0	0.0%
Recovered Expenses	(182)	(127)	0		(127)	0	0.0%
Total Expenditures	**12,964**	**11,824**	**133**	**0**	**11,957**	**133**	**1.1%**
Revenue							
User Fees	(428)	(353)	0		(353)	0	0.0%
Sub-total - Non Property Tax Revenue	**(428)**	**(353)**	**0**	**0**	**(353)**	**0**	**0.0%**
Net Budget	**12,536**	**11,471**	**133**	**0**	**11,604**	**133**	**1.2%**
Increase/ (Decrease) Over 2012 Budget							

Traffic Control & Lighting

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	1,570	1,962	33		1,995	33	1.7%
Administrative Expenses	17	13	0		13	0	0.0%
Financial Expenses	0	0	0		0	0	0.0%
Purchased Services	4,055	4,597	(82)		4,515	(82)	(1.8%)
Materials & Supplies	3,630	3,948	250		4,198	250	6.3%
Furniture & Equipment	311	305	2		307	2	0.7%
Other Expenses	57	0	0		0	0	0.0%
Recovered Expenses	(147)	(80)	0		(80)	0	0.0%
Total Expenditures	**9,493**	**10,745**	**204**	**0**	**10,949**	**204**	**1.9%**
Revenue							
User Fees	(20)	(35)	0		(35)	0	0.0%
Other Municipal Revenues	(128)	(300)	60		(240)	60	20.0%
Sub-total - Non Property Tax Revenue	**(148)**	**(335)**	**60**	**0**	**(275)**	**60**	**17.9%**
Net Budget	**9,345**	**10,410**	**264**	**0**	**10,674**	**264**	**2.5%**
Increase/ (Decrease) Over 2012 Budget							

CORPORATE, OPERATIONAL & COUNCIL SERVICES

($ 000's)

	2012 Revised Budget			2013 Approved Budget			Increase/ (Decrease) Over 2012 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Corporate Services	43,420	(3,190)	40,230	43,785	(3,233)	40,551	321	0.8%
Corporate Planning and Administration	3,257	(1,126)	2,131	3,227	(1,151)	2,076	(55)	(2.6%)
Council Services	3,183	(25)	3,159	3,197	(25)	3,172	13	0.4%
Financial Management	109,695	(38,057)	71,638	119,755	(38,662)	81,093	9,455	13.2%
Public Support Services	8,022	(7,953)	69	8,041	(8,019)	22	(47)	(67.9%)
Total Approved Corporate Services Budget	**167,578**	**(50,351)**	**117,227**	**178,004**	**(51,091)**	**126,914**	**9,687**	**8.3%**

Total Impact on Tax Levy from the Corporate Services Program	**2.1%**

NOTE: *A 1% increase in the tax levy is equivalent to a $4.7 million increase in the 2013 Property Tax Supported Budget.*
All figures are subject to rounding.

Corporate Services
2013 Approved Budget
($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Asset Management	534	0	**534**	535	0	**535**	1	0	**1**	0.2%
Dispatch	923	(158)	**765**	926	(161)	**765**	3	(3)	**0**	0.0%
Energy Conservation	133	0	**133**	133	0	**133**	0	0	**0**	0.0%
Facilities	12,865	(390)	**12,475**	13,170	(374)	**12,796**	305	16	**321**	2.6%
Fleet Management	(544)	0	**(544)**	(544)	0	**(544)**	0	0	**0**	0.1%
Graphics, Surveying & Technical Services	809	(3)	**806**	820	(3)	**817**	11	0	**11**	1.4%
Human Resources	5,937	(732)	**5,205**	5,952	(747)	**5,205**	15	(15)	**0**	0.0%
Legal Services	2,381	(15)	**2,366**	2,381	(15)	**2,366**	0	0	**0**	0.0%
Payroll	1,217	(194)	**1,023**	1,233	(198)	**1,035**	16	(4)	**12**	1.2%
Purchasing	1,292	(218)	**1,074**	1,319	(222)	**1,097**	27	(4)	**23**	2.1%
Realty Services	1,026	(861)	**165**	1,036	(917)	**119**	10	(56)	**(46)**	(27.9%)
Risk Management	407	(101)	**306**	407	(101)	**306**	0	0	**0**	0.0%
Technology Services	16,439	(519)	**15,920**	16,415	(495)	**15,920**	(24)	24	**0**	0.0%
Total to Maintain Existing Service Level	**43,419**	**(3,191)**	**40,230**	**43,783**	**(3,233)**	**40,551**	**364**	**(42)**	**321**	**0.8%**

Asset Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures							
Personnel Costs	520	479	9		488	9	1.9%
Administrative Expenses	15	18	(2)		16	(2)	(11.1%)
Financial Expenses	23	0	0		0	0	0.0%
Purchased Services	158	35	(5)		30	(5)	0
Materials & Supplies	2	1	(1)		0	(1)	(100.0%)
Furniture & Equipment	2	1	0		1	0	0
Total Expenditures	**720**	**534**	**1**	**0**	**535**	**1**	**0.2%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**720**	**534**	**1**	**0**	**535**	**1**	**0.2%**
Increase/ (Decrease) Over 2012 Budget							

Dispatch

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	743	808	8		816	8	1.0%
Administrative Expenses	6	3	0		3	0	0.0%
Purchased Services	48	125	(5)		120	(5)	(4.0%)
Materials & Supplies	1	3	0		3	0	0.0%
Furniture & Equipment	87	106	0		106	0	0.0%
Other Expenses	21	0	0		0	0	0.0%
Recovered Expenses	(62)	(122)	0		(122)	0	0.0%
Total Expenditures	**844**	**923**	**3**	**0**	**926**	**3**	**0.3%**
Revenue							
Other Municipal Revenues	(158)	(158)	(3)		(161)	(3)	(2.0%)
Sub-total - Non Property Tax Revenue	**(158)**	**(158)**	**(3)**	**0**	**(161)**	**(3)**	**(2.0%)**
Net Budget	**686**	**765**	**0**	**0**	**765**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Energy Conservation

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	97	75	0		75	0	0.0%
Administrative Expenses	0	1	0		1	0	0.0%
Financial Expenses	25	0	0		0	0	0.0%
Purchased Services	3	9	0		9	0	0.0%
Materials & Supplies	27	24	0		24	0	0.0%
Furniture & Equipment	12	6	0		6	0	0.0%
Other Expenses	(1)	18	0		18	0	0.0%
Total Expenditures	**164**	**133**	**0**	**0**	**133**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(23)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(23)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**141**	**133**	**0**	**0**	**133**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Facilities

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	4,398	5,196	24		5,220	24	0.5%
Administrative Expenses	57	71	(9)		62	(9)	(13.2%)
Financial Expenses	21	0	0		0	0	0.0%
Purchased Services	3,420	2,677	22		2,699	22	0.8%
Materials & Supplies	4,690	5,003	296		5,299	296	5.9%
Furniture & Equipment	324	333	(28)		305	(28)	(8.3%)
Other Expenses	35	10	0		10	0	0.0%
Recovered Expenses	(237)	(425)	0		(425)	0	0.0%
Total Expenditures	**12,708**	**12,865**	**305**	**0**	**13,170**	**305**	**2.4%**
Revenue							
User Fees	(24)	(28)	0		(28)	0	0.0%
Other Municipal Revenues	(294)	(362)	16	0	(346)	16	4.5%
Sub-total - Non Property Tax Revenue	**(318)**	**(390)**	**16**	**0**	**(374)**	**16**	**4.2%**
Net Budget	**12,390**	**12,475**	**321**	**0**	**12,796**	**321**	**2.6%**
Increase/ (Decrease) Over 2012 Budget							

Fleet Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	3,988	4,284	111		4,395	111	2.6%
Administrative Expenses	52	69	(6)		63	(6)	(8.7%)
Financial Expenses	4,116	3,647	546	(543)	3,650	3	0.1%
Purchased Services	858	977	(10)		967	(10)	(1.0%)
Fuel	2,309	2,792	141		2,933	141	5.1%
Materials & Supplies	1,499	1,823	(51)		1,772	(51)	(2.8%)
Furniture & Equipment	283	271	(24)		247	(24)	(8.9%)
Other Expenses	16	35	0		35	0	0.0%
Recovered Expenses	(14,301)	(14,441)	(164)		(14,605)	(164)	1.1%
Total Expenditures	**(1,180)**	**(544)**	**543**	**(543)**	**(544)**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(83)	0			0	0	0.0%
Sub-total - Non Property Tax Revenue	**(83)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**(1,263)**	**(544)**	**543**	**(543)**	**(544)**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Graphics, Surveying & Technical Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,078	1,085	15		1,100	15	1.3%
Administrative Expenses	0	1	0		1	0	0.0%
Purchased Services	41	41	5		46	5	12.4%
Materials & Supplies	8	8	0		8	0	0.0%
Furniture & Equipment	16	29	0		29	0	0.8%
Recovered Expenses	(386)	(355)	(9)		(364)	(9)	2.4%
Total Expenditures	**757**	**809**	**11**	**0**	**820**	**11**	**1.4%**
Revenue							
User Fees	(2)	(3)	0		(3)	0	0.0%
Sub-total - Non Property Tax Revenue	**(2)**	**(3)**	**0**	**0**	**(3)**	**0**	**0.0%**
Net Budget	**755**	**806**	**11**	**0**	**817**	**11**	**1.4%**
Increase/ (Decrease) Over 2012 Budget							

Human Resources

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	3,394	4,032	4		4,036	4	0.1%
Administrative Expenses	664	839	16		855	16	1.9%
Financial Expenses	39	0	0		0	0	0.0%
Purchased Services	481	980	(5)		975	(5)	(0.5%)
Materials & Supplies	24	54	0		54	0	0.0%
Furniture & Equipment	15	41	(7)		34	(7)	(17.1%)
Other Expenses	1	0	0		0	0	0.0%
Recovered Expenses	0	(9)	7		(2)	7	(77.8%)
Total Expenditures	**4,618**	**5,937**	**15**	**0**	**5,952**	**15**	**0.3%**
Revenue							
User Fees	(3)	(3)	0		(3)	0	0.0%
Other Municipal Revenues	(724)	(729)	(15)		(744)	(15)	(2.1%)
Sub-total - Non Property Tax Revenue	**(727)**	**(732)**	**(15)**	**0**	**(747)**	**(15)**	**(2.0%)**
Net Budget	**3,891**	**5,205**	**0**	**0**	**5,205**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Legal Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,964	2,032	3		2,035	3	0.1%
Administrative Expenses	44	51	0		51	0	0.0%
Financial Expenses	54	0	0		0	0	0.0%
Purchased Services	392	229	(2)		227	(2)	(0.9%)
Materials & Supplies	51	50	0		50	0	0.0%
Furniture & Equipment	12	19	(1)		18	(1)	(5.3%)
Total Expenditures	**2,517**	**2,381**	**0**	**0**	**2,381**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(16)	(15)	0		(15)	0	0.0%
Sub-total - Non Property Tax Revenue	**(16)**	**(15)**	**0**	**0**	**(15)**	**0**	**0.0%**
Net Budget	**2,501**	**2,366**	**0**	**0**	**2,366**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Payroll

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						$	%
Personnel Costs	1,441	1,185	16		1,201	16	1.4%
Administrative Expenses	13	11	0		11	0	0.0%
Financial Expenses	16	0	0		0	0	0.0%
Purchased Services	0	1	0		1	0	0.0%
Materials & Supplies	20	20	0		20	0	0.0%
Furniture & Equipment	1	0	0		0	0	0.0%
Total Expenditures	**1,491**	**1,217**	**16**	**0**	**1,233**	**16**	**1.3%**
Revenue							
Other Municipal Revenues	(250)	(194)	(4)		(198)	(4)	(2.1%)
Sub-total - Non Property Tax Revenue	**(250)**	**(194)**	**(4)**	**0**	**(198)**	**(4)**	**(2.1%)**
Net Budget	**1,241**	**1,023**	**12**	**0**	**1,035**	**12**	**1.2%**
Increase/ (Decrease) Over 2012 Budget							

Purchasing

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,121	1,249	26		1,275	26	2.1%
Administrative Expenses	12	20	0		20	0	0.0%
Purchased Services	0	1	0		1	0	0.0%
Materials & Supplies	4	10	0		10	0	0.0%
Furniture & Equipment	17	12	1		13	1	8.3%
Other Expenses	0	0	0		0	0	0.0%
Total Expenditures	**1,154**	**1,292**	**27**	**0**	**1,319**	**27**	**2.1%**
Revenue							
User Fees	(15)	(15)	0		(15)	0	0.0%
Other Municipal Revenues	(190)	(203)	(4)		(207)	(4)	3.9%
Sub-total - Non Property Tax Revenue	**(205)**	**(218)**	**(4)**	**0**	**(222)**	**(4)**	**(1.8%)**
Net Budget	**949**	**1,074**	**23**	**0**	**1,097**	**23**	**2.1%**
Increase/ (Decrease) Over 2012 Budget							

Realty Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments		$	%
Expenditures							
Personnel Costs	627	702	10		712	10	1.4%
Administrative Expenses	19	26	0		26	0	0.0%
Financial Expenses	153	195	0		195	0	0.0%
Purchased Services	85	91	0		91	0	0.0%
Materials & Supplies	7	11	0		11	0	0.0%
Furniture & Equipment	0	2	0		2	0	0.0%
Total Expenditures	**891**	**1,026**	**10**	**0**	**1,036**	**10**	**1.0%**
Revenue							
User Fees	(890)	(861)	(56)		(917)	(56)	(6.5%)
Sub-total - Non Property Tax Revenue	**(890)**	**(861)**	**(56)**	**0**	**(917)**	**(56)**	**(6.5%)**
Net Budget	**1**	**165**	**(46)**	**0**	**119**	**(46)**	**(27.9%)**
Increase/ (Decrease) Over 2012 Budget							

Risk Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	336	350	(3)	0	347	(3)	(0.9%)
Administrative Expenses	11	24	2	0	26	2	8.3%
Purchased Services	25	30	1	0	31	1	3.3%
Materials & Supplies	1	3	0	0	3	0	0.0%
Furniture & Equipment	1	0	0	0	0	0	0.0%
Total Expenditures	**374**	**407**	**0**	**0**	**407**	**0**	**0.0%**
Revenue							
User Fees	(9)	(4)	0	0	(4)	0	0.0%
Other Municipal Revenues	(97)	(97)	0	0	(97)	0	0.0%
Sub-total - Non Property Tax Revenue	**(106)**	**(101)**	**0**	**0**	**(101)**	**0**	**0.0%**
Net Budget	**268**	**306**	**0**	**0**	**306**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Technology Services

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments		$	%
Expenditures							
Personnel Costs	6,781	7,617	420		8,037	420	5.5%
Administrative Expenses	244	308	17		325	17	5.5%
Financial Expenses	469	0	0		0	0	0.0%
Purchased Services	5,074	5,347	(64)		5,283	(64)	(1.2%)
Materials & Supplies	266	277	0		277	0	0.0%
Furniture & Equipment	3,389	3,519	(196)		3,323	(196)	(5.6%)
Recovered Expenses	(648)	(629)	(201)		(830)	(201)	32.0%
Total Expenditures	**15,575**	**16,439**	**(24)**	**0**	**16,415**	**(24)**	**(0.1%)**
Revenue							
User Fees	(6)	(7)	2		(5)	2	28.6%
Other Municipal Revenues	(510)	(512)	22		(490)	22	3.7%
Sub-total - Non Property Tax Revenue	**(516)**	**(519)**	**24**	**0**	**(495)**	**24**	**4.6%**
Net Budget	**15,059**	**15,920**	**0**	**0**	**15,920**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Corporate Planning and Administration

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Corporate Management	2,242	(1,121)	**1,121**	2,203	(1,143)	**1,060**	(39)	(22)	**(61)**	(5.4%)
Governmental Liaison	436	0	**436**	436	0	**436**	0	0	**0**	0.0%
Information & Archive Management	579	(5)	**574**	588	(8)	**580**	9	(3)	**6**	1.0%
Total to Maintain Existing Service Level	**3,257**	**(1,126)**	**2,131**	**3,227**	**(1,151)**	**2,076**	**(30)**	**(25)**	**(55)**	**(2.6%)**

Corporate Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	2,224	1,262	(6)		1,256	(6)	(0.5%)
Administrative Expenses	223	222	3		225	3	1.4%
Financial Expenses	65	0	0		0	0	0.0%
Purchased Services	337	175	22		197	22	12.6%
Materials & Supplies	26	16	1		17	1	6.3%
Furniture & Equipment	11	6	2		8	2	33.3%
Transfers	55	0	0		0	0	0.0%
AODA	1,053	561	500	(561)	500	(61)	(10.9%)
Total Expenditures	**3,994**	**2,242**	**522**	**(561)**	**2,203**	**(39)**	**(1.7%)**
Revenue							
Government Grants & Subsidies	(153)	(48)	(1)		(49)	(1)	(2.1%)
Other Municipal Revenues	(1,149)	(1,073)	(21)		(1,094)	(21)	(2.0%)
Sub-total - Non Property Tax Revenue	**(1,302)**	**(1,121)**	**(22)**	**0**	**(1,143)**	**(22)**	**(2.0%)**
Net Budget	**2,692**	**1,121**	**500**	**(561)**	**1,060**	**(61)**	**(5.4%)**
Increase/ (Decrease) Over 2012 Budget							

Governmental Liaison

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	281	400	(3)		397	(3)	(0.8%)
Administrative Expenses	29	34	3		37	3	8.8%
Purchased Services	13	1	0		1	0	0.0%
Materials & Supplies	0	1	0		1	0	0.0%
Total Expenditures	**323**	**436**	**0**	**0**	**436**	**0**	**0.0%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**323**	**436**	**0**	**0**	**436**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Information & Archive Management

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures							
Personnel Costs	439	515	4		519	4	0.8%
Administrative Expenses	0	1	0		1	0	0.0%
Purchased Services	64	63	5		68	5	7.9%
Materials & Supplies	0	0	0		0	0	0.0%
Total Expenditures	**503**	**579**	**9**	**0**	**588**	**9**	**1.6%**
Revenue							
User Fees	(7)	(5)	(3)		(8)	(3)	(60.0%)
Sub-total - Non Property Tax Revenue	**(7)**	**(5)**	**(3)**	**0**	**(8)**	**(3)**	**(60.0%)**
Net Budget	**496**	**574**	**6**	**0**	**580**	**6**	**1.0%**
Increase/ (Decrease) Over 2012 Budget							

Council Services

2013 Approved Budget

($000's)

	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Property Tax Supported**	**Prop. Tax Supported (%)**
Advisory Committees	97	0	**97**	97	0	**97**	0	0	**0**	0.0%
Audit	300	0	**300**	300	0	**300**	0	0	**0**	0.0%
Councillors' Offices	1,274	(1)	**1,273**	1,280	(1)	**1,279**	6	0	**6**	0.5%
Mayor's Office	505	0	**505**	505	0	**505**	0	0	**0**	0.0%
Municipal Election	2	0	**2**	2	0	**2**	0	0	**0**	0.0%
Secretariat Support-City Clerk	1,005	(23)	**982**	1,013	(24)	**989**	8	(1)	**7**	0.7%
Total to Maintain Existing Service Level	**3,183**	**(24)**	**3,159**	**3,197**	**(25)**	**3,172**	**14**	**(1)**	**13**	**0.4%**

Advisory Committees

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Administrative Expenses	9	8	0		8	0	0.0%
Purchased Services	20	21	0		21	0	0.0%
Advisory Committees *	73	82	0		82	0	0.0%
Recovered Expenses	(14)	(14)	0		(14)	0	0.0%
Total Expenditures	**88**	**97**	**0**	**0**	**97**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(2)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(2)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**86**	**97**	**0**	**0**	**97**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

***Breakdown of Advisory Committees Budget:**

Committee	2011 Actual	2012 Revised Net Budget	2013 Proposed Budget	2013 Increase over 2012 $	2013 Increase over 2012 %
Accessibility Advisory Committee	8,826	7,538	7,538	0	0.0%
Advisory Committee on the Environment	972	1,005	1,005	0	0.0%
Agricultural Advisory Committee	0	186	186	0	0.0%
Animal Welfare Advisory Committee	647	1,005	1,005	0	0.0%
Community Safety and Crime Prevention Advisory Committee	6,400	7,074	7,074	0	0.0%
Environmental and Ecological Planning Advisory Committee	725	1,005	1,005	0	0.0%
London Advisory Committee on Heritage	1,181	7,035	7,035	0	0.0%
LTC Adjustment Revision Committee	50,045	48,362	48,362	0	0.0%
London Diversity & Race Relations Advisory Committee	1,602	5,357	5,357	0	0.0%
London Housing Advisory Committee	160	749	749	0	0.0%
Transportation Advisory Committee	1,500	1,729	1,729	0	0.0%
Trees and Forests Advisory Committee	587	1,005	1,005	0	0.0%
Total Advisory Committees	**72,645**	**82,050**	**82,050**	**0**	**0.0%**

Audit

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Purchased Services	229	300	0		300	0	0.0%
Total Expenditures	**229**	**300**	**0**	**0**	**300**	**0**	**0.0%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**229**	**300**	**0**	**0**	**300**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Councillors' Offices

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	752	856	2		858	2	0.2%
Administrative Expenses	91	89	3		92	3	3.4%
Purchased Services	81	101	0		101	0	0.0%
Materials & Supplies	81	217	1		218	1	0.5%
Furniture & Equipment	1	11	0		11	0	0.0%
Other Expenses	0	0	0		0	0	0.0%
Total Expenditures	**1,006**	**1,274**	**6**	**0**	**1,280**	**6**	**0.5%**
Revenue							
Other Municipal Revenues	(1)	(1)	0		(1)	0	0.0%
Sub-total - Non Property Tax Revenue	**(1)**	**(1)**	**0**	**0**	**(1)**	**0**	**0.0%**
Net Budget	**1,005**	**1,273**	**6**	**0**	**1,279**	**6**	**0.5%**
Increase/ (Decrease) Over 2012 Budget							

Mayor's Office
2013 Approved Budget
($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	368	380	(1)		379	(1)	(0.3%)
Administrative Expenses	18	24	2		26	2	8.3%
Financial Expenses	21	0	0		0	0	0.0%
Purchased Services	58	84	0		84	0	0.0%
Materials & Supplies	10	12	(1)		11	(1)	(8.3%)
Furniture & Equipment	10	5	0		5	0	0.0%
Total Expenditures	**485**	**505**	**0**	**0**	**505**	**0**	**0.0%**
Revenue							
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**485**	**505**	**0**	**0**	**505**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Municipal Election

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service	Service Adjustments	Approved Budget		
Expenditures						**$**	**%**
Personnel Costs	1	0			0	0	0.0%
Administrative Expenses	0	2			2	0	0.0%
Purchased Services	1	0			0	0	0.0%
Total Expenditures	**2**	**2**	**0**	**0**	**2**	**0**	**0.0%**
Revenue							
User Fees	0	0			0	0	0.0%
Other Municipal Revenues	(2)	0			0	0	0.0%
Sub-total - Non Property Tax Revenue	**(2)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**0**	**2**	**0**	**0**	**2**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Secretariat Support-City Clerk

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	825	869	4		873	4	0.5%
Administrative Expenses	44	56	0		56	0	0.0%
Financial Expenses	17	0	0		0	0	0.0%
Purchased Services	37	47	4		51	4	8.5%
Materials & Supplies	51	56	0		56	0	0.0%
Furniture & Equipment	0	2	0		2	0	0.0%
Transfers	4	4	0		4	0	0.0%
Recovered Expenses	(13)	(29)	0		(29)	0	0.0%
Total Expenditures	**965**	**1,005**	**8**	**0**	**1,013**	**8**	**0.8%**
Revenue							
Other Municipal Revenues	(23)	(23)	(1)		(24)	(1)	(4.3%)
Sub-total - Non Property Tax Revenue	**(23)**	**(23)**	**(1)**	**0**	**(24)**	**(1)**	**(4.3%)**
Net Budget	**942**	**982**	**7**	**0**	**989**	**7**	**0.7%**
Increase/ (Decrease) Over 2012 Budget							

Financial Management

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Corporate Financing	102,114	(36,242)	**65,872**	112,118	(36,805)	**75,313**	10,005	(563)	**9,442**	14.3%
Finance	6,937	(1,814)	**5,123**	6,993	(1,857)	**5,136**	56	(43)	**13**	0.3%
Corporate Investment & Partnerships	644	0	**644**	644	0	**644**	0	0	**0**	0.0%
Total to Maintain Existing Service Levels	**109,695**	**(38,056)**	**71,639**	**119,755**	**(38,662)**	**81,093**	**10,061**	**(606)**	**9,455**	**13.2%**

Corporate Financing
2013 Approved Budget
($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service Levels**	**Service Adjustments**	**Approved Budget**		
Expenditures							
Capital Financing:							
a) Capital Levy	22,547	21,767	2,200	(3,198)	20,769	(998)	(4.6%)
b) Debt Servicing	33,607	35,836	564	3,465	39,865	4,029	11.2%
Contributions Reserves/ Reserve Funds							
Risk Management and Long Term Planning							
Unfunded Liabilities	8,026	0	0		0	0	0.0%
Other (Self Insurance, WSIB, Sick Leave)	2,062	1,958	40		1,998	40	2.0%
Contingencies/ Stabilization							
Operating Budget Contingency	5,907	0	0		0	0	0.0%
Other (Municipal Election, Official Plan)	397	497	0		497	0	0.0%
Capital Asset Renewal and Replacement							
Major Repairs - City Facilities	3,050	4,236	1,414		5,650	1,414	33.4%
Sanitary Landfill Site	2,304	1,772	250		2,022	250	14.1%
Social Housing Major Repairs & Upgrades	500	476	24		500	24	5.0%
Public Housing Major Upgrades (LMHC)	2,208	2,104	104		2,208	104	4.9%
Police Vehicle Replacement	1,764	1,681	83		1,764	83	4.9%
Other (Library, Storybook, Dearness, Fire)	1,912	1,869	593	(70)	2,392	523	28.0%
Capital Asset Growth							
Industrial Oversizing	1,000	953	47	(400)	600	(353)	(37.0%)
Industrial Land	2,400	1,487	113		1,600	113	7.6%
Specific Projects and New Initiatives							
New Affordable Housing	2,000	1,000	1,000	0	2,000	1,000	100.0%
Economic Development	4,001	0			0	0	0.0%
Downtown (Rehab, DCs, Old East)	2,600	1,381	69		1,450	69	5.0%
Other (Civic Invest, Property Acquisition, Woodlot, Energy)	5,329	3,369	(1,128)		2,241	(1,128)	(33.5%)
Sub-Total Contributions Reserves/ Reserve Funds	**45,459**	**22,784**	**2,608**	**(470)**	**24,922**	**2,138**	**9.4%**

Corporate Financing
2013 Approved Budget
($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	2011 Actual	Revised Budget	Maintain Existing Service Levels	Service Adjustments	Approved Budget		
Contingencies:							
a) Tax Write Offs and Rebates	8,259	8,012	(8)		8,004	(8)	(0.1%)
b) Corporate Costs (Personnel and Legal)	4,143	5,109	4,066	0	9,176	4,066	79.6%
c) Position Management			(1,500)		(1,500)	(1,500)	
Other Corporate Expenditures:							
a) Interest Charges/Bank Fees	411	578	(428)		150	(428)	(74.0%)
b) Professional Fees (Accounting, Consulting, Legal, Purchased Services)	465	708			708	0	0.0%
c) Insurance Costs	1,364	1,463	270		1,733	270	18.5%
d) Municipal Property Assessment Corporation (MPAC) service fee	4,477	4,567	137		4,704	137	3.0%
e) County of Middlesex - suburban roads payments	1,151	1,240			1,240	0	0.0%
f) Capital Grants	250	50	200	(250)	0	(50)	(100.0%)
g) Other Transfers -One-time funding to London Public Library and London Police Services	0	0	0	595	595	595	0.0%
h) Assessment growth service area requirements	0	0	0	1,753	1,753	1,753	0.0%
Total Expenses	**122,132**	**102,114**	**8,110**	**1,895**	**112,118**	**10,005**	**9.8%**
Revenue							
Other Taxation:							
a) Grants In Lieu of Taxes & Railway Rights of Way	(9,063)	(9,178)	(89)		(9,267)	(89)	(1.0%)
b) Supplementary Taxes	(8,082)	(5,100)			(5,100)	0	0.0%
c) Local Improvements	(86)	(127)			(127)	0	0.0%
Government Grants & Subsidy:						0	
a) Dearness - Provincial Capital Recovery	(918)	(918)			(918)	0	0.0%
b) Other Grants - OMPF	(4,701)	0			0	0	0.0%
Other Municipal Revenues:							
a) Penalty & Interest	(5,709)	(3,405)			(3,405)	0	0.0%
b) Short & Long Term Investments	(541)	(783)	(116)		(899)	(116)	(14.8%)
c) Draw from Operating Stabilization Reserves							

Corporate Financing
2013 Approved Budget
($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service Levels**	**Service Adjustments**	**Approved Budget**		
i) Strategic Draw from Operating Budget Contingency Reserve	0	(4,720)	1,320		(3,400)	1,320	28.0%
ii) Transfer from Capital Reserves	(38)	(38)	38		0	38	100.0%
d) Western Fair							
i) Slot Machine	(4,047)	(3,695)	(500)		(4,195)	(500)	(13.5%)
ii) Rent	(450)	(500)	(50)		(550)	(50)	(10.0%)
e) Recovery (London Hydro, Water)							
i) London Hydro-interest	(4,200)	(4,200)			(4,200)	0	0.0%
ii) London Hydro-dividend	(2,500)	(2,450)			(2,450)	0	0.0%
iii) London Hydro- administrative recovery	(75)	(75)			(75)	0	0.0%
f) Recovery from Water rate	(789)	(801)	(16)		(817)	(16)	(2.0%)
g) Other	(386)	(252)	(10)		(262)	(10)	(4.0%)
h) 2012 Surplus Funding				(1,140)	(1,140)	(1,140)	0.0%
Total Corporate Revenue	**(41,585)**	**(36,242)**	**577**	**(1,140)**	**(36,805)**	**(563)**	**(1.6%)**
Net Budget	**80,547**	**65,872**	**8,687**	**755**	**75,313**	**9,442**	**14.3%**

Finance

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012: $	Increase/ (Decrease) Over 2012: %
Expenditures						**$**	**%**
Personnel Costs	6,443	7,087	20		7,107	20	0.3%
Administrative Expenses	56	120	14		134	14	11.7%
Financial Expenses	45	6	0		6	0	0.0%
Purchased Services	92	76	(10)		66	(10)	(13.2%)
Materials & Supplies	76	91	4		95	4	4.4%
Furniture & Equipment	44	35	8		43	8	22.9%
Recovered Expenses	(311)	(478)	20		(458)	20	(4.2%)
Total Expenditures	**6,445**	**6,937**	**56**	**0**	**6,993**	**56**	**0.8%**
Revenue							
Government Grants & Subsidies	(849)	(878)	(14)		(892)	(14)	(1.6%)
User Fees	(42)	(47)	0	(6)	(53)	(6)	(12.8%)
Other Municipal Revenues	(927)	(889)	(23)		(912)	(23)	(2.6%)
Sub-total - Non Property Tax Revenue	**(1,818)**	**(1,814)**	**(37)**	**(6)**	**(1,857)**	**(43)**	**(2.4%)**
Net Budget	**4,627**	**5,123**	**19**	**(6)**	**5,136**	**13**	**0.3%**
Increase/ (Decrease) Over 2012 Budget							

Corporate Investment & Partnerships

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	0	555	0		555	0	0.0%
Administrative Expenses	0	22	2		24	2	9.1%
Purchased Services	0	39	0		39	0	0.0%
Materials & Supplies	0	8	(2)		6	(2)	(25.0%)
Furniture & Equipment	0	20	0		20	0	0.0%
Total Expenditures	**0**	**644**	**0**	**0**	**644**	**0**	**0.0%**
Revenue							
	0	0			0	0	0.0%
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**0**	**644**	**0**	**0**	**644**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Public Support Services

2013 Approved Budget

($000's)

Service	2012 Revised Budget			2013 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Expense	Non Tax Revenue	Net Property Tax Supported	Prop. Tax Supported (%)
Administration of Justice	3,437	(5,475)	**(2,038)**	3,437	(5,475)	**(2,038)**	0	0	**0**	0.0%
Taxation	1,779	(1,284)	**496**	1,794	(1,347)	**448**	15	(63)	**(48)**	(9.7%)
Corporate Communications	993	(105)	**888**	993	(105)	**888**	0	0	**0**	0.0%
Customer Relations	961	0	**961**	959	0	**959**	(2)	0	**(2)**	(0.2%)
Licensing & Certificates	435	(772)	**(337)**	442	(775)	**(333)**	7	(3)	**4**	1.2%
Cafeteria	417	(318)	**99**	416	(318)	**98**	(1)	0	**(1)**	1.0%
Total to Maintain Existing Service Level	**8,022**	**(7,954)**	**69**	**8,041**	**(8,020)**	**22**	**19**	**(66)**	**(47)**	**(67.9%)**

Administration of Justice

2013 Approved Budget

($000's)

		2012	Explanation of Adjustments		2013	Increase/ (Decrease) Over 2012	
Object	**2011 Actual**	**Revised Budget**	**Maintain Existing Service**	**Service Adjustments**	**Approved Budget**		
Expenditures						**$**	**%**
Personnel Costs	991	1,035	13		1,048	13	1.3%
Administrative Expenses	6	5	0		5	0	0.0%
Financial Expenses	265	329	0		329	0	0.0%
Purchased Services	1,434	1,586	(9)		1,577	(9)	(0.6%)
Materials & Supplies	62	83	1		84	1	1.2%
Furniture & Equipment	32	39	(5)		34	(5)	(12.8%)
Transfers	282	320	0		320	0	0.0%
Other Expenses	28	40	0		40	0	0.0%
Total Expenditures	**3,100**	**3,437**	**0**	**0**	**3,437**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(5,241)	(5,475)	0		(5,475)	0	0.0%
Sub-total - Non Property Tax Revenue	**(5,241)**	**(5,475)**	**0**	**0**	**(5,475)**	**0**	**0.0%**
Net Budget	**(2,141)**	**(2,038)**	**0**	**0**	**(2,038)**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Taxation

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	1,496	1,600	8		1,608	8	0.5%
Administrative Expenses	15	25	7		32	7	28.0%
Financial Expenses	83	66	0		66	0	0.0%
Purchased Services	19	21	0		21	0	0.0%
Materials & Supplies	64	67	0		67	0	0.0%
Furniture & Equipment	9	0	0		0	0	0.0%
Total Expenditures	**1,686**	**1,779**	**15**	**0**	**1,794**	**15**	**0.8%**
Revenue							
User Fees	(1,522)	(1,037)	0	(59)	(1,096)	(59)	(5.7%)
Other Municipal Revenues	(277)	(247)	(4)		(251)	(4)	(1.6%)
Sub-total - Non Property Tax Revenue	**(1,799)**	**(1,284)**	**(4)**	**(59)**	**(1,347)**	**(63)**	**(4.9%)**
Net Budget	**(113)**	**496**	**11**	**(59)**	**448**	**(48)**	**(9.7%)**
Increase/ (Decrease) Over 2012 Budget							

Corporate Communications

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						$	%
Personnel Costs	629	729	108		837	108	14.8%
Administrative Expenses	5	7	0		7	0	0.0%
Purchased Services	189	256	(110)		146	(110)	(43.0%)
Materials & Supplies	3	1	2		3	2	200.0%
Total Expenditures	**826**	**993**	**0**	**0**	**993**	**0**	**0.0%**
Revenue							
Other Municipal Revenues	(92)	(105)	0		(105)	0	0.0%
Sub-total - Non Property Tax Revenue	**(92)**	**(105)**	**0**	**0**	**(105)**	**0**	**0.0%**
Net Budget	**734**	**888**	**0**	**0**	**888**	**0**	**0.0%**
Increase/ (Decrease) Over 2012 Budget							

Customer Relations

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments		2013 Approved Budget	Increase/ (Decrease) Over 2012	
			Maintain Existing Service	Service Adjustments			
Expenditures						**$**	**%**
Personnel Costs	925	231	6	(59)	178	(53)	(22.9%)
Administrative Expenses	1	0	0		0	0	0.0%
Financial Expenses	33	0	0		0	0	0.0%
Purchased Services	63	0	0		0	0	0.0%
Materials & Supplies	867	756	53		809	53	7.0%
Furniture & Equipment	19	0	0		0	0	0.0%
Other Expenses	13	0	0		0	0	0.0%
Recovered Expenses	(26)	(26)	(2)		(28)	(2)	7.7%
Total Expenditures	**1,895**	**961**	**57**	**(59)**	**959**	**(2)**	**(0.2%)**
Revenue							
User Fees	(74)	0	0		0	0	0.0%
Other Municipal Revenues	(70)	0	0		0	0	0.0%
Sub-total - Non Property Tax Revenue	**(144)**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Net Budget	**1,751**	**961**	**57**	**(59)**	**959**	**(2)**	**(0.2%)**
Increase/ (Decrease) Over 2012 Budget							

Licensing & Certificates

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012	
Expenditures						**$**	**%**
Personnel Costs	287	326	8		334	8	2.5%
Administrative Expenses	0	0	0		0	0	0.0%
Financial Expenses	22	4	0		4	0	0.0%
Purchased Services	3	5	0		5	0	0.0%
Materials & Supplies	74	68	(1)		67	(1)	(1.5%)
Furniture & Equipment	0	32	0		32	0	0.0%
Total Expenditures	**386**	**435**	**7**	**0**	**442**	**7**	**1.6%**
Revenue							
User Fees	(810)	(772)	(3)		(775)	(3)	(0.4%)
Sub-total - Non Property Tax Revenue	**(810)**	**(772)**	**(3)**	**0**	**(775)**	**(3)**	**(0.4%)**
Net Budget	**(424)**	**(337)**	**4**	**0**	**(333)**	**4**	**1.2%**
Increase/ (Decrease) Over 2012 Budget							

Cafeteria

2013 Approved Budget

($000's)

Object	2011 Actual	2012 Revised Budget	Explanation of Adjustments: Maintain Existing Service	Explanation of Adjustments: Service Adjustments	2013 Approved Budget	Increase/ (Decrease) Over 2012 $	Increase/ (Decrease) Over 2012 %
Expenditures							
Personnel Costs	273	264	(1)		263	(1)	(0.3%)
Administrative Expenses	1	1	0		1	0	0.0%
Financial Expenses	1	0	0		0	0	0.0%
Purchased Services	11	5	0		5	0	0.0%
Materials & Supplies	123	147	0		147	0	0.0%
Furniture & Equipment	6	0	0		0	0	0.0%
Total Expenditures	**415**	**417**	**(1)**	**0**	**416**	**(1)**	**(0.2%)**
Revenue							
Other Municipal Revenues	(289)	(318)	0		(318)	0	0.0%
Sub-total - Non Property Tax Revenue	**(289)**	**(318)**	**0**	**0**	**(318)**	**0**	**0.0%**
Net Budget	**126**	**99**	**(1)**	**0**	**98**	**(1)**	**(0.7%)**
Increase/ (Decrease) Over 2012 Budget							

SUMMARY

2014 - 2018 Forecast

($ 000's)

	2013 Approved Budget	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2013 to 2017 Projected Increase
CULTURE	22,260	22,753	23,157	23,725	24,271	2,011
ECONOMIC PROSPERITY	9,431	10,458	10,463	10,472	10,483	1,052
ENVIRONMENTAL SERVICES	16,662	17,333	17,781	18,044	18,436	1,774
PARKS, RECREATION & NEIGHBOURHOOD SERVICES	28,560	29,534	29,907	30,180	30,663	2,103
PLANNING & DEVELOPMENT SERVICES	4,931	5,116	5,266	5,387	5,544	613
PROTECTIVE SERVICES	148,128	156,021	162,322	168,240	174,476	26,348
SOCIAL AND HEALTH SERVICES	67,933	66,432	64,891	63,112	61,325	(6,608)
TRANSPORTATION SERVICES	55,831	59,566	62,309	65,025	67,721	11,889
CORPORATE, OPERATIONAL & COUNCIL SERVICES (1)	125,900	136,174	146,969	156,236	161,132	35,232
TOTAL	**479,637**	**503,388**	**523,065**	**540,420**	**554,051**	**74,414**
Increase / (Decrease) Over Prior Year	12,285	23,751	19,677	17,356	13,631	74,414
Increase / (Decrease) Over Prior Year %	2.6%	5.0%	3.9%	3.3%	2.5%	15.5%
				Annual average increase:		3.7%

(1) 2013 includes expenditures funded by Assessment Growth:

- Permanent service requirements due to an expanding city of $1.7 million;
- One-time debt reduction of $2.5 million; and
- Permanent Economic Development funding increase of $1.1 million.

The amounts noted above have been allocated to the appropriate service area.

Lifecycle Renewal
Capital Budget
2013 to 2022 Forecast

London
CANADA

SUMMARY OF LIFE CYCLE RENEWAL CAPITAL PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Grand Total
Culture	138	1,347	**1,327**	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	14,350	15,697
Economic Prosperity	141	1,775	**260**	1,235	752	225	745	391	196	856	811	575	6,046	7,821
Environmental Services	142	75	**3,135**	1,235	375	3,335	635	435	3,195	985	3,225	2,035	18,590	18,665
Parks, Recreation & Neighbourhood Services	144	7,468	**7,636**	6,065	6,752	8,681	8,151	7,971	8,120	9,038	8,378	8,078	78,870	86,338
Planning & Development Services	152	100	**230**	100	100	100	100	100	100	100	100	100	1,130	1,230
Protective Services	153	3,005	**2,029**	2,384	7,074	5,279	3,562	4,393	3,823	4,967	4,587	5,087	43,185	46,190
Social & Health Services	159	2,864	**2,458**	2,608	2,608	2,608	2,608	2,708	2,708	2,608	2,558	2,658	26,130	28,994
Transportation Services	160	28,962	**23,106**	29,320	32,533	39,668	36,519	37,998	38,293	38,643	39,801	39,803	355,684	384,646
Corporate, Operational & Council Services	165	12,099	**7,330**	9,670	7,976	9,754	9,484	9,092	10,022	9,151	8,964	11,155	92,598	104,697
Total LCR Budget		**57,695**	**47,511**	**54,064**	**59,618**	**71,098**	**63,251**	**64,535**	**67,904**	**67,795**	**69,871**	**70,938**	**636,583**	**694,278**

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CULTURE														
ARTS														
Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
GG1841-13 Museum London Major Upgrade	Boards and Comm	250	250	250	250	250	250	250	250	250	250	250	2,500	2,750
Interior/Exterior LCR Renovations			100	100				150	150	250				
Major Facility Repair		20	20	20	20	50	20	20	20		20	20		
Retrofit HVAC System							130							
Retrofit HVAC Control System							20	80	80					
Retrofit Electrical System							80				150	150		
Exterior Improvement (includes parking lot)		100				100								
Replace Floor Coverings		40												
Renovation to Storage Vaults			130	130	230	100								
Refurbish Washrooms		90									80	80		
TS6186-13 Centennial Hall Bldg Code Requirements	Finance	250	250	250	250	250	250	250	250	250	250	250	2,500	2,750
To maintain and refurbish Centennial Hall by replacing and repairing aging equipment and building systems.														
TOTAL ARTS		500	500	500	500	500	500	500	500	500	500	500	5,000	5,500

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CULTURE														
HERITAGE														
Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD2154 Heritage Conservation	**PEES**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**750**	**825**
To implement the City's Heritage Conservation Policies in the Official Plan and respond to community desires for neighbourhood heritage protection.														
PD2324-13 Municipally Owned Heritage Structure	**PEES**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**4,720**	**5,192**
Eldon House - Main House				19	117	438	152				10			
Eldon House - Carriage House								260						
Elsie Perrin Williams - Main Home				18		34	300			33				
Elsie Perrin Williams - Gate House			261	79				13	50					
Flint Shelter										131				
Flint Cottage		462	211				20	13						
Grosvenor Lodge - Main House					107				422					
Grosvenor Lodge - Carriage House				4						75				
Park Farm		10		248						139				
Springbank Pumphouse											462			
1 Dundas Street								186						
700 Pond Mills				104	248					94				
Arts Building														
Conditions Studies														
To Be Determined by Conditions Studies												472		
TOTAL HERITAGE		**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**5,470**	**6,017**

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
CULTURE														
LIBRARIES														
RC3341 Integrated Library System	Boards and Comm	250	230	250	250	250	250	250	250	250	250	250	2,480	2,730
A planned program to maintain the currency, effectiveness and efficiency of the Library's integrated IT system. Program funded by reserve fund.														
RC3533 Library Branch Facilities Upgrade	Boards and Comm	50	50	50	50	50	50	50	50	50	50	50	500	550
To maintain branch facilities incl. replacement of flooring, furniture & minor renovations. Program funded by reserve fund.														
RC3540 Library Facility Renewal Plan	Boards and Comm			100	100	100	100	100	100	100	100	100	900	900
To develop and implement a capital life cycle planning methodology and multi-year capital renewal plan. Program funded by reserve fund.														
TOTAL LIBRARIES		300	280	400	400	400	400	400	400	400	400	400	3,880	4,180
TOTAL CULTURE		1,347	1,327	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	14,350	15,697

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

ECONOMIC PROSPERITY

ECONOMIC DEVELOPMENT

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2012-2022	Total Project Cost
GG1765-13 London Convention Centre Upgrades	**Boards and Comm**	**1,275**	**260**	**1,235**	**752**	**225**	**745**	**391**	**196**	**856**	**811**	**575**	**6,046**	**7,321**
Building Finishes		360		878			501			25	328			
Building Structures		155	205		430	75		292	50	549	348	485		
Client FFE (Public Space)				121	115	30	159	39	75		23			
Corporate FFE/Other			35							60	22			
Culinary		20	20	36	92	20	85	60	11	152	5	15		
Technology		740		200	115	100			60	70	85	75		
GG1717 Major Institutional Capital Grant - UWO	**CRE**	**500**											**0**	**500**
TOTAL ECONOMIC DEVELOPMENT		**1,775**	**260**	**1,235**	**752**	**225**	**745**	**391**	**196**	**856**	**811**	**575**	**6,046**	**7,821**
TOTAL ECONOMIC PROSPERITY		**1,775**	**260**	**1,235**	**752**	**225**	**745**	**391**	**196**	**856**	**811**	**575**	**6,046**	**7,821**

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

ENVIRONMENTAL SERVICES

GARBAGE RECYCLING & COMPOSTING

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
*** SW6051 Municipal Waste Study**	PEES			400									400	400
Development of a long term waste disposal strategy is required to ensure disposal capacity is available in the future.														
SW6080 Long Term Disposal Capacity	PEES											1,000	1,000	1,000
New project for the development of long term disposal capacity for residual waste generated from residents and businesses in London.														
SW6530 Material Recovery Facility	PEES						60			230	50	450	790	790
Replacement and rebuilding of major components of the Manning Drive Material Recovery Facility.														
SW6014-13 W12A Ancillary Infrastructure	PEES		200	200	200	200	200	200	200	200	200	200	2,000	2,000
Annual program to install/maintain ancillary infrastructure.														
SW6021-13 W12A New Cell Construction	PEES		2,800		100	2,800		100	2,650	100	2,650		11,200	11,200
The construction of new cells including leachate collection system to provide required disposal capacity for incoming waste. Future cell expansions one planned for 2013 (cell 7S); 2016 (cell 7N); 2019 (cell 8S) and 2021 (cell 8N).														

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

ENVIRONMENTAL SERVICES

GARBAGE RECYCLING & COMPOSTING

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
SW6025-13 Waste Diversion - Ancillary	PEES		60	60		60		60		60		60	360	360
To install/replace waste diversion infrastructure works at EnviroDepots, Household Special Waste Depots, Material Recovery Facility including surface water control structures, fencing, retaining walls, etc.														
SW6040-13 Landfill Gas Collection	PEES			500		200	300		270	320	250	250	2,090	2,090
Expansion of the landfill gas collection system is required as new cells are constructed. The next expansion is planned for 2014.														
SW6087-13 Closed Landfill Management	PEES	75	75	75	75	75	75	75	75	75	75	75	750	825
Landscaping, leachate control measures and methane gas control measures at closed landfills for protection of persons and property.														
TOTAL GARBAGE RECYCLING & COMPOSTING		75	3,135	1,235	375	3,335	635	435	3,195	985	3,225	2,035	18,590	18,665
TOTAL ENVIRONMENTAL SERVICES		75	3,135	1,235	375	3,335	635	435	3,195	985	3,225	2,035	18,590	18,665

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

NEIGHBOURHOOD & RECREATION SERVICES

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD2173 Maintain Sportspark Infrastructure	**PEES**	**150**	**150**	**150**	**0**	**150**	**150**	**150**	**150**	**150**	**150**	**150**	**1,350**	**1,500**
West Lions Sports Park			150											
Multi-use Courts				150			150							
Field Lighting						150			150					
Sportsfield Upgrades								150		150	150	150		
RC2445 Senior Centres Lifecycle Renewal	**Finance**	**50**	**50**	**50**	**550**	**250**	**50**	**50**	**50**	**150**	**150**	**50**	**1,400**	**1,450**
Kiwanis Seniors' Community Centre				50	550						150			
Hamilton Road Seniors' Centre						250				150				
Minor Maintenance		50	50				50	50	50			50		
RC2620 Update Security Systems - Rec Facilities	**Comm Serv**		**100**		**100**		**100**		**100**		**100**		**500**	**500**
Update facilities with current technology incl. access control and video surveillance.														
TS3135 Exterior Lighting Sports Fields	**Finance**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**500**	**550**
Repair/replace existing sports field lighting infrastructure.														

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES														
NEIGHBHOURHOOD & RECREATION SERVICES continued														
Project	**Dept**	**2012**	**2013**	**2014**	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**	**Total 2013-2022**	**Total Project Cost**
RC2201-13 Recreation Facilities	**Finance**	**3,832**	**3,513**	**2,135**	**2,564**	**4,532**	**2,857**	**2,686**	**2,703**	**2,703**	**2,703**	**2,703**	**29,099**	**32,931**
Carling Heights Community Centre				70	315			160	470	403				
Earl Nichols Arena and Community Centre						130	1,040							
Medway Arena and Community Centre						365								
Victoria Park Bandshell and Outdoor Rink							140			100	1,000			
Argyle Arena		700			105							203		
Civic Garden Centre							50							
Labatt's Park and Grandstands		120						100	500					
Carling Heights T-Block					105	1,100								
East Lions Heated Pool and Community Centre					200				200	2,100				
Oakridge Arena and Heated Pool									210					
South London Community Centre						200	260							
South London Community Pool					210				415					
Westminster Pool		2,200												
Covent Gardens Outdoor Rink														
Junior Achievement Centre					80									
Silverwoods Arena and Pool					145	100	700	2,200						
Carling Arena and Community Centre		105	550											
Canada Games Aquatic Centre		620	2,930	1,965			100		210					

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

NEIGHBHOURHOOD & RECREATION SERVICES continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
RC2201-13 Recreation Facilities continued														
North London Optimist Community Centre						240	200		400					
Southcrest Pool					200	2,200								
Northridge Pool											200			
Kinsmen Arena and Community Centre				100	700									
Boyle Community Centre											300			
Byron Community Centre											400			
Lambeth Arena and Community Centre					255						200			
Stronach Arena Pool and Community Centre										100	300	1,300		
Farquharson Arena					200									
Thames Heated Pool and Bath House											100	1,000		
Springbank Gardens Community Centre							50		100					
Life Cycle Renewal - Major Component Replacement		87	33		49	197	317	226	198		203	200		
RC2643-13 Storybook Gardens Upgrade	**Comm Serv**	**196**	**198**	**612**	**188**	**229**	**174**	**115**	**42**	**1,010**	**100**	**100**	**2,768**	**2,964**
Annual program to update and maintain Storybook Gardens as a major attraction in Southwestern Ontario. Program mainly funded by reserve fund.														
RC2881-13 Club House Major Maintenance	**Comm Serv**	**100**	**125**	**200**	**225**	**250**	**275**	**275**	**275**	**275**	**275**	**275**	**2,450**	**2,550**
To complete items as identified in conditions study for ongoing infrastructure maintenance of the operational building, club houses on the golf courses. Program funded by reserve fund														
TOTAL NEIGHBOURHOOD & RECREATION SERVICES		**4,378**	**4,186**	**3,197**	**3,677**	**5,461**	**3,656**	**3,326**	**3,370**	**4,338**	**3,528**	**3,328**	**38,067**	**42,445**

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD1070 Victoria Park Redevelopment	PEES	50	100		100		100		100		100		500	550
Maintain and upgrade the basic infrastructure of Victoria Park and deal with increasing/changing use of park.														
PD1132 Tree Replacement due to Emerald Ash and Gypsy Moth Tree Borer	PEES	200	200										200	400
Project for tree planting ($250,000 in 2009 then $200,000/yr for 4 years) to combat the impact of the Emerald Ash Borer and the Gypsy Moth problems and other insect infestations.														
RC2749 Park Facilities Major Upgrades	Finance	50	50	50	50	385	440	440	445	445	445	445	3,195	3,245
Minor Maintenance			50	50	50	50	50	50	50	50	50	50		
Specific site location to be determined as part of condition survey						335	390	390	395	395	395	395		
PD1023-13 District Park Infrastructure	PEES	425	580	350	250	250	500	500	500	500	500	500	4,430	4,855
Thames Park			150											
Constitution Park			100											
Riverside				250										
White Oaks Optimist			330											
Harris Park				100	250	250	500	250						
Kiwanis Park									150					
Greenway								250						
Future District Park Upgrades									350	500	500	500		

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES
PARKS & URBAN FORESTRY continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD1129-13 Downtown Street Tree Planting	**PEES**	**(225)**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**2,250**	**2,025**
Annual program to replace dead trees to reduce tree loss in Downtown London. 2012 budget transferred to GG1312-04 Tree Purchase and Installation-Skate Canada (Service Improvement Section)														
PD1173-13 Springbank Park Upgrades	**PEES**	**150**	**100**	**300**	**150**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**3,350**	**3,500**
Upgrade Park Amenities		50	100	150	150									
Update Park Master Plan				150										
Master Plan Implementation						400	400	400	400	400	400	400		
PD1235-13 Street Tree Planting Program	**PEES**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**2,600**	**2,860**
Replace trees on City boulevards due to age, hazard etc. and as requests are received.														
PD1282-13 Maintain Neighbourhood Park Infrastructure	**PEES**	**450**	**410**	**450**	**220**	**230**	**600**	**550**	**550**	**550**	**550**	**550**	**4,660**	**5,110**
Westmount			60											
Three Valleys			25											
Fanshawe Little League					60									
Mitchell				45										
Belmont							50							
Mildred Barrons							50							
Skateboard Parks				100			100							
Tree Planting			50	50			50	50	50	50	50	50		
Community Park Projects			75	75	100	100	100	100	100	100	100	100		
Grading/Drainage - Various Parks			50	50		50	50	50	50	50	50	50		
Future Parks Upgrades								200	200	200	200	200		
Upgrade of Play Structures to CSA Standards			150	130	60	80	200	150	150	150	150	150		

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD2063-13 Major Open Space Network	**PEES**	**70**	**150**	**220**	**220**	**220**	**220**	**220**	**220**	**220**	**220**	**220**	**2,130**	**2,200**
Coves		70			220									
West Ridge Trail												220		
White Oaks			150											
Fairmont				200							220			
CP/Culver						220		220	220	220				
Glen Cairn							220							
Parkland - Former Landfill				20										
PD2135-13 Maintain Thames Valley Parkway	**PEES**	**900**	**350**	**50**	**400**	**50**	**450**	**450**	**450**	**450**	**450**	**450**	**3,550**	**4,450**
South Branch Upgrades			300		350						400			
North Branch Upgrades		850							400			400		
Main Branch Upgrades							400	400		400				
Miscellaneous Pathway Upgrades		50	50	50	50	50	50	50	50	50	50	50		
PD2243-13 Environmentally Significant Areas	**PEES**	**185**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**2,000**	**2,185**
Environmental Planning/Policy Updates			50		50		50		50		50			
Species at Risk				50		50		50		50		50		
Medway Valley					50						50			
Sifton Bog				50			50				100			
Meadow Lily Woods					100	50			50					
Kilally ESA			50					150		100		50		
Coves				50			50					50		
Westminster Ponds			100			50			50					
Warbler Woods				50		50						50		
Kairns Woods							50							
Medway North									50					
Ballymote										50				

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES
PARKS & URBAN FORESTRY continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
*** PD2754-13 Woodland Management**	**PEES**	**150**	**200**	**150**	**150**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**1,200**	**1,350**
Hastings/Camden Cresent			80											
Berkshire				30										
Cavendish				50										
Clara Brenton			40											
Reservoir			40											
Egleton			40											
Northdale				70										
South Branch					30									
Graham Place					40									
Waldorf					25									
Summercrest					30									
Butler					25									
Future Woodlands to be prioritized						100	100	100	100	100	100	100		
PD3020-13 Maintain Urban Parks	**PEES**		**200**	**200**	**200**	**250**	**250**	**500**	**500**	**500**	**500**	**500**	**3,600**	**3,600**
Picadilly			100											
Queens			100	100										
Campbell				50										
Ivy Park				50	200									
Other Parks						250	250	500	500	500	500	500		
RC2464-13 Multi Use Park Pathways	**Comm Serv**	**250**	**250**	**250**	**300**	**300**	**350**	**350**	**350**	**400**	**400**	**400**	**3,350**	**3,600**
Replacement of sections of pathway and systems in parks and on 30km of multi use trail systems.														

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
TS3093-13 Parks Major Upgrades	Comm Serv	175	175	163	350	350	400	450	450	450	500	500	3,788	3,963
For repair/replacement of existing park amenities incl. roadways, parking lots, tennis courts, Christmas decorations, etc.														
TOTAL PARKS & URBAN FORESTRY		3,090	3,450	2,868	3,075	3,220	4,495	4,645	4,750	4,700	4,850	4,750	40,803	43,893
TOTAL PARKS, RECREATION & NEIGHBOURHOOD SERVICES		7,468	7,636	6,065	6,752	8,681	8,151	7,971	8,120	9,038	8,378	8,078	78,870	86,338

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PLANNING & DEVELOPMENT SERVICES

BUILDING CONTROLS

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD1146 Development Management	PEES		130										130	130
Project required for development and implementation of Development Application Tracking System in AMANDA. $50,000 approved in prior years.														
TOTAL BUILDING CONTROLS			130										130	130

CITY PLANNING & RESEARCH

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
*** PD3023 City Wide Zoning Project-5 Year Official Plan**	PEES	100	100	100	100	100	100	100	100	100	100	100	1,000	1,100
This project is to update the Official Plan as requested by the Planning Act. This project will set the framework for positive and sustainable growth, economic development and conservation in London over the next 20 years. The project will allow for extensive public engagement.														
TOTAL CITY PLANNING & RESEARCH		100	100	100	100	100	100	100	100	100	100	100	1,000	1,100
TOTAL PLANNING & DEVELOPMENT SERVICES		100	230	100	100	100	100	100	100	100	100	100	1,130	1,230

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PROTECTIVE SERVICES														
EMERGENCY & SECURITY MANAGEMENT														
GG1589 Facility Mtce Security Measures	City Manager	100	100	100	100	150	150	150	150	150	150	150	1,350	1,450
To develop, maintain and enhance a unified facility security program that will allow for centralized monitoring and access at City facilities														
GG1600 Emergency Management	City Manager	50	50	50	50	50	50	50	50	50	50	50	500	550
To address emergency management programs including Emergency Operations Centre and communication improvements and information access.														
TOTAL EMERGENCY & SECURITY MANAGEMENT		150	150	150	150	200	200	200	200	200	200	200	1,850	2,000
FIRE SERVICES														
PP1045 Replace Portable Radios	Comm Serv											720	720	720
New project required to replace portable radios. Working jointly with TSD, Police Services, EESD and London Fire, the City upgraded the City radio system in 2012. At that time all portable radios were replaced.														
PP1042-13 Non-Emergency Fire Vehicle Replacement	Comm Serv	102	150	135	175	105	110	80	345	150	135	175	1,560	1,662
Fire Prevention Vehicles (to replace)														
1 - 2009 Ford Focus						25								
2 - 2012 Ford Focus									50					
6 - 2006 PT Cruisers			150							150				
3 - 2007 Ford Focus				75							75			

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PROTECTIVE SERVICES

FIRE SERVICES continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PP1042-13 Non-Emergency Fire Vehicle Replacement continued														
2 - 2008 Ford Escape					75							75		
1 - 2011 Ford Focus								25						
Fire Investigation Truck									225					
Public Education														
1 - 2007 Freestar Van				30							30			
1 - 2007 Freestar Van				30							30			
1 - 2008 Pontiac Montana					30							30		
1 - 2008 Pontiac Montana					30							30		
Service Vehicles														
1 - 2008 Ford E150 Cargo Van					40							40		
1 - 2012 Ford Transit Service 9									35					
1 - 2009 Ford F250 Pickup Service 4						40								
1 - 2004 3500 Pick up Service								55						
Training														
1 - 2009 Ford F250 Pickup						40								
1 - 2010 Ford F250 Pickup							40							
1 - 2010 Chevrolet Van							35							
Administration														
1 - 2003 Mini Van							35							
1 - 2012 Ford Fusion									35					

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PROTECTIVE SERVICES

FIRE SERVICES continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PP1123-13 Replace Firefighter Equipment	Comm Serv	**256**	**335**	**660**	**625**	**1,890**	**480**	**50**	**250**	**100**	**1,150**	**970**	**6,510**	**6,766**
Thermal Imaging Camera (replaced every 6 years)			150						150					
Rescue Equipment						240	245					245		
Defibrillators							135					150		
Bunker Gear				475	475						475	475		
Ongoing Replacement to conform to NFPA standards			100	100	100	100	100		100	100	100	100		
Breathing Apparatus (SCBA)						1,550					200			
HAZMAT Equipment					50			50			50			
Helmets (New York style replaced every 10 years)											160			
Bunker Gear Drier											80			
Compressors (Station 1 & 9)			85	85							85			
PP1152-13 Emergency Fire Vehicle Replacement	Comm Serv	**1,245**	**110**		**2,455**	**530**	**0**	**1,073**		**1,760**	**100**	**0**	**6,028**	**7,273**
Service Vehicle - Service 1						55								
Rescue 2004-01-R										815				
1 Command Car - 2005 - Car 2					80					85				
1 Command Car - 2006 - Car 1						85					85			
2 Pickup														
2004 - 01 M (Marine unit)			55							55				
2004 - 02 M (Marine unit)			55							55				
1 Zodiac boat - 2001 - Rescue boat											15			
2 Engines														
2007-01-PR (move to spare)					550									

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PROTECTIVE SERVICES														
FIRE SERVICES continued														
PP1152-13 Emergency Fire Vehicle Replacement continued														
2007-04-PR (move to spare)					550									
Spare Truck					1,275									
Air Light 1996-02-AL						390								
1 Engine - Spare								603						
1 Tanker - Spare								470						
1 Engine - Spare										750				
PP1176-13 Fire Stations - Major Upgrades	**Finance**	**55**	**50**	**290**	**550**	**400**	**600**	**600**	**650**	**650**	**650**	**650**	**5,090**	**5,145**
Miscellaneous Emergency Maintenance		55	50	50	50	50	50	50						
Firehall #5 (Deveron)				240										
Firehall #12 (Byron)					300									
Firehall #8 (Western)					200									
Firehall #3 (Commissioners)						200								
Firehall #2 (Florence)							350							
Firehall #4 (Colborne)						150								
Firehall #13 (Fanshawe)							200							
Firehall #6 (Oxford)								550						
Pending LCR study report									650	650	650	650		
TOTAL FIRE SERVICES		**1,658**	**645**	**1,085**	**3,805**	**2,925**	**1,190**	**1,803**	**1,245**	**2,660**	**2,035**	**2,515**	**19,908**	**21,566**

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PROTECTIVE SERVICES														
POLICE SERVICES														
PP4405 Portable Radio User Gear	Boards and Comm				1,350								1,350	1,350
New project for the replacement of portable radios after 12 years (life expectancy is 10 years).														
PP4314-13 Replacement Vehicles - Police	Boards and Comm	772	784	674	1,269	1,629	1,622	1,815	1,778	1,482	1,702	1,697	14,452	15,224
Automobiles														
Patrol Cars						416	416	416	416	416	448	416		
Patrol Cars (Pre-Ordered)					384	384	384	384	384	384	448	384		
CID/Unmarked Car			414	414	414	414	414	414	414	414	414	414		
Medium Duty Vehicles														
Patrol Wagon/Sprinter Van			136		136		136		136		136			
Sport Utility Truck			100	100		100		100		100		100		
Heavy Duty Vehicles														
Prisoner/Court Transport Van												215		
Other Vehicles/Equipment														
Motorcycle								108	72					
Bicycle						9								
Cargo Trailer				26	19				14					
Boat									70					
Site Service Equipment						34				34		34		
Other														
Propane Conversions			117	117	118	117	117	117	117	117	118	117		
In-Car Mounts			17	17	132	17	17	138	17	17	138	17		
Conversion from Crown Vic.					66	138	138	138	138					

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

PROTECTIVE SERVICES

POLICE SERVICES

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PP4444-13 Headquarters Building Repairs	Boards and Comm	425	450	475	500	525	550	575	600	625	650	675	5,625	6,050
Regular ongoing mtce & upgrade to 601 Dundas Street.														
TOTAL POLICE SERVICES		1,197	1,234	1,149	3,119	2,154	2,172	2,390	2,378	2,107	2,352	2,372	21,427	22,624
TOTAL PROTECTIVE SERVICES		3,005	2,029	2,384	7,074	5,279	3,562	4,393	3,823	4,967	4,587	5,087	43,185	46,190

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

SOCIAL & HEALTH SERVICES														
HOUSING														
Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
PD2618-13 Public Housing Major Upgrades	Boards and Comm	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	22,080	24,288
To maintain and repair existing public housing units for works such as roof repairs, exterior and interior renovations and other capital repairs as required. Program funded by reserve fund.														
TOTAL HOUSING		2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	22,080	24,288
LONG TERM CARE														
GG1620-13 Dearness Major Upgrade	Finance	656	250	400	400	400	400	500	500	400	350	450	4,050	4,706
Maintain and refurbish Dearness systems and equipment. Program funded by reserve fund.														
TOTAL LONG TERM CARE		656	250	400	400	400	400	500	500	400	350	450	4,050	4,706
TOTAL SOCIAL & HEALTH SERVICES		2,864	2,458	2,608	2,608	2,608	2,608	2,708	2,708	2,608	2,558	2,658	26,130	28,994

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

TRANSPORTATION SERVICES														
PUBLIC TRANSIT														
Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
MU1044-13 Bus Purchase Replacement	Boards and Comm	6,136	5,872	6,372	6,372	7,046	7,184	8,078	8,078	8,078	8,386	8,078	73,544	79,680
Ongoing program of replacing buses supporting maintaining assets in a state of good repair, mitigating vehicle maintenance and supporting service reliability.														
MU1136-13 LTC Existing Facility Mtce and Upgrades	Boards and Comm	200	700	700	300	300	300	300	500	500	1,500	1,500	6,600	6,800
Ongoing program supporting the necessary maintenance practices to effectively manage a 261,600 square foot facility, noting that the major portion of the facility was constructed in 1949/50. The facility has an operating service and storage capacity for 185 40' buses.														
TOTAL PUBLIC TRANSIT		6,336	6,572	7,072	6,672	7,346	7,484	8,378	8,578	8,578	9,886	9,578	80,144	86,480
ROADWAYS														
TS1214 - Gore Road Bridge	PEES	150	100	1,100									1,200	1,350
Life Cycle Replacement of the Gore Road Bridge as it reaches the end of its service life. Currently it is a narrow two lane reinforced concrete structure. Last repaired in 2008 to replace the pedestrian walkway.														
TS3228 Downtown Streetscape	PEES	40	50	50	50	50	50	50	50	50	50	50	500	540
Replacement costs associated with downtown streetscape furniture and decorations in Victoria Park.														

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
*** TS4040 Miscellaneous Traffic Signals**	**PEES**		**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**1,000**	**1,000**
To complete traffic studies requiring specialized expertise to address Council requests and public concerns and to conduct traffic counts in support of these and ongoing system optimization.														
TS1165-13 Warranted Sidewalks	**PEES**	**230**	**230**	**230**	**230**	**230**	**230**	**230**	**230**	**230**	**230**	**230**	**2,300**	**2,530**
To provide new sidewalks at locations throughout the City to address school related pedestrian safety as identified through warrant evaluation by School Boards, London Police, LTC and City.														
TS1254-13 Local Roadworks	**PEES**	**135**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**5,350**	**5,485**
Annual Life Cycle program for road improvements of a minor nature including channelization, sidewalk ramps (min. $20,000), radius improvements and bus bays at various locations throughout the City.														
TS1446-13 Road Rehabilitation (Main)	**PEES**	**9,750**	**6,000**	**9,000**	**10,180**	**15,000**	**11,854**	**11,854**	**11,854**	**11,854**	**11,854**	**11,854**	**111,304**	**121,054**
Commissioners Rd W - Boler Rd to Grandview			1,250											
Commissioners Rd E - Frontenac to Highbury Ave S			1,125											
Commissioners Rd - Wellington to Highland Heights			435											
Oxford St - Richmond St to Thornton Ave			415											
Pond Mills Rd - Burlington Gate to Oldham St (s-leg)			390											

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
TS1446-13 Road Rehabilitation (Main) Cont'd														
Queens Ave - Colborne St to Waterloo St			195											
Richmond St N - Epworth Dr to Bridge over North Thames River			300											
Southdale Rd - Upper Queen/Ernest to Wellington Rd N			550											
York St - Bridge over South Thames River to Richmond St			390											
Land Development			300											
PMA			100											
Curb & Gutter Repairs			200											
Railway Crossings			150											
Geotechnical Investigation & Inspections			200											
TS1763-13 Bridges Major Upgrades	PEES	1,800	1,800	1,800	1,800	2,600	2,600	2,600	2,600	2,600	2,600	2,600	23,600	25,400
West Brough's Bridge Rehabilitation			1,600											
Major Expansion Joint Repairs			100											
Bi-annual Structure Inventory Inspection			100											
TS3014-13 Road Rehab Local & Rural	PEES	5,100	4,000	4,000	5,800	6,000	6,000	6,000	6,000	6,000	6,000	6,000	55,800	60,900
An Annual Life Cycle Program to reconstruct deficient local streets and secondary collectors, curb & gutters identified for immediate replacement.														
TS3037-13 Replace & Repair Sidewalks	PEES	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,000	13,200
To replace sidewalk in poor condition typically associated with road reconstruction and to replace small sections of sidewalk in poor condition.														

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
TS3310-13 Road Surface Treatment	PEES	700	700	700	700	700	700	700	700	700	700	700	7,000	7,700
To surface treat deteriorated roads in rural areas.														
TS4058-13 Traffic Calming Program	PEES		125	125	125	125	125	125	125	125	125	125	1,250	1,250
To design and construct traffic calming measures to improve safety and reduce short cutting in neighbourhoods.														
TS4067-13 Traffic Signals Maintenance	PEES	1,342	666	1,394	1,893	2,192	2,279	2,370	2,465	2,565	2,665	2,775	21,264	22,606
This Life Cycle project provides for the replacement of traffic signal equipment to reduce annual maintenance costs, improve visibility and actuate movements. Forecasted budget increases are proposed to more closely relate to long term needs.														
TS5123-13 Street Light Maintenance	PEES	1,500	678	1,714	2,898	3,240	3,012	3,506	3,506	3,506	3,506	3,506	29,072	30,572
A Life Cycle project provides for the replacement of existing equipment that is no longer cost effective to repair. This project includes upgrading of street lights in conjunction with other construction/maintenance projects and the lighting of walkways as identified through the Warranted Walkway Lighting Program.														
TS6181-13 Salt & Sand Dome	PEES		50		50	50	50	50	50	300	50	250	900	900
A continuing Life Cycle Renewal program to enclose all winter salt/sand piles at various Operation Centres and to maintain/refurbish as required.														

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
TRANSPORTATION SERVICES														
ROADWAYS continued														
***TS7082-13 2013 Works Undertaken by Developers**	PEES	(151)	300	300	300	300	300	300	300	300	300	300	3,000	2,849
On occasion the City's needs for servicing are coincident with a private party's development project. The private party may agree to voluntarily construct the City's works in conjunction with their project at the cost of the City. In the past, this budget item has been used to pay for the City's miscellaneous needs that are not the responsibility of the developer. This included work such as service links to existing properties, bringing sections of substandard roads to collector and arterial status, resolving existing deficiencies, etc. Simultaneous construction satisfies both the developer and City while minimizing cost and disruption. Use of this funding is at the discretion of Council through legal agreements on a project by project basis in accordance with the developers schedule. 2012 budget transferred to various projects.														
TS1212 Clare Bridge over Victoria Rd	PEES	330											0	330
GG1312-05 Dundas Street Paving - Skate Canada	PEES	500											0	500
TOTAL ROADWAYS		22,626	16,534	22,248	25,861	32,322	29,035	29,620	29,715	30,065	29,915	30,225	275,540	298,166
TOTAL TRANSORTATION SERVICES		28,962	23,106	29,320	32,533	39,668	36,519	37,998	38,293	38,643	39,801	39,803	355,684	384,646

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
GG1049 Technology Services	Finance	1,435	1,440	1,170	1,270	1,270	1,120	1,120	1,120	1,120	1,120	1,120	11,870	13,305
Implementation of Business Continuity and disaster recovery strategy		110	200	200	200	200	200	200	200	200	200	200		
Network renewal and advancement		300	300	300	300	300	250	250	250	250	250	250		
Implementation of Enterprise Service Bus and application integration		100	100	100	100	100	50	50	50	50	50	50		
Master Data management & Business Intelligence Strategy implementation		150	150	150	150	150	100	100	50	50	50	50		
Desktop Virtualization technology implementation				100	200	200	200	200	250	250	250	250		
Unified communication and collaboration technology implementation				100	100	100	100	100	100	100	100	100		
Mobile device management and applications strategy development		50	50	50	50	50	50	50	50	50	50	50		
Business process management engine implementation and process improvement and automation		100	100	100	100	100	100	100	100	100	100	100		
Intranet (City connect) modernization		265	20	20	20	20	20	20	20	20	20	20		
Internet (london.ca) modernization		360		50	50	50	50	50	50	50	50	50		
Replace livelink and implement Record Management framework			520											
GG1050 Corporate Systems Update	Finance	1,500	1,500	800	800	800	800	800	800	800	1,000	1,000	9,100	10,600
Provide for upgrades and maintenance to existing programs														
GG1055 One Voice Communications	Finance		100	100	100	100	100	100	100	100	100	100	1,000	1,000
This project involves the complete review and replacement of the communications network and all elements within the City of London. All services are represented that use radio communication, with special consideration given for the emergency services of Police and Fire.														

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
GG1640 Building Accessibility Upgrades	Finance	150	150	150	150	150	150	150	150	150	150	150	1,500	1,650
Annual program to provide accessibility upgrades to all municipally owned facilities in an effort to bring them into compliance with the City of London Facility Accessibility Design Standards.														
*** GG1683 Facilities Condition**	Finance	100	60	100	60	100	60	100	60	100	60	100	800	900
An annual program to complete condition studies regulatory inspections of facilities and structures.														
ME1206 Fuel System Management	PEES	57	50	50	50	50	50	50	50	50	50	50	500	557
A Life Cycle Maintenance project for the replacement and automation of corporate bulk fluid storage tanks, fuel pump equipment and dispensing equipment due to age, condition, obsolescence regulatory compliance and environmental concerns.														
*** ME1407 Fleet and Equipment Maintenance**	PEES	20	70		20			75		20			185	205
To hire consultant to review and audit Fleet Equipment Services lifecycle requirements for future years														

Note: * represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES continued

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
ME2013 Vehicle & Equipment Replacement	**PEES**	**6,137**	**1,465**	**5,620**	**3,636**	**4,874**	**4,824**	**4,087**	**5,172**	**4,181**	**3,839**	**6,005**	**43,703**	**49,840**
Hybrid Cars			98											
Mini Van			90											
Full-Size Van			26											
Full-Size Truck			101											
Four WHD Truck			29											
Side Loading Packer			225											
Aerial Lift Truck Chassis			210											
Trackless (Articulated 4 WHD)			200											
V Plow			11											
Sander Body			9											
Rotary Type (Up to 72")			58											
Reel Type (Up to 72")			76											
Rotary Type (Over 72")			60											
Brush Chipper/Shredder			144											
Compactors			14											
Portable Generators			3											
Ventilation Machines			3											
Weed Eater			9											
Edger, Gas Powered			5											
Combination Tool			1											
Chain Saw			2											
Hedge Trimmer			1											
Power Blower (Portable)			4											
Golf Carts			10											
Tapping Machines			36											
Miscellaneous			40											

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES														
CORPORATE SERVICES continued														
Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
RC2070 Customer Service Systems	Comm Serv	50	50		50	50					75		225	275
Recurring upgrades to recreation program and facility registration and information systems.														
GG1555-13 City Hall Major Upgrades	Finance	391	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	10,391
Renovations to one floor every 3 years including asbestos abatement and staff relocation.														
GG1650-13 Facilities Maintenance Contingency	Finance	1,459	500	500	300	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,300	9,759
Provide funding for emergency work required to maintain city facilities. Work is required to keep a facility open or to prevent major (escalating) future repair costs.														
TS6200-13 Operation Facilities	Finance	740	945	120	540	300	380	550	570	570	570	570	5,115	5,855
Adelaide Operations Centre				120			330		70	300				
AJ Tyler Operations Centre		640	100		490			310		200				
Exeter Road Operations Centre		50	750			60		140			300	300		
Wolseley Operations Centre						95					200	200		
Oxford Operations Centre			50				50		200					
Minor Buildings		50	45		50	145		100	300	70	70	70		
TOTAL CORPORATE SERVICES		12,039	7,330	9,610	7,976	9,694	9,484	9,032	10,022	9,091	8,964	11,095	92,298	104,337

LIFE CYCLE RENEWAL CAPITAL EXPENDITURES
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES

PUBLIC SUPPORT SERVICES

Project	Dept	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total 2013-2022	Total Project Cost
GG1320 Courts Administration Building Upgrades	City Manager	60		60		60		60		60		60	300	360
To undertake required repairs and ongoing maintenance to maintain an efficient building. Program funded by reserve fund.														
TOTAL PUBLIC SUPPORT SERVICES		60		60		60		60		60		60	300	360
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES		12,099	7,330	9,670	7,976	9,754	9,484	9,092	10,022	9,151	8,964	11,155	92,598	104,697

Growth Capital Budget
2013 to 2022 Forecast

London
CANADA

SUMMARY OF GROWTH PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total	10 Yr Avg
Cultural Services	172	1,500					3,000	3,000						7,500	600
Economic Prosperity	175											2,200		2,200	220
Parks, Recreation & Neighbourhood Services	177	6,941	10,073	**11,062**	20,381	13,887	12,044	10,143	17,560	3,275	3,670	3,120	3,120	115,276	9,826
Planning & Development Services	200	1,539	601	**374**	374	374	374	374	374	374	374	374	374	5,880	374
Protective Services	203	500	200	**1,375**		500		1,065	1,563		1,805			7,008	631
Transportation Services	207	24,801	7,743	**27,540**	24,698	33,739	34,449	25,446	17,602	23,094	24,800	18,894	24,715	287,521	25,498
Total Growth Budget		**35,281**	**18,617**	**40,351**	**45,453**	**48,500**	**49,867**	**40,028**	**37,099**	**26,743**	**30,649**	**24,588**	**28,209**	**425,385**	**37,149**

2013 Capital Budget with Forecasts
($000's)

Cultural Services **Growth Summary**

Library Services

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
RC3464 Northwest Branch Library	173	750						3,000						3,750
RC3466 Southeast Branch Library	174	750					3,000							3,750
Total Library Services		**1,500**					**3,000**	**3,000**						**7,500**
Total Cultural Services		**1,500**					**3,000**	**3,000**						**7,500**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	22

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC3464	NORTHWEST BRANCH LIBRARY	Boards & Commissions	Boards & Commission	London Public Library	Enriched Cultural Identity	Tangible Capital Asset	Growth	S. Hubbard Krimmer

Project Description

To acquire land, design and construct a new full service branch library to accommodate population growth. The Parks & Rec Master Plan identifies the need for community space in the northwest. 82.9% Growth related (74.1% DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

Project Justification

Based upon the Development Charges Review, the Library Board, at its Feb. 2008 meeting, approved the change in construction date to 2017, based on projected population growth and the more pressing need for a Southeast Branch. The library does not plan to close the current active Sherwood Branch as it services a unique community, incl. Limberlost area. In redevelopment, it may alter its size and service components to serve more the local neighbourhood needs, while the larger, new area facility would provide the general services to the entire area. A potential partnership with the City of London will be investigated.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
NORTHWEST BRANCH LIBRARY														
EXPENDITURE														
DESIGN														
LAND ACQUISITION	750													750
CONSTRUCTION							3,000							3,000
OTHER														
EXPENDITURE	**750**						**3,000**							**3,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	383-						589-							972-
RESERVE FUND														
RATE SUPPORTED	**383-**						**589-**							**972-**
NON - RATE SUPPORTED														
RESERVE FUND	367-						411-							778-
DEBENTURE							2,000-							2,000-
NON - RATE SUPPORTED	**367-**						**2,411-**							**2,778-**
SOURCES OF FINANCING	**750-**						**3,000-**							**3,750-**
NORTHWEST BRANCH LIBRARY														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC3466	SOUTHEAST BRANCH LIBRARY	Boards & Commissions	Boards & Commission	London Public Library	Enriched Cultural Identity	Tangible Capital Asset	Growth	S. Hubbard Krimmer

Project Description

To acquire land, design and construct a new full service branch library to accommodate population growth. Growth related 74.2% (66.8%DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

Project Justification

Respond to significant population growth by 2009. Current branch is already beyond capacity in terms of library standards. A partnership with the City of London and other potential partners will be investigated (as per the Parks and Recreation Strategic Master Plan, June 2009). The Library Board, at its June 2012 meeting, approved the change in construction date to 2016.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SOUTHEAST BRANCH LIBRARY														
EXPENDITURE														
DESIGN														
LAND ACQUISITION	750													750
CONSTRUCTION						3,000								3,000
OTHER														
EXPENDITURE	**750**					**3,000**								**3,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	249-					997-								1,246-
RESERVE FUND														
RATE SUPPORTED	**249-**					**997-**								**1,246-**
NON - RATE SUPPORTED														
RESERVE FUND	501-					2,003-								2,504-
DEBENTURE														
NON - RATE SUPPORTED	**501-**					**2,003-**								**2,504-**
SOURCES OF FINANCING	**750-**					**3,000-**								**3,750-**
SOUTHEAST BRANCH LIBRARY														

2013 Capital Budget with Forecasts
($000's)

Economic Prosperity **Growth Summary**

Economic Development

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
ID1365 Skyway Park External Intersection Works Phase II	176											2,200		2,200
Total Economic Development												**2,200**		**2,200**
Total Economic Prosperity												**2,200**		**2,200**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1365	SKYWAY PARK-EXTERNAL INTERSECTION WORKS - PHASE II	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Tangible Capital Asset	Growth	G. Hopcroft

Project Description

External intersection improvements required in conjuction with the construction of Phase II of Skyway Industrial Park-Oxford at Crumlin.

Project Justification

Industrial Land Development Strategy. Intersection improvements required as per the underking for Skyway Industrial Park. Phase II will provide an additional 138 acres of serviced industrial land near the London International Airport.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SKYWAY PARK-EXTERNAL														
EXPENDITURE														
DESIGN											200			200
CONSTRUCTION											2,000			2,000
EXPENDITURE											**2,200**			**2,200**
SOURCES OF FINANCING														
RATE SUPPORTED											**2,200-**			**2,200-**
DEBENTURE														
RESERVE FUND														
RATE SUPPORTED											**2,200-**			**2,200-**
NON - RATE SUPPORTED														
RESERVE FUND														
NON - RATE SUPPORTED														
SOURCES OF FINANCING											**2,200-**			**2,200-**
SKYWAY PARK-EXTERNAL														

2013 Capital Budget with Forecasts
($000's)

Parks, Recreation & Neighbourhood Services — Growth Summary

NEIGHBOURHOOD & RECREATION SERVICES

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
**RC2011 Update Master Plan P&R	180	100	50	150		50		50		150	150			700
RC2755 Multi-purpose Rec Centre South West	181	4,841	8,115	9,052	18,381									40,389
RC2756 Multi-purpose Rec Centre East/South East Aquatics Anchored	182					4,279	3,538	2,780	5,950					16,547
RC2758 Multi-purpose Rec Centre South East Arena Anchored	183	2,000				6,138	5,076	3,988	8,535					25,737
RC2771 New Splash Pad Initiative (2014-Meadowgate Park)	184				400						400			800
PD2181-13 New Sportspark	186				60	440	500	500	500	500	500	500	500	4,000
Southwest Sportsfields					60	440								
Kilally Multi-purpose Fields							500							
Other Sportsfield Development								500	500	500	500	500	500	
TOTAL NEIGHBOURHOOD & RECREATION SERVICES		**6,941**	**8,165**	**9,202**	**18,841**	**10,907**	**9,114**	**7,318**	**14,985**	**650**	**1,050**	**500**	**500**	**88,173**
PARKS & URBAN FORESTRY														
PD1033-13 New District Parks	188		380		520	500	500	500	500	500	500	500	500	4,900
Southwest					520									
Future Parks to be developed						500	500	500	500	500	500	500	500	

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

2013 Capital Budget with Forecasts
($000's)

Parks, Recreation & Neighbourhood Services — Growth Summary

PARKS & URBAN FORESTRY continued

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
PD1382-13 New Neighbourhood Parks	190		438	410	320	80	270	320	320	320	320	320	320	3,438
Forest Hill				90										
Drewlo Hyde Park				60										
Vista Woods					70									
Edge Valley					50									
Kent				60										
Future Street Park				50										
Mudd Creek					100									
Z group/Uplands					100									
Decade Corp - Wharncliffe						80								
Drewlo - Ross Lands							30							
Sifton - Bierens Lands							50							
Victoria Ridge				150										
Future Parks to be developed							190	320	320	320	320	320	320	
PD2043-13 New Major Open Space	192		620	400	350	1,300	910	705	705	705	700	700	700	7,795
West Byron/Warbler				100	170				330					
Dingman Creek Trail					130			45	325	325				
Foxhollow							330							
Uplands Trail System				120		1,250								
Hyde Park							200							
Kilally				130			330							
Stoney Creek Trail (Phase II)										330				
Community Links			50	50	50	50	50	50	50	50				
Future O.S. Projects								610			700	700	700	

2013 Capital Budget with Forecasts
($000's)

Parks, Recreation & Neighbourhood Services — Growth Summary

PARKS & URBAN FORESTRY continued

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
PD2124-13 New Thames Valley Parkway	194		50	650	150	750	750	850	600	600	600	600	600	6,200
North Branch (Highbury to Clarke)				250				850						
South Branch (Through Old Vic)				400										
Main Branch (Through Byron)					150	750								
Main Branch (To River Bend)							750							
Future Pathway Expansion TBD									600	600	600	600	600	
PD2253-13 New Environmentally Significant Areas	196		290	300		200	200	200	200	200	200	200	200	2,190
Medway North				300										
New ESA's Identified in Area Plans						200	200	200	200	200	200	200	200	
PD3019-13 New Urban Parks	198		130	100	200	150	300	250	250	300	300	300	300	2,580
Victoria Ridge				100	200	150								
Applewood Links							150							
Applewood Square							150							
Future Urban Parks								250	250	300	300	300	300	
TOTAL PARKS & URBAN FORESTRY			**1,908**	**1,860**	**1,540**	**2,980**	**2,930**	**2,825**	**2,575**	**2,625**	**2,620**	**2,620**	**2,620**	**27,103**
TOTAL PARKS, RECREATION & NEIGHBOURHOOD SERVICES		**6,941**	**10,073**	**11,062**	**20,381**	**13,887**	**12,044**	**10,143**	**17,560**	**3,275**	**3,670**	**3,120**	**3,120**	**115,276**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2011	UPDATE MASTER PLAN P&R	Civic Departments	Community Services	Parks and Recreation	Community Vitality	Non-TCA	Growth	B. Coxhead

Project Description

To continue to develop and review Master Plan for Recreation Services. 73.2% Growth Related (62.9% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The Master Plan is the guiding document utilized by Parks and Recreation to develop a wide range of planning and operational documents including annual capital and operating budgets, long term capital forecasts, short term program forecasts, pricing strategies, financial assistance programs, etc. In so doing, the Master Plan requires regular updates and revisions. A planned update was conducted in 2009 of the 2003 plan. The plan identifies further, more detailed studies, required to develop specific strategies as required to inform capital planning decisions from time to time. In 2014 a project is identified for another update to this plan.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
UPDATE MASTER PLAN P&R														
EXPENDITURE														
DESIGN	100	50	150		50		50		150	150			50	750
EXPENDITURE	**100**	**50**	**150**		**50**		**50**		**150**	**150**			**50**	**750**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	51-	17-	52-		17-		17-		52-	52-			17-	275-
RATE SUPPORTED	**51-**	**17-**	**52-**		**17-**		**17-**		**52-**	**52-**			**17-**	**275-**
NON - RATE SUPPORTED														
RESERVE FUND	50-	33-	98-		33-		33-		98-	98-			33-	476-
NON - RATE SUPPORTED	**50-**	**33-**	**98-**		**33-**		**33-**		**98-**	**98-**			**33-**	**476-**
SOURCES OF FINANCING	**101-**	**50-**	**150-**		**50-**		**50-**		**150-**	**150-**			**50-**	**751-**
UPDATE MASTER PLAN P&R	**1-**													**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2755	MULTI-PURPOSE REC CENTRE-SW	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Growth	B. Coxhead

Project Description

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the second project to be built in the south west of the City and has been positioned to commence assembly of necessary construction funding in each of years 2011 to 2014 with projected construction to commence in 2014. Prior years funding includes capital land acquisition costs. 37.3% Growth Related (31.8% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Master Plan recognizes a need for new or enhanced facilities in the south west. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the first multi purpose project in North London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complex will address the need for community space, gymnasia, pools and ice pads in the south west. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
MULTI-PURPOSE REC CENTRE-SW														
EXPENDITURE														
DESIGN	2,976													2,976
LAND ACQUISITION	1,865													1,865
CONSTRUCTION		8,115	9,052	18,381										35,548
CITY RELATED EXPENSES														
EXPENDITURE	**4,841**	**8,115**	**9,052**	**18,381**										**40,389**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	3,546-	5,474-	6,106-	12,400-										27,525-
RATE SUPPORTED	**3,546-**	**5,474-**	**6,106-**	**12,400-**										**27,525-**
NON - RATE SUPPORTED														
RESERVE FUND	968-	1,348-												2,316-
DEBENTURE	327-	1,293-	2,946-	5,981-										10,547-
NON - RATE SUPPORTED	**1,295-**	**2,641-**	**2,946-**	**5,981-**										**12,863-**
SOURCES OF FINANCING	**4,841-**	**8,115-**	**9,052-**	**18,381-**										**40,388-**
MULTI-PURPOSE REC CENTRE-SW														**1**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2013	03	07

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Result	Function	Classification	Project Manager
RC2756	MULTI-PURPOSE REC CENTRE EAST/ SOUTH EAST AQUATICS ANCHORED	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Growth	B. Coxhead

Project Description

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the third project to be built in the east/south east end of the City and has been positioned to follow the southwest. Assembly of necessary construction funding commences in each of years 2015 - 2018 with project construction to commence in 2018. 22.6% Growth Related (19.3% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Master Plan recognized a need for new or enhanced facilities in the south east. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the second multi purpose project in south west London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complex will address the need for community space, gymnasia and indoor pool in the east/south east. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
MULTI-PURPOSE REC CENTRE EAST/														
EXPENDITURE														
DESIGN					1,000									1,000
LAND ACQUISITION														
CONSTRUCTION					3,279	3,538	2,780	5,950						15,547
CITY RELATED EXPENSES														
EXPENDITURE					**4,279**	**3,538**	**2,780**	**5,950**						**16,547**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE					3,453-	2,855-	2,243-	4,802-						13,353-
RATE SUPPORTED					**3,453-**	**2,855-**	**2,243-**	**4,802-**						**13,353-**
NON - RATE SUPPORTED														
RESERVE FUND														
DEBENTURE					826-	683-	537-	1,149-						3,195-
NON - RATE SUPPORTED					**826-**	**683-**	**537-**	**1,149-**						**3,195-**
SOURCES OF FINANCING					**4,279-**	**3,538-**	**2,780-**	**5,951-**						**16,548-**
MULTI-PURPOSE REC CENTRE EAST/								**1-**						**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2013	03	07

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Result**	**Function**	**Classification**	**Project Manager**
RC2758	MULTI-PURPOSE REC CENTRE SOUTH EAST ARENA ANCHORED	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Growth	B. Coxhead

Project Description

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the third project to be built in the south east end of the City and has been positioned to follow the southwest. Assembly of necessary construction funding commences in each of years 2015 - 2018 with project construction to commence in 2018. Prior years funding includes capital land acquisition costs. 22.4% Growth Related (19.2% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Master Plan recognized a need for new or enhanced facilities in the south east. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the second multi purpose project in south west London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complexes will address the need for community space, gymnasia and ice pads in the south east. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
MULTI-PURPOSE REC CENTRE														
EXPENDITURE														
DESIGN					1,228									1,228
LAND ACQUISITION	2,000													2,000
CONSTRUCTION					4,910	5,076	3,988	8,535						22,509
CITY RELATED EXPENSES														
EXPENDITURE	**2,000**				**6,138**	**5,076**	**3,988**	**8,535**						**25,737**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	1,649-				4,953-	4,096-	3,218-	6,888-						20,804-
RATE SUPPORTED	**1,649-**				**4,953-**	**4,096-**	**3,218-**	**6,888-**						**20,804-**
NON - RATE SUPPORTED														
RESERVE FUND	351-													351-
DEBENTURE					1,185-	980-	770-	1,648-						4,583-
NON - RATE SUPPORTED	**351-**				**1,185-**	**980-**	**770-**	**1,648-**						**4,934-**
SOURCES OF FINANCING	**2,000-**				**6,138-**	**5,076-**	**3,988-**	**8,536-**						**25,738-**
MULTI-PURPOSE REC CENTRE								1-						1-

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2771	2013-NEW SPLASH PAD INITIATIVE	Civic Departments	Community Services	Parks and Recreation	Community Vitality	Tangible Capital Asset	Growth	B. Coxhead

Project Description

To respond to existing demand in accordance with the Parks and Recreation Strategic Masterplan and the Aquatic Services Review. 50% Growth (42.7% DC Rate Supported)

Project Justification

The Parks and Recreation Strategic Masterplan calls for the recurring annual construction of new spray pads. New spray pad sites will be determined as outlined in the Master Plan with an emphasis on locating splash pads in aquatically underserviced areas.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013-NEW SPLASH PAD INITIATIV														
EXPENDITURE														
DESIGN														
CONSTRUCTION				400						400				800
CITY RELATED EXPENSES														
EXPENDITURE				**400**						**400**				**800**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				229-										229-
DEBENTURE										229-				229-
OTHER														
RATE SUPPORTED				**229-**						**229-**				**458-**
NON - RATE SUPPORTED														
RESERVE FUND				171-						171-				342-
NON - RATE SUPPORTED				**171-**						**171-**				**342-**
SOURCES OF FINANCING				**400-**						**400-**				**800-**
2013-NEW SPLASH PAD INITIATIV														

APPENDIX TO RC2771

NEW SPLASH PAD INITIATIVE

DESCRIPTION OF WORK	2013	2014	DC Funding	2015	2016	2017	2018	2019	2020	DC Funding	2021	2022
Meadowgate Park		400										
50% Growth related (42.7% DC Rate Supp)			171									
Foxfield Park									400			
50% Growth related (42.7% DC Rate Supp)										171		
Total	**0**	**400**		**0**	**0**	**0**	**0**	**0**	**400**		**0**	**0**
Total Development Charge Funding			171							171		

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2181-13	2013 NEW SPORTSPARK	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

To develop major infrastructure to support major recreational facilities in order to support expanded competitive and tournament level play. To develop lands in new 'growth' areas in the Northeast and Southwest to meet sportsfield deficiencies. See appendix for further details.

Project Justification

Major sports park development projects for expanded active recreation will be outlined in the Parks & Recreation Master Plan in future years.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW SPORTSPARK														
EXPENDITURE														
DESIGN				60	20									80
CONSTRUCTION					420	500	500	500	500	500	500	500		3,920
CITY RELATED EXPENSES														
EXPENDITURE				**60**	**440**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**4,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				27-						61-		240-		328-
DEBENTURE					194-	221-	240-	240-	240-	179-	240-			1,554-
RATE SUPPORTED				**27-**	**194-**	**221-**	**240-**	**240-**	**240-**	**240-**	**240-**	**240-**		**1,882-**
NON - RATE SUPPORTED														
RESERVE FUND				34-	246-	279-	261-	261-	261-	261-	261-	261-		2,125-
NON - RATE SUPPORTED				**34-**	**246-**	**279-**	**261-**	**261-**	**261-**	**261-**	**261-**	**261-**		**2,125-**
SOURCES OF FINANCING				**61-**	**440-**	**500-**	**501-**	**501-**	**501-**	**501-**	**501-**	**501-**		**4,007-**
2013 NEW SPORTSPARK				**1-**			**1-**	**1-**	**1-**	**1-**	**1-**	**1-**		**7-**

APPENDIX TO PD2181-13

NEW SPORTSPARK INFRASTRUCTURE

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
SouthWest Sportsfields (75% Growth Related-55.8% DC Rate Supported)																				
- Design			60	33	20	11														
- Construction					420	234														
Kilally Multi-purpose Fields (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction							500	279												
Other Sportsfield Development TBD 70% Growth, 52.1% DC Rate Supported)									500	261	500	261	500	261	500	261	500	261	500	261
TOTAL	**0**		**60**		**440**		**500**		**500**		**500**		**500**		**500**		**500**		**500**	
Total Development Charges Funding		**0**		**33**		**245**		**279**		**261**		**261**		**261**		**261**		**261**		**261**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1033-13	2013 NEW DISTRICT PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

To develop new district parks in "Growth Areas" on a priority basis to provide drive to district recreation facilities such as upgraded sports fields, path systems and accessible play structures, skate board parks, tennis courts, spray pads, and other unique park amenities. See appendix for further details.

Project Justification

District parks are an important part of the City's park system, and require development in a coordinated manner. City policies related to accessible recreation facilities identify district parks as the first locations for accessible play structures. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW DISTRICT PARKS														
EXPENDITURE														
DESIGN				60	50	50	50	50	50	50	50	50		460
CONSTRUCTION				460	450	450	450	450	450	450	450	450		4,060
CITY RELATED EXPENSES														
EXPENDITURE				**520**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**4,520**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				210-								128-		338-
DEBENTURE					128-	128-	128-	128-	128-	128-	128-			896-
RATE SUPPORTED				**210-**	**128-**	**128-**	**128-**	**128-**	**128-**	**128-**	**128-**	**128-**		**1,234-**
NON - RATE SUPPORTED														
RESERVE FUND				310-	372-	372-	372-	372-	372-	372-	372-	372-		3,286-
DEBENTURE														
NON - RATE SUPPORTED				**310-**	**372-**	**372-**	**372-**	**372-**	**372-**	**372-**	**372-**	**372-**		**3,286-**
SOURCES OF FINANCING				**520-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**4,520-**
2013 NEW DISTRICT PARKS														

APPENDIX TO PD1033-13
NEW DISTRICT PARKS

DESCRIPTION	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
Southwest																				
- Design			60																	
- Construction			460	310																
80% Growth Related (59.5% DC Rate Supported)																				
Future Parks to be Developed and/or Upgraded (Timing subject to change)																				
- Design					50		50		50		50		50		50		50		50	
- Construction					450	372	450	372	450	372	450	372	450	372	450	372	450	372	450	372
- Kilally East																				
- Bostwick West																				
- Lambeth East																				
- Beaverbrook																				
100% Growth Related (74.4% DC Rate Supported)																				
TOTAL	**0**		**520**		**500**		**500**		**500**		**500**		**500**		**500**		**500**		**500**	
Total Dev. Charges Funding		**0**		**310**		**372**		**372**		**372**		**372**		**372**		**372**		**372**		**372**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1382-13	2013 NEW NEIGHBOURHOOD PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

To develop new neighbourhood parks in the "Growth Areas" as subdivisions are constructed. Includes; play equip., pathways, tree planting, benches, parking, drainage & recreation amenities. New Neighbourhood Parks 100% Growth Related (74.3% DC Rate Supported). See appendix for further details.

Project Justification

Neighbourhood parks provide the basic services to communities. This budget includes funds to meet our obligations under the Ontario Disabilities Act and the Canadian Standards Association.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW NEIGHBOURHOOD PARKS														
EXPENDITURE														
DESIGN														
CONSTRUCTION			410	320	80	270	320	320	320	320	320	320		3,000
CITY RELATED EXPENSES														
EXPENDITURE			**410**	**320**	**80**	**270**	**320**	**320**	**320**	**320**	**320**	**320**		**3,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				82-	21-	69-	82-	82-	82-	82-	82-	82-		664-
DEBENTURE			105-											105-
RATE SUPPORTED			**105-**	**82-**	**21-**	**69-**	**82-**	**82-**	**82-**	**82-**	**82-**	**82-**		**769-**
NON - RATE SUPPORTED														
RESERVE FUND			305-	238-	60-	201-	238-	238-	238-	238-	238-	238-		2,232-
OTHER SOURCES														
NON - RATE SUPPORTED			**305-**	**238-**	**60-**	**201-**	**238-**	**238-**	**238-**	**238-**	**238-**	**238-**		**2,232-**
SOURCES OF FINANCING			**410-**	**320-**	**81-**	**270-**	**320-**	**320-**	**320-**	**320-**	**320-**	**320-**		**3,001-**
2013 NEW NEIGHBOURHOOD PARKS					**1-**									**1-**

APPENDIX TO PD1382-13
2013 GROWTH NEIGHBOURHOOD

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
Forest Hill (100% Growth) (74.3% DC Rate Supported)	90	67																		
Drewlo Hyde Park (100% Growth) (74.3% DC Rate Supported)	60	45																		
Vista Woods (100% Growth) (74.3% DC Rate Supported)			70	52																
Edge Valley (100% Growth) (74.3% DC Rate Supported)			50	37																
Kent (100% Growth) (74.3% DC Rate Supported)	60	45																		
Future Street Park (100% Growth) (74.3% DC Rate Supported)	50	37																		
Mudd Creek - West Beaverbrook (100% Growth) (74.3% DC Rate Supported)			100	74																
Z Group/Uplands (100% Growth) (74.3% DC Rate Supported)			100	74																
Decade Corp - Wharncliffe Rd S. (100% Growth) (74.3% DC Rate Supported)					80	60														
Drewlo - Ross Lands (100% Growth) (74.3% DC Rate Supported)							30	23												
Sifton - Bierens Lands (100% Growth) (74.3% DC Rate Supported)							50	37												
Victoria Ridge (100% Growth) (74.3% DC Rate Supported)	150	111																		
Future Parks to be developed - TBD 100% Growth (74.3% DC Rate							190	141	320	238	320	238	320	238	320	238	320	238	320	238
Total Cost	**410**		**320**		**80**		**270**		**320**		**320**		**320**		**320**		**320**		**320**	
Total Development Charges Funding		**305**		**237**		**60**		**201**		**238**		**238**		**238**		**238**		**238**		**238**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2043-13	2013 NEW MAJOR OPEN SPACE	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

Provide linkages & passive recreation opportunities in new Community Areas along creeks, valleys and upland corridors. To implement recommendations from the subwatershed planning process & Parks & Recreation Master Plan. New Major Open Space initiatives have various Growth Related percentages with various DC Rate Supported percentages. See appendix for further details.

Project Justification

Parks & Recreation Masterplan identified walking/cycling as #1 growing recreational activities. To ensure major open spaces are developed to be made accessible to the public in a safe and environmentally sensitive manner. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW MAJOR OPEN SPACE														
EXPENDITURE														
DESIGN			230	180	50	80	45	75	75					735
CONSTRUCTION			170	170	1,250	830	660	630	630	700	700	700		6,440
CITY RELATED EXPENSES														
EXPENDITURE			**400**	**350**	**1,300**	**910**	**705**	**705**	**705**	**700**	**700**	**700**		**7,175**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				160-								179-		339-
DEBENTURE			110-		332-	248-	201-	350-	324-	179-	179-			1,923-
RATE SUPPORTED			**110-**	**160-**	**332-**	**248-**	**201-**	**350-**	**324-**	**179-**	**179-**	**179-**		**2,262-**
NON - RATE SUPPORTED														
RESERVE FUND			290-	190-	968-	662-								2,110-
DEBENTURE							504-	355-	381-	521-	521-	521-		2,803-
NON - RATE SUPPORTED			**290-**	**190-**	**968-**	**662-**	**504-**	**355-**	**381-**	**521-**	**521-**	**521-**		**4,913-**
SOURCES OF FINANCING			**400-**	**350-**	**1,300-**	**910-**	**705-**	**705-**	**705-**	**700-**	**700-**	**700-**		**7,175-**
2013 NEW MAJOR OPEN SPACE														

APPENDIX TO PD2043-13

2013 NEW MAJOR OPEN SPACE NETWORK

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
West Byron/Warbler																				
(90% Growth Related)																				
(66.6% DC Rate Supported)																				
- Design	100	67	170	113							30									
- Construction											300	221								
Dingman Creek Trail																				
(40% Growth Related)																				
(29.8% DC Rate Supported)																				
- Design			10						45		45		45							
- Construction			120	39						13	280	97	280	97						
Foxhollow																				
(100% Growth Related)																				
(74.4% DC Rate Supported)																				
- Design							30													
- Construction							300	246												
Uplands Trail System																				
(100% Growth Related)																				
(74.4% DC Rate Supported)																				
- Design	120	89			50															
- Construction					1,200	930														
Hyde Park																				
(90% Growth Related)																				
(66.6% DC Rate Supported)																				
- Design							20													
- Construction							180	134												
Kilally																				
(100% Growth Related)																				
(74.4% DC Rate Supported)																				
- Design	10						30													
- Construction	120	97					300	246												
Stoney Creek Trail (Phase II)																				
(100% Growth related)																				
(74.4% DC Rate Supported)																				
- Design													30							
- Construction													300	246						
Community Links	50	37	50	37	50	37	50	37	50	37	50	37	50	37						
100% Growth Related																				
(74.4% DC Rate Supported)																				
Future O.S. Projects																				
100% Growth Related																				
(74.4% DC Rate Supported)									610	454					700	521	700	521	700	521
Total Cost	**400**		**350**		**1,300**		**910**		**705**		**705**		**705**		**700**		**700**		**700**	
Total Development Charges Funding		**290**		**189**		**967**		**662**		**504**		**355**		**380**		**521**		**521**		**521**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2124-13	2013 NEW THAMES VALLEY PARKWAY	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

To provide a City-wide continuous multi-use pathway through the Thames Valley for public use and enjoyment. To implement recommendations of the Parks & Recreation Master Plan. Planned works are in areas of "Growth".

Project Justification

The Thames Valley Parkway is identified as the highest priority recreation amenity in the City. Many gaps exist in the corridor and are being prioritized for completion. Pathways installed to meet City's obligations under the Ontario Disabilities Act.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW THAMES VALLEY PARKWA														
EXPENDITURE														
DESIGN						100	100							200
CONSTRUCTION			650	150	750	650	750	600	600	600	600	600		5,950
CITY RELATED EXPENSES														
EXPENDITURE			**650**	**150**	**750**	**750**	**850**	**600**	**600**	**600**	**600**	**600**		**6,150**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				94-				117-			106-	153-		470-
DEBENTURE			166-		471-	192-	217-	36-	153-	153-	47-			1,435-
RATE SUPPORTED			**166-**	**94-**	**471-**	**192-**	**217-**	**153-**	**153-**	**153-**	**153-**	**153-**		**1,905-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND			484-	56-	279-									819-
DEBENTURE						558-	633-	447-	447-	447-	447-	447-		3,426-
NON - RATE SUPPORTED			**484-**	**56-**	**279-**	**558-**	**633-**	**447-**	**447-**	**447-**	**447-**	**447-**		**4,245-**
SOURCES OF FINANCING			**650-**	**150-**	**750-**	**750-**	**850-**	**600-**	**600-**	**600-**	**600-**	**600-**		**6,150-**
2013 NEW THAMES VALLEY PARKWA														

APPENDIX TO PD2124-13
2013 NEW THAMES VALLEY PARKWAY

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
North Branch (Highbury to Clarke)																				
- Design									100											
-Construction	250	186							750	633										
(100% Growth Related) Supported)																				
South Branch through Old Vic Area																				
(100% Growth related) Supported)																				
- Design																				
- Constructin	400	297.7																		
Main Branch (through Byron)																				
- Design																				
-Construction			150	55.8	750	279.1														
(50%Growth Related) Supported)																				
Main Branch (To RiverBend)																				
- Design							100													
-Construction							650	558.2												
(100% Growth related) Supported)																				
Future Pathway Expansion TBD (100% Growth/74.4% DC Rate Supported)											600	447	600	447	600	447	600	447	600	447
TOTAL	**650**		**150**		**750**		**750**		**850**		**600**		**600**		**600**		**600**		**600**	
Total Development Charges Funding		**483.8**		**55.8**		**279.1**		**558.2**		**632.7**		**447**		**447**		**447**		**447**		**447**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2253-13	2013 NEW ENVIRO SIGNIF AREA	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

Develop and implement conservation master plans & site plans for all new Environmentally Significant Areas to ensure long-term conservation integrity & access for appropriate recreation opportunities. New environmentally significant areas initiatives. 67% Growth Related (49.9% DC Rate Supported).See appendix for further details.

Project Justification

To ensure that long-term conservation integrity of the areas are maintained and that there is access for appropriate recreation opportunities. Pathways installed to meet City's obligations under Ontario Disabilities Act. Funding to match community partners.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW ENVIRO SIGNIF AREA														
EXPENDITURE														
DESIGN			20											20
CONSTRUCTION			280		200	200	200	200	200	200	200	200		1,880
CITY RELATED EXPENSES														
EXPENDITURE			**300**		**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**		**1,900**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			150-		100-	100-	100-	100-	100-	100-	100-	100-		950-
DEBENTURE														
RATE SUPPORTED			**150-**		**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**		**950-**
NON - RATE SUPPORTED														
RESERVE FUND			150-		100-	100-	100-	100-	100-	100-	100-	100-		950-
NON - RATE SUPPORTED			**150-**		**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**		**950-**
SOURCES OF FINANCING			**300-**		**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**1,900-**
2013 NEW ENVIRO SIGNIF AREA														

APPENDIX TO PD2253-13

2013 NEW ENVIRONMENTALLY SIGNIFICANT (NATURAL) AREAS CONSERVATION

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
Medway North																				
- Design	20																			
- Construction	280	149.6																		
67% Growth Related																				
(49.9% DC Rate Supported)																				
New ESA's Identified in Area Plans																				
67% Growth Related					200	100	200	100	200	100	200	100	200	100	200	100	200	100	200	100
(49.9% DC Rate Supported)																				
Ballymote Wetlands																				
(Beyond 2013 - t.b.d.)																				
Total	**300**		**0**		**200**		**200**		**200**		**200**		**200**		**200**		**200**		**200**	
Total Development Charges		**149.6**		**0**		**100**		**100**		**100**		**100**		**100**		**100**		**100**		**100**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD3019-13	2013 NEW URBAN PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Growth	A. Macpherson

Project Description

To construct new urban parks, plazas and civic spaces in growth areas to reflect new design. 100% Growth (74.4% DC Rate Supported).

Project Justification

Urban parks, plazas provide key outdoor activity areas for recreation, socialization and community events.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 NEW URBAN PARKS														
EXPENDITURE														
DESIGN														
CONSTRUCTION			100	200	150	300	250	250	300	300	300	300		2,450
CITY RELATED EXPENSES														
EXPENDITURE			**100**	**200**	**150**	**300**	**250**	**250**	**300**	**300**	**300**	**300**		**2,450**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			26-	51-	38-	77-	64-	64-	77-	77-	77-	77-		628-
DEBENTURE														
RATE SUPPORTED			**26-**	**51-**	**38-**	**77-**	**64-**	**64-**	**77-**	**77-**	**77-**	**77-**		**628-**
NON - RATE SUPPORTED														
RESERVE FUND			74-	149-	112-	223-	186-	186-	223-	223-	223-	223-		1,822-
OTHER SOURCES														
NON - RATE SUPPORTED			**74-**	**149-**	**112-**	**223-**	**186-**	**186-**	**223-**	**223-**	**223-**	**223-**		**1,822-**
SOURCES OF FINANCING			**100-**	**200-**	**150-**	**300-**	**250-**	**250-**	**300-**	**300-**	**300-**	**300-**		**2,450-**
2013 NEW URBAN PARKS														

APPENDIX TO PD3019-13
NEW URBAN PARKS
(in $000's)

DESCRIPTION OF WORK	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding	2022	DC Funding
Victoria Ridge	100	74	200	149	150	112														
Applewood Links							150	112												
Applewood Square							150	112												
Future Urban Parks									250	186	250	186	300	223	300	223	300	223	300	223
TOTAL	**100**		**200**		**150**		**300**		**250**		**250**		**300**		**300**		**300**		**300**	
Total Development Charges		**74**		**149**		**112**		**224**		**186**		**186**		**223**		**223**		**223**		**223**

2013 Capital Budget with Forecasts
($000's)

Planning & Development Services — Growth Summary

Development Approvals

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
**GG1034 Development Charges Consulting	201	450	50	50	50	50	50	50	50	50	50	50	50	1,000
**TS1370 Nongrowth Contribution UWRF Works-Minor Roads	202	1,089	324	324	324	324	324	324	324	324	324	324	324	4,653
**TS1034 Development Charges Background Study	* No PDR		227											227
Total Development Approvals		**1,539**	**601**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**5,880**
Total Planning & Development Services		**1,539**	**601**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**374**	**5,880**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1034	DEVEL CHARGS CONSULTING	Civic Departments	Finance	Development Services	Community Vitality	Non-TCA	Growth	P. Christiaans

Project Description

Continue development charges policy development over time. Project overall Growth Related 100% (78.5% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
DEVEL CHARGS CONSULTING														
EXPENDITURE														
DESIGN	450	50	50	50	50	50	50	50	50	50	50	50		1,000
CITY RELATED EXPENSES														
OTHER														
EXPENDITURE	**450**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**		**1,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	128-	7-	7-	7-	7-	7-	7-	7-	7-	7-	7-	7-		205-
RATE SUPPORTED	**128-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**	**7-**		**205-**
NON - RATE SUPPORTED														
RESERVE FUND	322-	43-	43-	43-	43-	43-	43-	43-	43-	43-	43-	43-		795-
NON - RATE SUPPORTED	**322-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**	**43-**		**795-**
SOURCES OF FINANCING	**450-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**		**1,000-**
DEVEL CHARGS CONSULTING														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1370	NONGROWTH CONTRIBUTION UWRF WORKS-MINOR ROADS	Civic Departments	Finance	Development Services	Core Infrastructure	Non-TCA	Growth	P. Christiaans

Project Description

This project provides funding necessary to reimburse the Urban Works Reserve fund (UWRF) for both the non-growth share, and the cost share attributable to exempted development (ie. industrial and some institutional), for road works. The Development Charges study is statutorily required to identify the shares of various projects attributable to non-growth, and to different types of development (ie. Residential, Institutional, Commercial and Industrial - RICI).

Project Justification

Funding required to provide for non-growth share, cost share attributable to exempted development (ie. Industrial and some Institutional), of road works not funded by UWRF contributions. In accordance with the Development Charges Act, these cost allocations cannot be funded by non-exempt growth (ie. Residential).

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
NONGROWTH CONTRIBUTION														
EXPENDITURE														
CONSTRUCTION	1,089	324	324	324	324	324	324	324	324	324	324	324	2,594	7,246
OTHER														
EXPENDITURE	**1,089**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**2,594**	**7,246**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			324-	324-	324-	324-	324-	324-	324-	324-	324-	324-	2,594-	5,834-
DEBENTURE	1,089-	324-												1,412-
RATE SUPPORTED	**1,089-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**2,594-**	**7,246-**
SOURCES OF FINANCING	**1,089-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**2,594-**	**7,246-**
NONGROWTH CONTRIBUTION														

2013 Capital Budget with Forecasts
($000's)

Protective Services — Growth Summary

Fire Services

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
PP1043 Add Aerial Company	204										1,805			1,805
PP1087 New Fire Station No 15 - South East London	205					500		1,065	1,563					3,128
PP1088 Relocate Fire Station No 11 - Lambeth	206	500	200	1,375										2,075
Total Fire Services		**500**	**200**	**1,375**		**500**		**1,065**	**1,563**		**1,805**			**7,008**
Total Protective Services		**500**	**200**	**1,375**		**500**		**1,065**	**1,563**		**1,805**			**7,008**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1043	ADD AERIAL COMPANY	Civic Departments	Community Services	Fire Services	Cat Code not Defined	Tangible Capital Asset	Growth	J. Kobarda

Project Description

New project to provide Aerial coverage from Fire Headquarters to respond to growth in highrise construction in the downtown area. 80% Growth Related (74% DC Rate Supported). DC funding approval pending review and approval in 2014 DC Study.

Project Justification

The addition of highrise buildings primarily in the core of the City and surrounding area creates additional risks that cannot be addressed with existing resources.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ADD AERIAL COMPANY														
EXPENDITURE														
VEHICLE & EQUIPMENT										1,805				1,805
EXPENDITURE										**1,805**				**1,805**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE														
RESERVE FUND										469-				469-
RATE SUPPORTED										**469-**				**469-**
NON - RATE SUPPORTED														
RESERVE FUND														
DEBENTURE										1,336-				1,336-
NON - RATE SUPPORTED										**1,336-**				**1,336-**
SOURCES OF FINANCING										**1,805-**				**1,805-**
ADD AERIAL COMPANY														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1087	NEW FIRE STATION NO. 15 SOUTH EAST LONDON	Civic Departments	Community Services	Fire Services	Community Vitality	Tangible Capital Asset	Growth	J. Kobarda

Project Description

To acquire land, design & construct a fire station to achieve specified response time to southeast portion of city. Growth Related 65% (DC Rate Supported - 60.1%). Growth splits are consistent with the 2009 Development Charge Study. Construction originally planned for 2014, now deferred to 2018 however it is dependant on the residential and industrial growth in the southeastern portion of the City.

Project Justification

Required to serve the southeastern portion of the city. As residential areas expand toward the east from Summerside subdivision and as businesses continue to occupy Innovation Park, existing resources from Stations No. 5 and 10 will be unable to provide appropriate speed and adequate weight of response within Provincial and international standards.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
NEW FIRE STATION NO. 15														
EXPENDITURE														
DESIGN							200							200
LAND ACQUISITION					500									500
CONSTRUCTION								1,325						1,325
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT							865	238						1,103
EXPENDITURE					**500**		**1,065**	**1,563**						**3,128**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE					199-		425-	623-						1,247-
RATE SUPPORTED					**199-**		**425-**	**623-**						**1,247-**
NON - RATE SUPPORTED														
RESERVE FUND					301-		100-	100-						501-
DEBENTURE							541-	840-						1,381-
OTHER SOURCES														
NON - RATE SUPPORTED					**301-**		**641-**	**940-**						**1,882-**
SOURCES OF FINANCING					**500-**		**1,066-**	**1,563-**						**3,129-**
NEW FIRE STATION NO. 15							**1-**							**1-**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1088	RELOCATE FIRE STATION NO11	Civic Departments	Community Services	Fire Services	Community Vitality	Tangible Capital Asset	Growth	J. Kobarda

Project Description

To purchase land and relocate station No. 11 north into Lambeth area to provide appropriate coverage within provincial and international standards. Growth related 72% (66.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The current location does not provide adequate first in response and back up coverage to Lambeth. Furthermore it would address the service needs to the area bounded by Lambeth and west of Longwoods (Westmount subdivision)

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
RELOCATE FIRE STATION NO11														
EXPENDITURE														
DESIGN		200												200
LAND ACQUISITION	500													500
CONSTRUCTION			1,300											1,300
CITY RELATED EXPENSES			75											75
EXPENDITURE	**500**	**200**	**1,375**											**2,075**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	167-	67-												234-
OTHER			459-											459-
RATE SUPPORTED	**167-**	**67-**	**459-**											**693-**
NON - RATE SUPPORTED														
RESERVE FUND	333-	133-	916-											1,382-
DEBENTURE														
NON - RATE SUPPORTED	**333-**	**133-**	**916-**											**1,382-**
SOURCES OF FINANCING	**500-**	**200-**	**1,375-**											**2,075-**
RELOCATE FIRE STATION NO11														

2013 Capital Budget with Forecasts
($000'S)

Transportation Services - Growth Summary

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
Public Transit														
MU1174 Expansion Vehicles	211					987	987	494	494	494	494	494	494	4,938
Total Public Transit						**987**	**987**	**494**	**494**	**494**	**494**	**494**	**494**	**4,938**
Roadways														
** TS1030 Traffic Impact Studies	212	75		75		75		25		25		25		300
** TS1033 Long Term Corridor Protection	213										1,500			1,500
TS1345 Byron Baseline Rd Upgrades - Westdel Bourne to Griffith - Project deferred to 2024 due to land issue	214	260	(192)										150	218
TS1355 Wharncliffe Road Widening - Becher Street to Springbank Drive	215							250	400	1,065	162	8,604		10,481
TS1357 Bostwick Road Pack to Southdale Arterial Road Rehabilitation	216									292	304	2,028		2,624
** TS1371 Road Class Oversizing City Share	217	200	100		100	100	100	100	100	100	100	100	100	1,200
TS1405 Hamilton-Gore to Old Victoria	218											665	1,336	2,001
TS1408 Wickerson - Ironwood to Southdale	219												265	265
TS1409 Webster Street Upgrades - Jenson to Kilally	220										180	378	2,702	3,260
TS1470 Commissioners Rd Widening from Wonderland Road to Viscount Road	221	2,847			800	10,050								13,697

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

2013 Capital Budget with Forecasts
($000'S)

Transportation Services Growth Summary

Roadways

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS1478 Huron Street Widening-Adelaide to Vesta	222						300	346	3,870	940	7,340			12,796
TS1484 Sarnia Road Widening - Wonderland Road to Sleightholme	223	642								450		530	7,300	8,922
TS1486 Southdale Road Widening - Wonderland to Wharncliffe (2013-Construction)	224	1,532	500	9,700										11,732
TS1487 Southdale Widening - Wellington to Pond Mills Road	225				300	827	1,000	2,525	1,861	14,600				21,113
TS1489 Western Road Widening - Platts Lane to Oxford	226					300	563	1,000	2,372	513	11,455			16,203
TS1493 Oxford St Widening - Sanatorium to Hyde Park (2013-Construction)	227	5,041		7,950										12,991
TS1626 Sunningdale Road Widening from Highbury to Adelaide	228					200	300	2,200						2,700
TS1627 Highbury Road Widening from Fanshawe to Sunningdale	229										250	400	600	1,250
TS1633 Veterans Memorial Parkway Land Acquisition	230	40	60	740			800			600			1,960	4,200
TS2171 Old Victoria Upgrades from Hamilton to Hwy 401	231	3,210			297	620	7,431							11,558
TS2172 - Hamilton Rd East from Old Victoria to Veterans Memorial Parkway	232	150											318	468
TS4160 Traffic Signals - Growth	233	584	225	225	225	225	225	225	225	225	225	225	225	3,059
TS5320 Street Light Growth	234	420			155	170	190	200	200	210	210	210	210	2,175

2013 Capital Budget with Forecasts
($000'S)

Transportation Services

Growth Summary

Roadways

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS1349-2 Sarnia Rd Widening - Phase 2 - Hyde Park to Wonderland Road	235	400	500	1,950			3,900							6,750
TS1350-1 Boler/Sanatorium Rd Widening Phase 1 - Oxford to Riverside	236										150		155	305
TS1353-2 Adelaide St Widening Phase 2 - Grenfell Dr to Sunningdale Rd	237												400	400
TS1407-1 Southdale Road Upgrade - Phase 1 - Fill Requirement - Wickerson to Bramblewood	238										500	705	2,625	3,830
TS1407-2 Southdale Road Upgrade - Phase 2 - Wickerson to Bramblewood	239												4,345	4,345
TS1475-2 Fanshawe Rd East Widening - Phase 2 Adelaide to Highbury (2013 - Land Acquisition)	240	900	500	870	1,150	1,200	10,900							15,520
TS1477-1 Hyde Park Widening - Phase 1 Oxford to CP Rail Crossing (2013 - Utility Relocation)	241	2,550	500	700	13,800				350	1,700				19,600
TS1477-2 Hyde Park Widening - Phase 2 CP Rail Crossing to Fanshawe (2013 - Utility Relocation)	242	1,150		1,400	500	10,355								13,405
TS1479-1 Bradley Ave Widening - Phase 1 Dearness Drive to Pond Mills (2013 - Environmental Assessment)	243			350	1,491	600	1,823	16,121						20,385
TS1481-1 Wellington Rd Widening - Phase 1 Commissioners to Southdale (2013 - Land Acquisition)	244	1,500		900	400	5,900								8,700
TS1481-2 Wellington Rd Widening - Phase 2 Southdale to Bradley (2013 - Detailed Design)	245			850		300	4,400							5,550

2013 Capital Budget with Forecasts
($000'S)

Transportation Services — Growth Summary

Roadways

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS1481-3 Wellington Rd Widening - Phase 3 Bradley to Exeter	246				550	300		200	3,050					4,100
TS1496-2 Sunningdale Rd Widening - Phase 2 Intersection Upgrades (2013 - Utility Relocation)	247	750		600	3,400									4,750
TS1523-1 Bradley Ave Extension - Phase 1 Wharncliffe Rd to Wonderland Rd	248							230	3,150					3,380
TS1621-1 Veterans Memorial Parkway - Phase 1 Extension 2 through lanes between Huron St and Clarke Rd	249									350	400	3,000		3,750
TS1264-13 Rural Intersection	250			330	330	330	330	330	330	330	330	330	330	3,300
TS1650-13 Minor Roadworks on Arterials	251		1,500	900	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	13,200
TS1213 Meadowlilly Footbridge	*No PDR	200	3,150											3,350
TS1347 Richmond Street Widening between North Centre Road and Western Road	*No PDR		900											900
TS2170 Bradley Ave Improvements from Old Victoria to city limits	*No PDR	2,350												2,350
Total Roadways		**24,801**	**7,743**	**27,540**	**24,698**	**32,752**	**33,462**	**24,952**	**17,108**	**22,600**	**24,306**	**18,400**	**24,221**	**282,583**
Total Transportation Services		**24,801**	**7,743**	**27,540**	**24,698**	**33,739**	**34,449**	**25,446**	**17,602**	**23,094**	**24,800**	**18,894**	**24,715**	**287,521**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
MU1174	2013 EXPANSION VEHICLES	Boards & Commissions	Boards & Commission	London Transit Commission	Progressive Transportation S	Tangible Capital Asset	Growth	L. Ducharme

Project Description

To purchase expansion buses in order to service new development and population growth. The program is funded by development charges and Provincial Gas Tax moneys, assuming no offset requirements per Development Charges Act. 100% Growth Related (77.1% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The need for expansion buses is consistent with the direction of the City of London's Transportation Master Plan and LTC Long Term Growth Strategy. The identified, current new development areas to be considered for service by the expansion buses include West Beaverbrook, Sunningdale, River Bend, Lambeth/North Talbot, Kilally North, and Fox Hollow. Other new development areas will be added as new community plans come on stream.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 EXPANSION VEHICLES														
EXPENDITURE														
VEHICLE & EQUIPMENT					987	987	494	494	494	494	494	494		4,938
EXPENDITURE					**987**	**987**	**494**	**494**	**494**	**494**	**494**	**494**		**4,938**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RATE SUPPORTED														
NON - RATE SUPPORTED														
PROVINCIAL GRANTS					226-	226-	113-	113-	113-	113-	113-	113-		1,130-
RESERVE FUND					761-	761-	381-	381-	381-	381-	381-	381-		3,808-
DEBENTURE														
NON - RATE SUPPORTED					**987-**	**987-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**		**4,938-**
SOURCES OF FINANCING					**987-**	**987-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**		**4,938-**
2013 EXPANSION VEHICLES														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1030	TRAFFIC IMPACT STUDIES	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Non-TCA	Growth	J. Lucas

Project Description

Area traffic impact studies to identify and optimize the timing of roadway capacity, channelization, signalization needs on a development or area basis. Recommendations will include staging, costs and funding sources. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

These studies will bridge the gap between the transportation master plan, community plan information and local development. Information developed will support scheduling of transportation infrastructure transferred from Urban Works (by developers) to DC (by City); and major road widening projects to optimize capital expenditures relative to need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
TRAFFIC IMPACT STUDIES														
EXPENDITURE														
DESIGN	75		75		75		25		25		25		150	450
CITY RELATED EXPENSES														
EXPENDITURE	**75**		**75**		**75**		**25**		**25**		**25**		**150**	**450**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	10-		10-		10-		3-		3-		3-		20-	59-
RATE SUPPORTED	**10-**		**10-**		**10-**		**3-**		**3-**		**3-**		**20-**	**59-**
NON - RATE SUPPORTED														
RESERVE FUND	65-		65-		65-		22-		22-		22-		130-	391-
NON - RATE SUPPORTED	**65-**		**65-**		**65-**		**22-**		**22-**		**22-**		**130-**	**391-**
SOURCES OF FINANCING	**75-**		**75-**		**75-**		**25-**		**25-**		**25-**		**150-**	**450-**
TRAFFIC IMPACT STUDIES														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 11	DAY 21

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
TS1033	LONG TERM CORRIDOR PROTECTION	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Non-TCA	Growth	J. Lucas

Project Description

Environmental Assessments to protect major transportation corridors in or around the City. EA would evaluate options and select a preferred location with recommendations for controlled access and interchanges. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Transportation Master Plan recommends the preservation of options for the City to meet long term needs beyond the 20 year planning horizon. The identification of a major North/South corridor in west London is not required until consideration is made for expansion at the Urban Growth Boundaries.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
LONG TERM CORRIDOR PROTECTION														
EXPENDITURE														
DESIGN										1,500				1,500
CITY RELATED EXPENSES														
EXPENDITURE										**1,500**				**1,500**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS										201-				201-
RATE SUPPORTED										**201-**				**201-**
NON - RATE SUPPORTED														
RESERVE FUND										1,299-				1,299-
NON - RATE SUPPORTED										**1,299-**				**1,299-**
SOURCES OF FINANCING										**1,500-**				**1,500-**
LONG TERM CORRIDOR PROTECTION														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1345	BYRON BASELINE RD UPGRADES WESTDEL BOURNE TO GRIFFITH	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To convert Byron Baseline - Westdel Bourne to Griffith from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights and bike paths. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2024 Construction (Griffith to Grand View) 2024 Construction (Westdel Bourne to Wickerson)

Project Justification

Road Reconstruction identified in DC Background Study. Initial phase (Griffith to Grandview) deferred due to land issue.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
BYRON BASELINE RD UPGRADES														
EXPENDITURE														
DESIGN	100	32-										150	150	368
LAND ACQUISITION														
CONSTRUCTION													3,226	3,226
RELOCATE UTILITIES	160	160-											310	310
CITY RELATED EXPENSES													100	100
EXPENDITURE	**260**	**192-**										**150**	**3,786**	**4,004**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	35-	26												9-
DEBENTURE												20-	509-	529-
RATE SUPPORTED	**35-**	**26**										**20-**	**509-**	**538-**
NON - RATE SUPPORTED														
RESERVE FUND	225-	166										130-	3,277-	3,467-
NON - RATE SUPPORTED	**225-**	**166**										**130-**	**3,277-**	**3,467-**
SOURCES OF FINANCING	**260-**	**192**										**150-**	**3,786-**	**4,005-**
BYRON BASELINE RD UPGRADES														**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1355	WHARNCLIFFE RD WIDENING BECHER ST TO SPRINGBANK DR	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen Wharncliffe Road from 3 to 4 lanes from Becher Street to Springbank Drive. 82.5% Growth Related (71.4% DC Rate Supported) Growth splits are consistent with 2009 Development Change Study. 2017 EA; 2018 Detailed Design; 2019 Land Acquisition 2020 Utility Relocation; 2021 Supervision and Construction.

Project Justification

This project identified in the 2004 Transportation Master Plan as 0-5 year need. It will require coordination for Bridge construction with CN.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WHARNCLIFFE RD WIDENING														
EXPENDITURE														
DESIGN							250	400			400			1,050
LAND ACQUISITION									1,065					1,065
CONSTRUCTION											8,104			8,104
RELOCATE UTILITIES										162				162
CITY RELATED EXPENSES											100			100
EXPENDITURE							**250**	**400**	**1,065**	**162**	**8,604**			**10,481**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE							71-	114-	304-	46-	2,459-			2,994-
RATE SUPPORTED							**71-**	**114-**	**304-**	**46-**	**2,459-**			**2,994-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND							179-	286-	761-	116-	6,145-			7,487-
NON - RATE SUPPORTED							**179-**	**286-**	**761-**	**116-**	**6,145-**			**7,487-**
SOURCES OF FINANCING							**250-**	**400-**	**1,065-**	**162-**	**8,604-**			**10,481-**
WHARNCLIFFE RD WIDENING														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1357	BOSTWICK RD-PACK TO SOUTHDALE ARTERIAL ROAD REHAB	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To upgrade Bostwick Road - Pack Road to Southdale Road with the addition of sidewalks, curbs, drainage and streetlights. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project construction planned for 2021.

Project Justification

Arterial Road Reconstruction identified in 2004 DC Background Study. Conversion from rural to urban cross section deferred. No capacity increase. Adjacent land development related for timing.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
BOSTWICK RD-PACK TO														
EXPENDITURE														
DESIGN									292					292
LAND ACQUISITION														
CONSTRUCTION											1,978			1,978
RELOCATE UTILITIES										304				304
CITY RELATED EXPENSES											50			50
EXPENDITURE									**292**	**304**	**2,028**			**2,624**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE									94-	98-	653-			845-
RATE SUPPORTED									**94-**	**98-**	**653-**			**845-**
NON - RATE SUPPORTED														
RESERVE FUND									198-	206-	1,375-			1,779-
NON - RATE SUPPORTED									**198-**	**206-**	**1,375-**			**1,779-**
SOURCES OF FINANCING									**292-**	**304-**	**2,028-**			**2,624-**
BOSTWICK RD-PACK TO														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1371	ROAD CLASS OVERSIZING CITY SHARE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

The Development Charges Act requires the identification and the separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. This benefit represents the improvements in service levels and/or improved life cycles creditable to a specific piece of infrastructure. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

At times new development is required to construct a roadway to a higher standard than required for the development. The total non-growth component for such works is estimated to be $2,000,000 which is consistent with the 2009 Development Charge Study. This amounts to an annual contribution of $100,000.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ROAD CLASS OVERSIZING														
EXPENDITURE														
DESIGN														
CONSTRUCTION	200	100		100	100	100	100	100	100	100	100	100	600	1,800
CITY RELATED EXPENSES														
EXPENDITURE	**200**	**100**		**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**600**	**1,800**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				13-	13-	13-	13-	13-	13-	13-	13-	13-	78-	195-
DEBENTURE	27-	13-												39-
RATE SUPPORTED	**27-**	**13-**		**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**78-**	**234-**
NON - RATE SUPPORTED														
RESERVE FUND	173-	87-		87-	87-	87-	87-	87-	87-	87-	87-	87-	522-	1,566-
NON - RATE SUPPORTED	**173-**	**87-**		**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**522-**	**1,566-**
SOURCES OF FINANCING	**200-**	**100-**		**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**600-**	**1,800-**
ROAD CLASS OVERSIZING														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1405	HAMILTON-GORE TO OLD VICTORIA ARTERIAL RD REHAB	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To convert Hamilton Road from Gore Road to Old Victoria Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights, signalization and channelization. 78.1% Growth related (67.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2021 Design, 2022 Utility relocation and 2023 Construction (Phase 1 & Phase 2).

Project Justification

Arterial Road Rehab. Conversion from rural to urban cross section deferred. No Capacity Increase. Adjacent Land Development related for timing.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HAMILTON-GORE TO OLD VICTORIA														
EXPENDITURE														
DESIGN											665		664	1,329
LAND ACQUISITION														
CONSTRUCTION												1,336	9,200	10,536
CITY RELATED EXPENSES													100	100
EXPENDITURE											**665**	**1,336**	**9,964**	**11,965**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE											215-	433-	3,227-	3,875-
RATE SUPPORTED											**215-**	**433-**	**3,227-**	**3,875-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND											450-	903-	6,737-	8,090-
NON - RATE SUPPORTED											**450-**	**903-**	**6,737-**	**8,090-**
SOURCES OF FINANCING											**665-**	**1,336-**	**9,964-**	**11,965-**
HAMILTON-GORE TO OLD VICTORIA														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1408	WICKERSON-IRONWOOD TO SOUTHDALE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To reconstruct Wickerson - Ironwood to Southdale Road to resolve structural and alignment deficiencies. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Construction scheduled for 2024.

Project Justification

Road reconstruction identified in 2009 DC Background Study. No Capacity Increase. 1,250m already completed - project identifies remainder (Urban Growth Boundary to Southdale).

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WICKERSON-IRONWOOD TO														
EXPENDITURE														
DESIGN												265	535	800
LAND ACQUISITION														
CONSTRUCTION													4,600	4,600
RELOCATE UTILITIES													650	650
CITY RELATED EXPENSES													50	50
EXPENDITURE												**265**	**5,835**	**6,100**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE												36-	783-	819-
RATE SUPPORTED												**36-**	**783-**	**819-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND												230-	5,052-	5,282-
NON - RATE SUPPORTED												**230-**	**5,052-**	**5,282-**
SOURCES OF FINANCING												**266-**	**5,835-**	**6,101-**
WICKERSON-IRONWOOD TO												**1-**		**1-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1409	WEBSTER-JENSON TO KILALLY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To convert Webster - Jenson to Kilally Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights, signalization and channelization. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project previously planned for 2009 has been deferred to beyond 2019.

Project Justification

Road reconstruction identified in 2009 DC Background Study. No Capacity Increase. Adjacent land development related for timing. Includes construction across the frontage of existing development.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WEBSTER-JENSON TO														
EXPENDITURE														
DESIGN										180		180		360
LAND ACQUISITION														
CONSTRUCTION												2,472		2,472
RELOCATE UTILITIES											378			378
CITY RELATED EXPENSES												50		50
EXPENDITURE										**180**	**378**	**2,702**		**3,260**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE										58-	122-	870-		1,050-
RATE SUPPORTED										**58-**	**122-**	**870-**		**1,050-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND										122-	256-	1,832-		2,210-
NON - RATE SUPPORTED										**122-**	**256-**	**1,832-**		**2,210-**
SOURCES OF FINANCING										**180-**	**378-**	**2,702-**		**3,260-**
WEBSTER-JENSON TO														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1470	COMMISSIONERS ROAD WIDENING FROM WONDERLAND ROAD TO VISCOUNT ROAD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Commissioners Road from Viscount Road to Wonderland Road from 2 lanes to 5 lanes. Project overall 94.9% Growth Related (81.1% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. Prior Year Environmental Assessment; Prior + 2008, 2010 Voluntary Land Acquisition (ongoing); 2009 Detailed Design; 2010 Property Acquisition; 2014 Hydro Utilities; 2015 Construction.

Project Justification

Identified in the 2004 Transportation Master Plan. EA completed in 2006. Property acquisition to continue on a voluntary basis (property acquisition initiated). Project construction deferred to 2015. Project in conjunction with Sewer ES3106 and Water EW3572.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
COMMISSIONERS ROAD WIDENING														
EXPENDITURE														
DESIGN	606				400									1,006
LAND ACQUISITION	2,241													2,241
CONSTRUCTION					9,550									9,550
RELOCATE UTILITIES				800										800
CITY RELATED EXPENSES					100									100
EXPENDITURE	**2,847**			**800**	**10,050**									**13,697**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	901-			124-	1,558-									2,583-
RATE SUPPORTED	**901-**			**124-**	**1,558-**									**2,583-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	1,946-			676-	4,492-									7,114-
DEBENTURE					4,000-									4,000-
NON - RATE SUPPORTED	**1,946-**			**676-**	**8,492-**									**11,114-**
SOURCES OF FINANCING	**2,847-**			**800-**	**10,050-**									**13,697-**
COMMISSIONERS ROAD WIDENING														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1478	HURON WIDENING-ADELAIDE TO VESTA	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Huron Street from 2 to 4 lanes from Adelaide Street North to Vesta Road. Construction planned for 2020. 94% Growth Related (81.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

This project is identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HURON WIDENING-ADELAIDE														
EXPENDITURE														
DESIGN						300	346			346				992
LAND ACQUISITION								3,870						3,870
CONSTRUCTION										6,894				6,894
RELOCATE UTILITIES									940					940
CITY RELATED EXPENSES										100				100
EXPENDITURE						**300**	**346**	**3,870**	**940**	**7,340**				**12,796**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE						56-	64-	721-	175-	1,367-				2,383-
RATE SUPPORTED						**56-**	**64-**	**721-**	**175-**	**1,367-**				**2,383-**
NON - RATE SUPPORTED														
RESERVE FUND						244-	282-	3,149-	765-	1,973-				6,413-
DEBENTURE										4,000-				4,000-
NON - RATE SUPPORTED						**244-**	**282-**	**3,149-**	**765-**	**5,973-**				**10,413-**
SOURCES OF FINANCING						**300-**	**346-**	**3,870-**	**940-**	**7,340-**				**12,796-**
HURON WIDENING-ADELAIDE														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1484	SARNIA WIDENING-WONDERLAND TO SLEIGHTHOLME	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Sarnia Road from 3 to 4 lanes from Wonderland Road to Sleightholme. Includes noise wall, Stormwater Management Works and inclusion of the Wonderland Road Intersection. 89.6% Growth Related (77.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2023 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010. 2009 Environmental Assessment; 2010 Detailed Design & Land Acquisition; 2011 Land Acquisition deferred to 2019; 2011 Utility Relocation deferred to 2021; 2011 & 2012 Supervision and Construction deferred to 2021 and 2022.

Project Justification

This project was identified in the 2004 Transportation Master Plan as a 5-10 year need. EA is scheduled to be complete in late 2012. Construction in 2022 to be coordinated with Water EW3713.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SARNIA WIDENING-WONDERLAND TO														
EXPENDITURE														
DESIGN	430										220	350		1,000
LAND ACQUISITION	212								450					662
CONSTRUCTION												6,900		6,900
RELOCATE UTILITIES											310			310
CITY RELATED EXPENSES												50		50
EXPENDITURE	**642**								**450**		**530**	**7,300**		**8,922**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	157-								101-		119-	1,637-		2,014-
RATE SUPPORTED	**157-**								**101-**		**119-**	**1,637-**		**2,014-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND	485-								349-		411-	1,663-		2,908-
DEBENTURE												4,000-		4,000-
NON - RATE SUPPORTED	**485-**								**349-**		**411-**	**5,663-**		**6,908-**
SOURCES OF FINANCING	**642-**								**450-**		**530-**	**7,300-**		**8,922-**
SARNIA WIDENING-WONDERLAND TO														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1486	SOUTHDALE RD WIDENING-WONDERLAND TO WHARNCLIFFE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Southdale Road from 2 to 4 lanes from Wonderland Road to Wharncliffe Road. Project overall 93.4% Growth related (80% DC Rate Supported) Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 Environmental Assessment; 2008 Voluntary Land Acquisition; 2009 Detailed Design; 2010 Remaining Land Acquisition; 2012 Utility Relocation; 2013 Supervision and Construction.

Project Justification

Limited property acquisition to date (2010). Property acquisition to continue on a voluntary basis. Project construction 2013 (GMIS identified date of construction). Identified in the 2004 Transportation Master Plan. Coordinate with water project EW3543.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SOUTHDALE RD WIDENING-														
EXPENDITURE														
DESIGN	663		550											1,213
LAND ACQUISITION	863													863
CONSTRUCTION			9,000											9,000
RELOCATE UTILITIES		500												500
CITY RELATED EXPENSES	6		150											156
EXPENDITURE	**1,532**	**500**	**9,700**											**11,732**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	535-	89-	1,722-											2,347-
RATE SUPPORTED	**535-**	**89-**	**1,722-**											**2,347-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND	997-	411-	7,978-											9,386-
DEBENTURE														
NON - RATE SUPPORTED	**997-**	**411-**	**7,978-**											**9,386-**
SOURCES OF FINANCING	**1,532-**	**500-**	**9,700-**											**11,733-**
SOUTHDALE RD WIDENING-														**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1487	SOUTHDALE WIDENING-WELLINGTON TO POND MILLS RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Southdale Road from 2 to 4 lanes from Wellington Road to Pond Mills Road. 95.2% Growth Related (82.4% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2014 Environmental Assessment; 2015 Detailed Design; 2016 & 2017 Land Acquisition; 2018 Utility Relocation; 2019 Supervision and Construction

Project Justification

Identified in the 2004 Transportation Master Plan as a 0-5 year need. Construction in 2019 coordinated with Water EW3707.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SOUTHDALE WIDENING-WELLINGTON														
EXPENDITURE														
DESIGN				300	827				827					1,954
LAND ACQUISITION						1,000	2,525							3,525
CONSTRUCTION									13,573					13,573
RELOCATE UTILITIES								1,861						1,861
CITY RELATED EXPENSES									200					200
EXPENDITURE				**300**	**827**	**1,000**	**2,525**	**1,861**	**14,600**					**21,113**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE				53-	145-	176-	444-	327-	2,567-					3,712-
RATE SUPPORTED				**53-**	**145-**	**176-**	**444-**	**327-**	**2,567-**					**3,712-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND				247-	682-	824-	2,081-	1,534-	12,033-					17,401-
DEBENTURE														
NON - RATE SUPPORTED				**247-**	**682-**	**824-**	**2,081-**	**1,534-**	**12,033-**					**17,401-**
SOURCES OF FINANCING				**300-**	**827-**	**1,000-**	**2,525-**	**1,861-**	**14,600-**					**21,113-**
SOUTHDALE WIDENING-WELLINGTON														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 11	DAY 21

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
TS1489	WESTERN WIDENING PLATTS LANE TO OXFORD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Western Road from Platts Lane to Oxford Street from 2 lanes to 4 lanes including a continuous left turn lane as well as widening the CP railway subway. 97.5% Growth Related (84.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2015 Environmental Assessment; 2016 Detailed Design; 2017 and 2018 Land Acquisition; 2019 Utility Relocate; 2020 Supervision and Construction.

Project Justification

Identified in the 2004 Transportation Master Plan as a 10-20 year need. To eliminate a horizontal sight line deficiency at Wharncliffe Road. To eliminate the existing intersection deficiency at Oxford and Wharncliffe.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WESTERN WIDENING														
EXPENDITURE														
DESIGN					300	563				563				1,426
LAND ACQUISITION							1,000	2,372		10,742				14,114
CONSTRUCTION														
RELOCATE UTILITIES									513					513
TRAFFIC SIGNALS														
STREET LIGHTS														
CITY RELATED EXPENSES										150				150
EXPENDITURE					**300**	**563**	**1,000**	**2,372**	**513**	**11,455**				**16,203**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE					47-	88-	156-	370-	80-	1,786-				2,527-
RATE SUPPORTED					**47-**	**88-**	**156-**	**370-**	**80-**	**1,786-**				**2,527-**
NON - RATE SUPPORTED														
RESERVE FUND					253-	475-	844-	2,002-	433-	9,669-				13,676-
NON - RATE SUPPORTED					**253-**	**475-**	**844-**	**2,002-**	**433-**	**9,669-**				**13,676-**
SOURCES OF FINANCING					**300-**	**563-**	**1,000-**	**2,372-**	**513-**	**11,455-**				**16,203-**
WESTERN WIDENING														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1493	OXFORD ST WIDENING SANATORIUM TO HYDE PARK	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Oxford Street from 2 lanes to 4 lanes from west of Hyde Park Road to Sanatorium Road. Project overall 88.3% growth related (73.2% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. 2007/2012 Balance of Land Acquisition; 2009 Detailed Design and noise wall, supervision and construction; 2011 Utility Location; 2013 Construction and engineering supervision

Project Justification

Identified in the 2004 Transportation Master Plan.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
OXFORD ST WIDENING														
EXPENDITURE														
DESIGN	811		500											1,311
LAND ACQUISITION	2,000	1,000-												1,000
CONSTRUCTION	1,400	1,000	7,300											9,700
RELOCATE UTILITIES	760													760
CITY RELATED EXPENSES	70		150											220
OTHER														
EXPENDITURE	**5,041**		**7,950**											**12,991**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	2,092-		1,391-											3,484-
RATE SUPPORTED	**2,092-**		**1,391-**											**3,484-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	2,948-		6,559-											9,508-
DEBENTURE														
OTHER SOURCES														
NON - RATE SUPPORTED	**2,948-**		**6,559-**											**9,508-**
SOURCES OF FINANCING	**5,040-**		**7,950-**											**12,992-**
OXFORD ST WIDENING	**1**													**1-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1626	SUNNINGDALE FROM HIGHBURY TO ADELAIDE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To improve the intersection of Highbury and Sunningdale, followed by widening of Sunningdale to 4 through lanes from Highbury to Adelaide. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2017 PHI Highbury Sunningdale Intersection; 2030 PHII 2 lane to 4 lane widening To be coordinated with 2 lane upgrades from South Wenige to Highbury under TS1406.

Project Justification

Identified in 2009 DC Background Study

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SUNNINGDALE FROM HIGHBURY TO														
EXPENDITURE														
DESIGN					200		200						1,347	1,747
LAND ACQUISITION														
CONSTRUCTION							2,000						9,950	11,950
RELOCATE UTILITIES						300							1,522	1,822
CITY RELATED EXPENSES													200	200
EXPENDITURE					**200**	**300**	**2,200**						**13,019**	**15,719**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE					57-	86-	627-						3,710-	4,480-
RATE SUPPORTED					**57-**	**86-**	**627-**						**3,710-**	**4,480-**
NON - RATE SUPPORTED														
RESERVE FUND					143-	215-	1,573-						9,310-	11,241-
NON - RATE SUPPORTED					**143-**	**215-**	**1,573-**						**9,310-**	**11,241-**
SOURCES OF FINANCING					**200-**	**301-**	**2,200-**						**13,020-**	**15,721-**
SUNNINGDALE FROM HIGHBURY TO						**1-**							**1-**	**2-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1627	HIGHBURY FROM FANSHAWE TO SUNNINGDALE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen Highbury from Blackwell Blvd. to Sunningdale from 2 to 5 lanes. 94.5% Growth Related (81.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Construction planned for 2023.

Project Justification

Identified in 2009 DC Background Study.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HIGHBURY FROM FANSHAWE TO														
EXPENDITURE														
DESIGN										250	400		400	1,050
LAND ACQUISITION														
CONSTRUCTION													6,200	6,200
RELOCATE UTILITIES												600		600
CITY RELATED EXPENSES													150	150
EXPENDITURE										**250**	**400**	**600**	**6,750**	**8,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE										46-	73-	109-	1,228-	1,456-
RATE SUPPORTED										**46-**	**73-**	**109-**	**1,228-**	**1,456-**
NON - RATE SUPPORTED														
RESERVE FUND										205-	327-	491-	5,522-	6,545-
NON - RATE SUPPORTED										**205-**	**327-**	**491-**	**5,522-**	**6,545-**
SOURCES OF FINANCING										**251-**	**400-**	**600-**	**6,750-**	**8,001-**
HIGHBURY FROM FANSHAWE TO										**1-**				**1-**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1633	VETERANS MEMORIAL PARKWAY LAND ACQUISITION	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Land acquisition and protection for long term future construction of interchanges on Veterans Memorial Parkway. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study. Near term land purchase to be defined and acquired as opportunity arises related to future land development.

Project Justification

The environmental assessment for the VMP interchanges was completed in 2012.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
VETERANS MEMORIAL PARKWAY														
EXPENDITURE														
DESIGN	40	60												100
LAND ACQUISITION			740			800			600			1,960		4,100
CONSTRUCTION														
RELOCATE UTILITIES														
CITY RELATED EXPENSES														
EXPENDITURE	**40**	**60**	**740**			**800**			**600**			**1,960**		**4,200**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	5-	8-	99-			107-			81-			263-		563-
RATE SUPPORTED	**5-**	**8-**	**99-**			**107-**			**81-**			**263-**		**563-**
NON - RATE SUPPORTED														
RESERVE FUND	35-	52-	641-			693-			520-			1,697-		3,638-
NON - RATE SUPPORTED	**35-**	**52-**	**641-**			**693-**			**520-**			**1,697-**		**3,638-**
SOURCES OF FINANCING	**40-**	**60-**	**740-**			**800-**			**601-**			**1,960-**		**4,201-**
VETERANS MEMORIAL PARKWAY									**1-**					**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 11	DAY 21

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
TS2171	OLD VICTORIA FROM HAMILTON TO HWY 401	Civic Departments	Planning, Env & Engineering	Roads & Structures	Economic Prosperity	Tangible Capital Asset	Growth	J. Lucas

Project Description

To upgrade Old Victoria Road from Hamilton to Hwy 401 to a 2 lane rural arterial cross section. Improvements on roadways adjacent to the Veterans Memorial Parkway (VMP) Area Industrial Park to accommodate the increased traffic and structural/alignment deficiencies. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Old Victoria intersection improvements deferred from 2011 to 2013 due to adequate intersection capacity. Property acquisition to continue on a voluntary basis.

Project Justification

Identified in City sponsored draft plans for Industrial Parks. Road improvements to support the heavier traffic and increased traffic in the vicinity of City Industrial Parks.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
OLD VICTORIA FROM HAMILTON TO														
EXPENDITURE														
DESIGN	1,000			297		447								1,744
CONSTRUCTION	2,000					6,884							680	9,564
RELOCATE UTILITIES	160				620									780
CITY RELATED EXPENSES	50					100								150
EXPENDITURE	**3,210**			**297**	**620**	**7,431**							**680**	**12,238**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	110-			10-	21-	255-							23-	419-
RESERVE FUND	321-			30-	62-	743-							68-	1,224-
RATE SUPPORTED	**431-**			**40-**	**83-**	**998-**							**91-**	**1,643-**
NON - RATE SUPPORTED														
RESERVE FUND	2,779-			257-	537-	6,433-							589-	10,595-
NON - RATE SUPPORTED	**2,779-**			**257-**	**537-**	**6,433-**							**589-**	**10,595-**
SOURCES OF FINANCING	**3,210-**			**297-**	**620-**	**7,431-**							**680-**	**12,238-**
OLD VICTORIA FROM HAMILTON TO														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 11	DAY 21

Job Number **TS2172**	**Project Title** HAMILTON ROAD EAST FROM OLD VICTORIA TO VMP	**Entity** Civic Departments	**Department** Planning, Env & Engineering	**Division/RF Type** Roads & Structures	**Strategic Objective** Economic Prosperity	**Function** Tangible Capital Asset	**Classification** Growth	**Project Manager** J. Lucas

Project Description

To upgrade Hamilton Road from Old Victoria to Veterans Memorial Parkway to a 5LUA (5 lane urban arterial) cross section. Roadway improvements on roadways adjacent to the Veterans Memorial Parkway (VMP) Area Industrial Park to accommodate the increased traffic and structural/alignment deficiencies. 94.3% Growth Related (81.4% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Identified in City sponsored draft plans for Industrial Parks. Road improvements to support the heavier traffic and increased traffic in the vicinity of City Industrial Parks. Old Victoria intersection construction in 2016 included in project TS2171. Ongoing EA covers Old Victoria intersection.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HAMILTON ROAD EAST FROM														
EXPENDITURE														
DESIGN	150											318	318	786
CONSTRUCTION													5,547	5,547
RELOCATE UTILITIES													691	691
CITY RELATED EXPENSES													50	50
EXPENDITURE	**150**											**318**	**6,606**	**7,074**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE												58-	1,213-	1,271-
RESERVE FUND	43-													43-
RATE SUPPORTED	**43-**											**58-**	**1,213-**	**1,314-**
NON - RATE SUPPORTED														
RESERVE FUND	107-											260-	5,393-	5,760-
NON - RATE SUPPORTED	**107-**											**260-**	**5,393-**	**5,760-**
SOURCES OF FINANCING	**150-**											**318-**	**6,606-**	**7,074-**
HAMILTON ROAD EAST FROM														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS4160	TRAFFIC SIGNALS-GROWTH	Civic Departments	Planning, Env & Engineering	Roadway Lighting&Traffic Cnt	Core Infrastructure	Tangible Capital Asset	Growth	S. Maguire

Project Description

This project includes the installation of new traffic signals or two intersection pedestrian signals whose locations are based on Provincial warrant and subject to Council approval. 100% Growth Related (86.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
TRAFFIC SIGNALS-GROWTH														
EXPENDITURE														
DESIGN														
TRAFFIC SIGNALS	584	225	225	225	225	225	225	225	225	225	225	225		3,059
CITY RELATED EXPENSES														
EXPENDITURE	**584**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**		**3,059**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	88-		30-	30-	30-	30-	30-	30-	30-	30-	30-	30-		388-
DEBENTURE	6-	30-												36-
RATE SUPPORTED	**94-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**		**424-**
NON - RATE SUPPORTED														
RESERVE FUND	490-	195-	195-	195-	195-	195-	195-	195-	195-	195-	195-	195-		2,635-
NON - RATE SUPPORTED	**490-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**		**2,635-**
SOURCES OF FINANCING	**584-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**		**3,059-**
TRAFFIC SIGNALS-GROWTH														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS5320	STREET LIGHT GROWTH	Civic Departments	Planning, Env & Engineering	Roadway Lighting&Traffic Cnt	Core Infrastructure	Tangible Capital Asset	Growth	S. Maguire

Project Description

This project includes the installation of new street lights to meet the safety needs of increasing vehicular and pedestrian traffic. Road corridors that meet lane capacity but not lighting level standards require improvement for full utilization of the corridor. Lighting levels must increase as vehicle and pedestrian traffic increases in order to provide a safe environment for both. 100% Growth Related (86% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
STREET LIGHT GROWTH														
EXPENDITURE														
DESIGN	190			35	45	50	55	55	60	60	60	60		670
TRAFFIC SIGNALS														
STREET LIGHTS	230			120	125	140	145	145	150	150	150	150		1,505
CITY RELATED EXPENSES														
EXPENDITURE	**420**			**155**	**170**	**190**	**200**	**200**	**210**	**210**	**210**	**210**		**2,175**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	64-			21-	23-	26-	27-	27-	28-	28-	28-	28-		300-
DEBENTURE	5-													5-
RATE SUPPORTED	**69-**			**21-**	**23-**	**26-**	**27-**	**27-**	**28-**	**28-**	**28-**	**28-**		**305-**
NON - RATE SUPPORTED														
RESERVE FUND	352-			134-	147-	165-	173-	173-	182-	182-	182-	182-		1,872-
NON - RATE SUPPORTED	**352-**			**134-**	**147-**	**165-**	**173-**	**173-**	**182-**	**182-**	**182-**	**182-**		**1,872-**
SOURCES OF FINANCING	**421-**			**155-**	**170-**	**191-**	**200-**	**200-**	**210-**	**210-**	**210-**	**210-**		**2,177-**
STREET LIGHT GROWTH	**1-**					**1-**								**2-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1349-2	SARNIA RD WIDENING HYDE PARK TO WONDERLAND RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To improve Sarnia Road from Wonderland Road to Hyde Park Road including replacement of CPR Bridge. This phase includes the widening of Sarnia Road from 2 to 4 lanes from Wonderland to CPR Bridge in 2013 and improvement of Sarnia Road to a 2 lane urban cross section from CPR Bridge to Hyde Park Road in 2016. Project phasing revised coordination with phasing of Hyde Park Road (TS1477-1 and TS1477-2). 83.4% Growth related (72.2% DC Rate Supported) Growth splits consistent with the 2004 and 2009 Development Charge study.

Project Justification

This project is identified in Transportation Master Plan as a 10-20 year need. EA used to update phasing and budget estimates for transportation infrastructure. This project is related to TS1349 Sarnia Road Bridge Replacement (CPR) completed in 2011. Other related works are TS1484 Wonderland Road intersection upgrade and Sarnia Road widening from Wonderland to Sleightholme scheduled in 2022; TS1477-1 Hyde Park widening from Oxford to CP Rail Crossing both scheduled for 2014. In addition ES3020-HP improvements west of CPR Bridge require construction of Hyde Park Stormwater Management

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SARNIA RD WIDENING														
EXPENDITURE														
DESIGN	300	100	150			250								800
LAND ACQUISITION	50	400												450
CONSTRUCTION			1,800			3,600								5,400
RELOCATE UTILITIES														
CITY RELATED EXPENSES	50					50								100
EXPENDITURE	**400**	**500**	**1,950**			**3,900**								**6,750**
SOURCES OF FINANCING														
RATE SUPPORTED	111-													111-
DEBENTURE		139-	542-			1,084-								1,765-
RATE SUPPORTED	**111-**	**139-**	**542-**			**1,084-**								**1,876-**
NON - RATE SUPPORTED														
RESERVE FUND	289-	361-	1,408-			2,816-								4,874-
DEBENTURE														
NON - RATE SUPPORTED	**289-**	**361-**	**1,408-**			**2,816-**								**4,874-**
SOURCES OF FINANCING	**400-**	**500-**	**1,950-**			**3,900-**								**6,750-**
SARNIA RD WIDENING														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1350-1	BOLER-SANATORIUM RD WDG-PH 1 OXFORD TO RIVERSIDE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen Boler Road/Sanatorium Road from 2 to 4 through lanes from Commissioners Road to Oxford Street West. Phase 1 widening from Oxford to Riverside. Construction 2025 - 92.5% Growth Related (80.1% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Identified in 2004 Transportation Master Plan as a 10 - 20 year need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
BOLER-SANATORIUM RD WDG-PH 1														
EXPENDITURE														
DESIGN										150		155	158	463
LAND ACQUISITION													968	968
CONSTRUCTION													3,100	3,100
RELOCATE UTILITIES													486	486
CITY RELATED EXPENSES													100	100
EXPENDITURE										**150**		**155**	**4,812**	**5,117**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE										30-		31-	959-	1,020-
RATE SUPPORTED										**30-**		**31-**	**959-**	**1,020-**
NON - RATE SUPPORTED														
RESERVE FUND										120-		124-	3,853-	4,097-
NON - RATE SUPPORTED										**120-**		**124-**	**3,853-**	**4,097-**
SOURCES OF FINANCING										**150-**		**155-**	**4,812-**	**5,117-**
BOLER-SANATORIUM RD WDG-PH 1														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1353-2	ADELAIDE ST WIDENING PHASE 2 GRENFELL DR TO SUNNINGDALE RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Phase 1, 2-lane urbanization, completed previously - Phase 2 is a four-lane widening. Road widening to 4 lanes will be undertaken in coordination with increased demand. Project deferred to beyond 2028 in 2009 DC Background Study. Based on 2004 Development Charge Study (69% Growth Related) (55.3% DC Rate Supported).

Project Justification

This section was identified originally as a 5 to 10 year need in the 2004 Transportation Master Plan Study.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ADELAIDE ST WIDENING PHASE 2														
EXPENDITURE														
DESIGN												400	150	550
LAND ACQUISITION														
CONSTRUCTION													2,025	2,025
RELOCATE UTILITIES														
CITY RELATED EXPENSES													25	25
EXPENDITURE												**400**	**2,200**	**2,600**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE												179-	983-	1,162-
RATE SUPPORTED												**179-**	**983-**	**1,162-**
NON - RATE SUPPORTED														
RESERVE FUND												221-	1,218-	1,439-
NON - RATE SUPPORTED												**221-**	**1,218-**	**1,439-**
SOURCES OF FINANCING												**400-**	**2,201-**	**2,601-**
ADELAIDE ST WIDENING PHASE 2													**1-**	**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1407-1	SOUTHDALE ROAD UPGRADE-PH 1 FILL REQUIREMENT-WICKERSON TO BRAMBLEWOOD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To reconstruct Southdale Road - Wickerson Rd to Bramblewood to resolve structural and alignment deficiencies. Phase 1 addresses the fill requirement to resolve deficiencies and is planned for 2022. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

Arterial Road Reconstruction identified in 2009 DC Background Study. No Capacity Increase.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SOUTHDALE ROAD UPGRADE-PH 1														
EXPENDITURE														
DESIGN										500		175		675
LAND ACQUISITION											345			345
CONSTRUCTION												2,350		2,350
RELOCATE UTILITIES											360			360
CITY RELATED EXPENSES												100		100
EXPENDITURE										**500**	**705**	**2,625**		**3,830**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE										67-	95-	352-		514-
RATE SUPPORTED										**67-**	**95-**	**352-**		**514-**
NON - RATE SUPPORTED														
RESERVE FUND										433-	610-	2,273-		3,316-
DEBENTURE														
NON - RATE SUPPORTED										**433-**	**610-**	**2,273-**		**3,316-**
SOURCES OF FINANCING										**500-**	**705-**	**2,625-**		**3,830-**
SOUTHDALE ROAD UPGRADE-PH 1														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1407-2	SOUTHDALE ROAD UPGRADE-PH 2 WICKERSON TO BRAMBLEWOOD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To reconstruct Southdale Road - Wickerson Rd to Bramblewood. 78.3% Growth Related (67.8% DC Rate Supported). Construction scheduled for 2022. Growth splits are consistent 2009 Development Charge Study.

Project Justification

Arterial Road Reconstruction identified in 2009 DC Background Study.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SOUTHDALE ROAD UPGRADE-PH 2														
EXPENDITURE														
DESIGN												500		500
LAND ACQUISITION														
CONSTRUCTION												3,400		3,400
RELOCATE UTILITIES												345		345
CITY RELATED EXPENSES												100		100
EXPENDITURE												**4,345**		**4,345**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE												1,400-		1,400-
RATE SUPPORTED												**1,400-**		**1,400-**
NON - RATE SUPPORTED														
RESERVE FUND												2,945-		2,945-
DEBENTURE														
NON - RATE SUPPORTED												**2,945-**		**2,945-**
SOURCES OF FINANCING												**4,345-**		**4,345-**
SOUTHDALE ROAD UPGRADE-PH 2														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1475-2	FANSHAWE RD EAST WIDENING-PH 2 ADELAIDE TO HIGHBURY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Fanshawe Park Rd. East from two lanes to 5 lanes from Adelaide St N to McLean Drive. Phase 2 widen Fanshawe from Adelaide St N to McLean Drive. Identified in the 2004 Transportation Master Plan. 94.9% Growth Related (82.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. Phasing by year that budget funds are proposed. 2011, 2012, 2013 and 2014 Land Acquisition (Phase 2); 2014 Detailed Design; 2015 Utility Relocate and Land Acquisitions; 2016 Construction and Supervision (Phase 2).

Project Justification

Identified in the 2004 Transportation Master Plan. Budget estimate updated in 2009 EA. To be co-ordinated with Water Project EW3702 and Sewer Project ES4424.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
FANSHAWE RD EAST WIDENING-PH														
EXPENDITURE														
DESIGN			23	650		650								1,323
LAND ACQUISITION	900	500	500	500	500									2,900
CONSTRUCTION			347			10,100								10,447
RELOCATE UTILITIES					700									700
CITY RELATED EXPENSES						150								150
EXPENDITURE	**900**	**500**	**870**	**1,150**	**1,200**	**10,900**								**15,520**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	161-	89-	155-	205-	214-	1,945-								2,769-
RATE SUPPORTED	**161-**	**89-**	**155-**	**205-**	**214-**	**1,945-**								**2,769-**
NON - RATE SUPPORTED														
RESERVE FUND	739-	411-	715-	945-	986-	3,955-								7,751-
DEBENTURE						5,000-								5,000-
OTHER SOURCES														
NON - RATE SUPPORTED	**739-**	**411-**	**715-**	**945-**	**986-**	**8,955-**								**12,751-**
SOURCES OF FINANCING	**900-**	**500-**	**870-**	**1,150-**	**1,200-**	**10,900-**								**15,520-**
FANSHAWE RD EAST WIDENING-PH														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1477-1	HYDE PARK WIDENING - PH 1 OXFORD TO CP RAIL CROSSING	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Sunningdale Road. Phase 1 widening of Hyde Park from Oxford to CP Rail Crossing. The land acquisition will commence under a voluntary land acquisition program. The south section of Phase 1 from Oxford Street to Sarnia Road is 92.8% Growth Related (80.1% DC Rate Supported). The north section of Phase 1 from Sarnia to CP Rail Crossing is 82.3% Growth Related (71.3% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2009 Environmental Assessment for Hyde Park Road from Oxford Street to Sunningdale Road; 2013 Utility Relocation; 2014 Construction from north of Oxford St to Sarnia Road and north to CP Rail Crossing (Coordinated with EW3595-2014 and ES2493-2013). 2019 Hyde Park Road/Oxford Street Intersection

Project Justification

This project is identified in the Transportation Master Plan as 0-5 year need. EA completed in 2012.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HYDE PARK WIDENING - PH 1														
EXPENDITURE														
DESIGN	950	500		700				150	100					2,400
LAND ACQUISITION	1,600								1,600					3,200
CONSTRUCTION				13,000				200						13,200
RELOCATE UTILITIES			700											700
CITY RELATED EXPENSES				100										100
EXPENDITURE	**2,550**	**500**	**700**	**13,800**				**350**	**1,700**					**19,600**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	533-	98-	138-	2,713-				69-	334-					3,885-
RATE SUPPORTED	**533-**	**98-**	**138-**	**2,713-**				**69-**	**334-**					**3,885-**
NON - RATE SUPPORTED														
RESERVE FUND	2,017-	100-	562-	11,087-				281-	1,366-					15,413-
DEBENTURE		302-												302-
NON - RATE SUPPORTED	**2,017-**	**402-**	**562-**	**11,087-**				**281-**	**1,366-**					**15,715-**
SOURCES OF FINANCING	**2,550-**	**500-**	**700-**	**13,800-**				**350-**	**1,700-**					**19,600-**
HYDE PARK WIDENING - PH 1														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1477-2	HYDE PARK RD WIDENING - PH 2 CP RAIL CROSSING TO FANSHAWE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Sunningdale Road. Phase 2 widening of Hyde Park Road from CP Rail Crossing to Fanshawe. The land acquisition will commence under a voluntary land acquisition program. The south section of Phase 2 from CP Rail Crossing to North of Gainsborough is 82.3% Growth Related (71.3% DC Rate Supported). The North section of Phase 2 from North of Gainsborough to Fanshawe is 93.3% Growth Related (80.8% DC Rate Supported). 2010 Detailed design; 2011 & 2012 Land Acquisition; 2013 Utility Relocation; 2015 Construction from CP Rail Crossing to Fanshawe (Coordinated with Water EW3551). Project requires the prior construction of Hyde Park SWM Facility 5 in 2014.

Project Justification

This project is identified in the Transportation Master Plan as 0-5 year need. EA completed in 2012.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
HYDE PARK RD WIDENING - PH 2														
EXPENDITURE														
DESIGN	600		400		700									1,700
LAND ACQUISITION	550		500	200										1,250
CONSTRUCTION					9,555									9,555
RELOCATE UTILITIES			500	300										800
CITY RELATED EXPENSES					100									100
EXPENDITURE	**1,150**		**1,400**	**500**	**10,355**									**13,405**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	331-		403-	144-	2,977-									3,855-
RATE SUPPORTED	**331-**		**403-**	**144-**	**2,977-**									**3,855-**
NON - RATE SUPPORTED														
RESERVE FUND	819-		998-	356-	7,378-									9,552-
DEBENTURE														
NON - RATE SUPPORTED	**819-**		**998-**	**356-**	**7,378-**									**9,552-**
SOURCES OF FINANCING	**1,150-**		**1,401-**	**500-**	**10,355-**									**13,407-**
HYDE PARK RD WIDENING - PH 2			**1-**											**2-**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1479-1	BRADLEY AVE WIDENING-PH 1 DEARNESS DRIVE TO POND MILLS	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen Bradley Avenue from 2 to 4 through lanes from Dearness Drive to Jackson Road. Phase 1 is widening of Bradley from Dearness Drive to Pond Mills in 2017. 94.6% Growth related (81.9% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2013 Environmental Assessment; 2014 and 2015 Detailed Design & Land Acquisition; 2016 Utility Relocation; 2017 Supervision & Construction

Project Justification

This project is identified in the Transportation Master Plan as a 5-10 year need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
BRADLEY AVE WIDENING-PH 1														
EXPENDITURE														
DESIGN			350	891			891							2,132
LAND ACQUISITION				600	600									1,200
CONSTRUCTION							15,030							15,030
RELOCATE UTILITIES						1,823								1,823
CITY RELATED EXPENSES							200							200
EXPENDITURE			**350**	**1,491**	**600**	**1,823**	**16,121**							**20,385**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE			63-	270-	109-	330-	2,918-							3,690-
RATE SUPPORTED			**63-**	**270-**	**109-**	**330-**	**2,918-**							**3,690-**
NON - RATE SUPPORTED														
RESERVE FUND			287-	1,221-	491-	1,493-	10,203-							13,695-
DEBENTURE							3,000-							3,000-
NON - RATE SUPPORTED			**287-**	**1,221-**	**491-**	**1,493-**	**13,203-**							**16,695-**
SOURCES OF FINANCING			**350-**	**1,491-**	**600-**	**1,823-**	**16,121-**							**20,385-**
BRADLEY AVE WIDENING-PH 1														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-1	WELLINGTON RD WIDENING-PH 1 COMMISSIONERS TO SOUTHDALE RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Initiation of EA pending the completion of the 20 Year Transportation Master Plan and identification of Bus Rapid Transit (BRT) routes. Phase 1 widening and configure Wellington Road from Commissioners to Southdale in 2015. Project overall 76.4% Growth Related (65.6% DC Rate Supported. Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 MTO Interchange (cost sharing with MTO/BIF); 2010 EA (Staging to be considered); 2011 Detailed Design; 2013 Land Acquisition; 2014 Utility Relocation; 2015 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH 1														
EXPENDITURE														
DESIGN	1,025				200									1,225
LAND ACQUISITION			900											900
CONSTRUCTION	450				5,600									6,050
RELOCATE UTILITIES				400										400
CITY RELATED EXPENSES	25				100									125
EXPENDITURE	**1,500**		**900**	**400**	**5,900**									**8,700**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	592-		300-	133-	1,967-									2,992-
RATE SUPPORTED	**592-**		**300-**	**133-**	**1,967-**									**2,992-**
NON - RATE SUPPORTED														
RESERVE FUND	908-		600-	267-	3,933-									5,709-
DEBENTURE														
NON - RATE SUPPORTED	**908-**		**600-**	**267-**	**3,933-**									**5,709-**
SOURCES OF FINANCING	**1,500-**		**900-**	**400-**	**5,900-**									**8,701-**
WELLINGTON RD WIDENING-PH 1														**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-2	WELLINGTON RD WIDENING-PH2 SOUTHDALE TO BRADLEY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 2 widening reconfigure Wellington Road from Southdale to Bradley in 2016. 82.4% Growth Related (71.3% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2013 Detailed Design; 2013 Land Acquisition; 2015 Utility Relocation; 2016 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH2														
EXPENDITURE														
DESIGN			300			200								500
LAND ACQUISITION			550											550
CONSTRUCTION						4,100								4,100
RELOCATE UTILITIES					300									300
CITY RELATED EXPENSES						100								100
EXPENDITURE			**850**		**300**	**4,400**								**5,550**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE			244-		86-	1,261-								1,591-
RATE SUPPORTED			**244-**		**86-**	**1,261-**								**1,591-**
NON - RATE SUPPORTED														
RESERVE FUND			606-		214-	3,139-								3,959-
DEBENTURE														
NON - RATE SUPPORTED			**606-**		**214-**	**3,139-**								**3,959-**
SOURCES OF FINANCING			**850-**		**300-**	**4,400-**								**5,550-**
WELLINGTON RD WIDENING-PH2														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-3	WELLINGTON RD WIDENING-PH3 BRADLEY TO EXETER	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 3 widening and reconfigure Wellington Road from Bradley to Exeter in 2018. 74.1% Growth Related (64.2% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2014 Land Acquisition; 2015 Detailed Design; 2017 Utility Relocation; 2018 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH3														
EXPENDITURE														
DESIGN					300			250						550
LAND ACQUISITION				550										550
CONSTRUCTION								2,750						2,750
RELOCATE UTILITIES							200							200
CITY RELATED EXPENSES								50						50
EXPENDITURE				**550**	**300**		**200**	**3,050**						**4,100**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE				197-	108-		72-	1,093-						1,470-
RATE SUPPORTED				**197-**	**108-**		**72-**	**1,093-**						**1,470-**
NON - RATE SUPPORTED														
RESERVE FUND				353-	193-		128-	1,957-						2,631-
DEBENTURE														
NON - RATE SUPPORTED				**353-**	**193-**		**128-**	**1,957-**						**2,631-**
SOURCES OF FINANCING				**550-**	**301-**		**200-**	**3,050-**						**4,101-**
WELLINGTON RD WIDENING-PH3					**1-**									**1-**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1496-2	SUNNINGDALE RD WIDENING - PH 2 INTERSECTION UPGRADES	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Widen and upgrade Sunningdale Road from Wonderland to Adelaide. Phase 2 consists of 2 intersection upgrades, Richmond/Sunningdale and Wonderland/Sunningdale in 2014. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

This project is identified in the 2004 Transportation Master Plan as a 5-10 year need. Required to respond to the rapid development of North London. Current EA will assess phasing, design, property requirements and utility relocations.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SUNNINGDALE RD WIDENING - PH														
EXPENDITURE														
DESIGN	250			200										450
LAND ACQUISITION	500													500
CONSTRUCTION				3,100										3,100
RELOCATE UTILITIES			600											600
CITY RELATED EXPENSES				100										100
EXPENDITURE	**750**		**600**	**3,400**										**4,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	214-		171-	969-										1,354-
RATE SUPPORTED	**214-**		**171-**	**969-**										**1,354-**
NON - RATE SUPPORTED														
RESERVE FUND	536-		429-	2,431-										3,396-
DEBENTURE														
NON - RATE SUPPORTED	**536-**		**429-**	**2,431-**										**3,396-**
SOURCES OF FINANCING	**750-**		**600-**	**3,400-**										**4,750-**
SUNNINGDALE RD WIDENING - PH														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1523-1	BRADLEY AVE EXTENSION-PHASE 1 WHARNCLIFFE TO WONDERLAND	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Extension of Bradley Avenue from White Oak Road to Bostwick Road. Phase 1 in 2018 is from Wharncliffe to Wonderland Road with a 2-lane urban cross-section coordinated with future 4-laning. Phase 1 warranted by a collector road network capacity issue as per the Traffic Impact Study for Andover Trails South and Westbury Developments. Estimate for Growth Related 69% (based on 2009 Development Study)(59.7% DC Rate Supported). Project deferred to beyond 2028.

Project Justification

Idientified by former Town of Westminster and further justified in the London Long Term Transportation Corridor Protection Study. Identified as a need in the 2004 Transportation Master Plan as a 5 - 10 year need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
BRADLEY AVE EXTENSION-PHASE 1														
EXPENDITURE														
DESIGN							230	150					1,510	1,890
CONSTRUCTION								2,900					14,476	17,376
RELOCATE UTILITIES								50					1,664	1,714
CITY RELATED EXPENSES								50					250	300
EXPENDITURE							**230**	**3,150**					**17,900**	**21,280**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE							93-	1,268-					7,208-	8,569-
RATE SUPPORTED							**93-**	**1,268-**					**7,208-**	**8,569-**
NON - RATE SUPPORTED														
RESERVE FUND							137-	1,882-					10,693-	12,712-
DEBENTURE														
NON - RATE SUPPORTED							**137-**	**1,882-**					**10,693-**	**12,712-**
SOURCES OF FINANCING							**230-**	**3,150-**					**17,901-**	**21,281-**
BRADLEY AVE EXTENSION-PHASE 1													**1-**	**1-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1621-1	VETERANS MEMORIAL PKY - PH 1 EXTENSION 2 THROUGH LANES BETWEEN HURON ST AND CLARKE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

Construct a new 4 lane road - Veterans Memorial Parkway from Huron Street to Clarke Road. Phase 1 extension 2 through lanes from Huron Street to Clarke Road. Includes a grade separation for the CN Railway and Huron Street. 92.9% Growth related (80.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2023 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010.

Project Justification

Identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
VETERANS MEMORIAL PKY - PH 1														
EXPENDITURE														
DESIGN									350	400			400	1,150
LAND ACQUISITION											3,000			3,000
CONSTRUCTION													6,600	6,600
RELOCATE UTILITIES													840	840
CITY RELATED EXPENSES													100	100
EXPENDITURE									**350**	**400**	**3,000**		**7,940**	**11,690**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE									69-	78-	587-		1,554-	2,288-
RATE SUPPORTED									**69-**	**78-**	**587-**		**1,554-**	**2,288-**
NON - RATE SUPPORTED														
RESERVE FUND									282-	322-	2,413-		676-	3,693-
DEBENTURE													5,710-	5,710-
NON - RATE SUPPORTED									**282-**	**322-**	**2,413-**		**6,386-**	**9,403-**
SOURCES OF FINANCING									**351-**	**400-**	**3,000-**		**7,940-**	**11,691-**
VETERANS MEMORIAL PKY - PH 1									**1-**					**1-**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	**YR.** 2012	**MO.** 11	**DAY** 21

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
TS1264-13	2013 RURAL INTERSECTION	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To improve selected rural intersections throughout the City to ensure adequate capacity and levels of safety. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Increased levels of traffic in outlying areas is necessitating upgrades to rural intersections that are near or beyond developing lands.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 RURAL INTERSECTION														
EXPENDITURE														
DESIGN			50	50	50	50	50	50	50	50	50	50		500
CONSTRUCTION			270	270	270	270	270	270	270	270	270	270		2,700
CITY RELATED EXPENSES			10	10	10	10	10	10	10	10	10	10		100
EXPENDITURE			**330**	**330**	**330**	**330**	**330**	**330**	**330**	**330**	**330**	**330**		**3,300**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			44-	44-	44-	44-	44-	44-	44-	44-	44-	44-		440-
DEBENTURE														
RATE SUPPORTED			**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**		**440-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND			286-	286-	286-	286-	286-	286-	286-	286-	286-	286-		2,860-
NON - RATE SUPPORTED			**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**		**2,860-**
SOURCES OF FINANCING			**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**		**3,300-**
2013 RURAL INTERSECTION														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1650-13	2013 MINOR RDWRKS ON ARTERIALS	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Growth	J. Lucas

Project Description

To provide arterial road improvements. Work includes new traffic signals, channelization, sidewalks and street lighting. 100% Growth Related (86.6% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2013 planned works include: Colonel Talbot Rd/Park Rd Intersection Improvements Hamilton Road/Clarke Road Intersection Improvements

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 MINOR RDWRKS ON ARTERIAL														
EXPENDITURE														
DESIGN			150	150	150	150	150	150	150	150	150	150	900	2,400
LAND ACQUISITION														
CONSTRUCTION			700	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6,000	15,700
RELOCATE UTILITIES			50	50	50	50	50	50	50	50	50	50	300	800
CITY RELATED EXPENSES														
EXPENDITURE			**900**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**7,200**	**18,900**
SOURCES OF FINANCING														
RATE SUPPORTED												**161-**		**161-**
DEBENTURE			121-	161-	161-	161-	161-	161-	161-	161-	161-		966-	2,375-
RATE SUPPORTED			**121-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**966-**	**2,536-**
NON - RATE SUPPORTED														
RESERVE FUND			779-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	6,234-	16,364-
NON - RATE SUPPORTED			**779-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**6,234-**	**16,364-**
SOURCES OF FINANCING			**900-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**7,200-**	**18,900-**
2013 MINOR RDWRKS ON ARTERIAL														

Service Improvement Capital Budget
2013 to 2022 Forecast

London
CANADA

SUMMARY OF SERVICE IMPROVEMENT PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total	10 Yr Avg
Economic Prosperity	254	49,466	32,822	**8,200**	8,200	9,200	2,550	2,550	2,550	2,700	700	1,100	800	120,516	3,855
Environmental Services	261	10,231	2,630	**1,750**	1,420	1,200	1,200	1,200	1,420	1,200	1,200	1,200	1,420	26,071	1,321
Parks, Recreation and Neighbourhood Services	265	1,901	1,615	**700**	800	2,775	2,650	1,000	725	2,600	600	600	1,000	16,966	1,345
Planning & Development Services	274		205											205	
Protective Services	275		200	**500**	1,000	1,000		700	1,485		1,250	250		6,385	619
Transportation Services	279	200	1,323	**1,747**	1,447	1,447	654	654	654	654	5,904	654	654	15,992	1,447
Corporate, Operational & Council Services	286	2,300	674	**250**	500	500	500	500	500	500	500	500	500	7,724	475
Total Service Improvement Budget		**64,098**	**39,469**	**13,147**	**13,367**	**16,122**	**7,554**	**6,604**	**7,334**	**7,654**	**10,154**	**4,304**	**4,374**	**193,859**	**9,061**

2013 Capital Budget with Forecasts
($000's)

Economic Prosperity

Service Improvement

Economic Development

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
GG1721 Economic Development	255	2,800	6,000	6,000	6,000	6,000								26,800
ID1145 Future Industrial Land	256	18,481	12,000									800	800	32,081
ID1168 Innovation Park	257	22,785				850								23,635
** GG1721-6 New Economy - Fanshawe College	258		9,000	1,500	1,500	1,500	1,500	1,500	1,500	2,000				20,000
** GG1721-7 Digital Media Centre	259		100	700	700	700	700	700	700	700	700	300		6,000
** GG1721-8 Medical Devices Initiative	260	400	400			150	350	350	350					2,000
** GG1721-5 New Economy-Intern'l Composite Materials Centre	* No PDR	5,000	5,000											10,000
TS1325-Veterans Memorial South Extension	* No PDR	307	322											629
Total Economic Development		**49,466**	**32,822**	**8,200**	**8,200**	**9,200**	**2,550**	**2,550**	**2,550**	**2,700**	**700**	**1,100**	**800**	**120,516**
Total Economic Prosperity		**49,466**	**32,822**	**8,200**	**8,200**	**9,200**	**2,550**	**2,550**	**2,550**	**2,700**	**700**	**1,100**	**800**	**120,516**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	22

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721	ECONOMIC DEVELOPMENT	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Economic Development	Service Improvement	M. Hayward

Project Description

This project represents capacity in the capital plan created from senior government stimulus funding. It is intended that this capacity be used to fund larger scale economic initiatives and projects that will create long term jobs for the City of London. This funding could be used for the 401 interchange projects.

Project Justification

In June 2009, the City of London received Infrastructure Stimulus Funding from the Federal and Provincial Government. Projects that were previously [planned for 2010-2016 were brought forward to 2009 and two-thirds of the government funding was supplied by senior government. Two thirds of the project funding was then freed up and accumulated into one project designated for longer term economic development projects.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ECONOMIC DEVELOPMENT														
EXPENDITURE														
DESIGN														
CONSTRUCTION		6,000	6,000	6,000	6,000									24,000
OTHER	2,800													2,800
EXPENDITURE	**2,800**	**6,000**	**6,000**	**6,000**	**6,000**									**26,800**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	2,000-	6,000-	6,000-	6,000-										20,000-
RESERVE FUND		800-			6,000-									6,800-
RATE SUPPORTED	**2,000-**	**6,800-**	**6,000-**	**6,000-**	**6,000-**									**26,800-**
NON - RATE SUPPORTED														
RESERVE FUND	800-	800												
NON - RATE SUPPORTED	**800-**	**800**												
SOURCES OF FINANCING	**2,800-**	**6,000-**	**6,000-**	**6,000-**	**6,000-**									**26,800-**
ECONOMIC DEVELOPMENT														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1145	FUTURE INDUSTRIAL LAND ACQUISITION	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Industrial Land	Service Improvement	G. Hopcroft

Project Description
To acquire lands for City inventory to accommodate future industrial land requirements.

Project Justification
Acquisition of industrial lands to meet future economic demands. Industrial Land Development Strategy.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
FUTURE INDUSTRIAL LAND														
EXPENDITURE														
LAND ACQUISITION	18,481	12,000									800	800		32,081
EXPENDITURE	**18,481**	**12,000**									**800**	**800**		**32,081**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS		1,100-												1,100-
DEBENTURE		10,200-												10,200-
RESERVE FUND	1,600-	700-									800-	800-		3,900-
DEBENTURE	16,881-													16,881-
RATE SUPPORTED	**18,481-**	**12,000-**									**800-**	**800-**		**32,081-**
SOURCES OF FINANCING	**18,481-**	**12,000-**									**800-**	**800-**		**32,081-**
FUTURE INDUSTRIAL LAND														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1168	INNOVATION PARK	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Tangible Capital Asset	Service Improvement	G. Hopcroft

Project Description

The development of serviced industrial lands Innovation Park (Phases 1-4) along the Veterans Memorial Parkway(formerly Airport Road South)/401 corridor to accommodate future industrial land requirements providing economic growth.

Project Justification

Industrial Land Development Strategy. Servicing to accommodate approximately 477 saleable acres (193 hectares). Additional phases to be constructed based on demand and City funding availability.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
INNOVATION PARK														
EXPENDITURE														
DESIGN	2,199													2,199
CONSTRUCTION	13,586				850									14,436
RELOCATE UTILITIES	5,300													5,300
STREET LIGHTS	720													720
CITY RELATED EXPENSES	980													980
EXPENDITURE	**22,785**				**850**									**23,635**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	2,443-				850-									3,293-
RESERVE FUND	5,597-													5,597-
RATE SUPPORTED	**8,040-**				**850-**									**8,890-**
NON - RATE SUPPORTED														
PROVINCIAL GRANTS	9,110-													9,110-
SUPERBUILD FUNDING	4,764-													4,764-
DEBENTURE														
OTHER SOURCES	871-													871-
NON - RATE SUPPORTED	**14,745-**													**14,745-**
SOURCES OF FINANCING	**22,785-**				**850-**									**23,635-**
INNOVATION PARK														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721-6	NEW ECONOMY-FANSHAWE COLLEGE CAMPUS FOR THE ARTS	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Non-TCA	Service Improvement	M. Hayward

Project Description

Grant to Fanshawe College as part of new economy initiatives. Funding is to be used towards the development of a downtown campus.

Project Justification

Economic development and job creation.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
NEW ECONOMY-FANSHAWE COLLEGE														
EXPENDITURE														
DESIGN														
CONSTRUCTION														
OTHER		9,000	1,500	1,500	1,500	1,500	1,500	1,500	2,000					20,000
EXPENDITURE		**9,000**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**	**2,000**					**20,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND		9,000-	1,500-	1,500-	1,500-	1,500-	1,500-	1,500-	2,000-					20,000-
RATE SUPPORTED		**9,000-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**2,000-**					**20,000-**
NON - RATE SUPPORTED														
RESERVE FUND														
NON - RATE SUPPORTED														
SOURCES OF FINANCING		**9,000-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**1,500-**	**2,000-**					**20,000-**
NEW ECONOMY-FANSHAWE COLLEGE														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721-7	DIGITAL MEDIA CENTRE	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Non-TCA	Service Improvement	M. Hayward

Project Description

Grant to assist in the creation of a digital media centre.

Project Justification

Economic growth and job creation.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
DIGITAL MEDIA CENTRE														
EXPENDITURE														
DESIGN														
CONSTRUCTION		100	700	700	700	700	700	700	700	700	300			6,000
OTHER														
EXPENDITURE		**100**	**700**	**700**	**700**	**700**	**700**	**700**	**700**	**700**	**300**			**6,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RESERVE FUND		100-	700-	700-	700-	700-	700-	700-	700-	700-	300-			6,000-
RATE SUPPORTED		**100-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**300-**			**6,000-**
NON - RATE SUPPORTED														
RESERVE FUND														
NON - RATE SUPPORTED														
SOURCES OF FINANCING		**100-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**700-**	**300-**			**6,000-**
DIGITAL MEDIA CENTRE														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721-8	MEDICAL DEVICES INITIATIVE	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Non-TCA	Service Improvement	M. Hayward

Project Description

Grant to not-for-profit joint venture, to encourage medical device development.

Project Justification

Economic growth and job creation.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
MEDICAL DEVICES INITIATIVE														
EXPENDITURE														
DESIGN														
CONSTRUCTION														
OTHER	400	400			150	350	350	350						2,000
EXPENDITURE	**400**	**400**			**150**	**350**	**350**	**350**						**2,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND		800-			150-	350-	350-	350-						2,000-
RATE SUPPORTED		**800-**			**150-**	**350-**	**350-**	**350-**						**2,000-**
NON - RATE SUPPORTED														
RESERVE FUND	400-	400												
NON - RATE SUPPORTED	**400-**	**400**												
SOURCES OF FINANCING	**400-**	**400-**			**150-**	**350-**	**350-**	**350-**						**2,000-**
MEDICAL DEVICES INITIATIVE														

2013 Capital Budget with Forecasts
($000's)

Environmental Services

Service Improvement

Garbage Recycling & Composting

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
SW6023 Community Enviro Depots	262	1,000	250	250										1,500
SW6030 Landfill Site Property Acquisition	263	4,514	1,900	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	18,714
SW6052 Additional Sanitary Operations Collection Truck	264	180			220				220				220	840
SW6040 Landfill Gas Management	* No PDR	4,537	480											5,017
Total Garbage Recycling & Composting		**10,231**	**2,630**	**1,750**	**1,420**	**1,200**	**1,200**	**1,200**	**1,420**	**1,200**	**1,200**	**1,200**	**1,420**	**26,071**
Total Environmental Services		**10,231**	**2,630**	**1,750**	**1,420**	**1,200**	**1,200**	**1,200**	**1,420**	**1,200**	**1,200**	**1,200**	**1,420**	**26,071**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	29

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Result	Function	Classification	Project Manager
SW6023	COMMUNITY ENVIRO DEPOTS	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Tangible Capital Asset	Service Improvement	J. Stanford

Project Description

Construction of new Community Enviro Depot in north London and improvements to the Clarke Road EnviroDepot.

Project Justification

Community Enviro Depot required to service the north end of the city. Depots already exist in the west (Oxford Street), east (Clarke Road) and south (W12A Landfill) parts of the city. Community Enviro Depots are expected to take on an expanded diversion role as a result of a new Extended Producer-Responsibility program for electronics, tires and household special waste. Also, current deports are nearing capacity and improvements are required at the Clarke Rd Enviro Depot to accommodate the increase in customers.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
COMMUNITY ENVIRO DEPOTS														
EXPENDITURE														
DESIGN	100													100
CONSTRUCTION	900	250	250											1,400
CITY RELATED EXPENSES														
EXPENDITURE	**1,000**	**250**	**250**											**1,500**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	1,000-	250-												1,250-
OTHER			250-											250-
RATE SUPPORTED	**1,000-**	**250-**	**250-**											**1,500-**
SOURCES OF FINANCING	**1,000-**	**250-**	**250-**											**1,500-**
COMMUNITY ENVIRO DEPOTS														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6030	LANDFILL SITE PROPERTY ACQN	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Tangible Capital Asset	Service Improvement	J. Stanford

Project Description

Property acquisition and property value protection plan for the W12A landfill.

Project Justification

The W12A Landfill Community Enhancement and Mitigative Measures Program provides for property acquisition or property value protection to a number of properties around the landfill. Acquisition of some properties is required for buffering and/or are part of the lands identified for future development by the City as part of the W12A Landfill Area Study. Property value protection is provided to properties not required for buffering purposes.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
LANDFILL SITE PROPERTY ACQN														
EXPENDITURE														
LAND ACQUISITION	4,514	1,900	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	2,400	21,114
CITY RELATED EXPENSES														
EXPENDITURE	**4,514**	**1,900**	**1,500**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**2,400**	**21,114**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	4,514-	1,900-	1,500-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	2,400-	21,114-
RATE SUPPORTED	**4,514-**	**1,900-**	**1,500-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**2,400-**	**21,114-**
SOURCES OF FINANCING	**4,514-**	**1,900-**	**1,500-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**2,400-**	**21,114-**
LANDFILL SITE PROPERTY ACQN														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6052	ADDITIONAL SANITARY OPERATIONS COLLECTION TRUCK	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Tangible Capital Asset	Service Improvement	J. Stanford

Project Description

A new truck every 4 years to accommodate growth.

Project Justification

Expansion of fleet addresses city wide growth.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ADDITIONAL SANITARY														
EXPENDITURE														
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT	180			220				220				220		840
EXPENDITURE	**180**			**220**				**220**				**220**		**840**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	86-													86-
OTHER				220-				220-				220-		660-
RATE SUPPORTED	**86-**			**220-**				**220-**				**220-**		**746-**
NON - RATE SUPPORTED														
RESERVE FUND	94-													94-
NON - RATE SUPPORTED	**94-**													**94-**
SOURCES OF FINANCING	**180-**			**220-**				**220-**				**220-**		**840-**
ADDITIONAL SANITARY														

2013 Capital Budget with Forecasts
($000's)

Parks, Recreation & Neighbourhood Services — Service Improvement

Neighbourhood & Recreation Services

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
RC2602 Farquharson Arena Decommissioning and Renovating to Community Space	266								125	2,000				2,125
RC2608 Glen Cairn Arena Decommission & Renovate to Community Space	267				125	2,000								2,125
RC2612 Silverwoods Arena Decommission & Renovate to Community Space	268					125	2,000							2,125
RC2871 Splash Pad Conversion	269							400					400	800
Total Neighbourhood & Recreation Services					**125**	**2,125**	**2,000**	**400**	**125**	**2,000**			**400**	**7,175**

Parks & Urban Forestry

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
** PD1142 Enhanced Veterans Memorial Parkway	271	211	100	100	75	50	50							586
PD2044 Management of Emerald Ash	272		400	400	400	400	400	400	400	400	400	400	400	4,400
PP2013 Floodplain Acquisition	273	400	225	200	200	200	200	200	200	200	200	200	200	2,625
GG1312-01 Market Lane Upgrade - Skate	*No PDR	500	150											650
GG1312-02 Street Furniture - Skate	*No PDR	190	10											200
GG1312-03 Fountain Area Plaza Forks of the Thames - Skate Canada	*No PDR	425	425											850
GG1312-04 Tree Purchase & Installation	*No PDR	175	225											400
PP2735-12 Sugar Creek Urban Park	*No PDR		80											80
Total Parks & Urban Forestry		**1,901**	**1,615**	**700**	**675**	**650**	**650**	**600**	**600**	**600**	**600**	**600**	**600**	**9,791**
Total Parks, Recreation & Neighbourhood Services		**1,901**	**1,615**	**700**	**800**	**2,775**	**2,650**	**1,000**	**725**	**2,600**	**600**	**600**	**1,000**	**16,966**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2602	FARQUHARSON ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Service Improvement	L. Livingstone

Project Description

The 2009 Parks and Recreation Strategic Master Plan update recommends that the Farquharson Arena ice pads be decommissioned upon the completion of replacement ice pads in the Southwest Multi-purpose Rec Centre. Further evaluation and planned investments have extended the life span of this facility to beyond 10 years. Greater urgency exists on the repurposing of Glen Cairn and Silverwoods Arenas to develop community space in support of these neighbourhoods. Therefore the repurposing of Farquharson will follow that of Silverwoods and Glen Cairn Arenas. Farquharson Arena will be "repurposed" to a mid-size community centre.

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
FARQUHARSON ARENA														
EXPENDITURE														
DESIGN								125						125
CONSTRUCTION									2,000					2,000
VEHICLE & EQUIPMENT														
EXPENDITURE								**125**	**2,000**					**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED								**125-**	**2,000-**					**2,125-**
DEBENTURE														
RATE SUPPORTED								**125-**	**2,000-**					**2,125-**
SOURCES OF FINANCING								**125-**	**2,000-**					**2,125-**
FARQUHARSON ARENA														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2608	GLEN CAIRN ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Service Improvement	L. Livingstone

Project Description

The 2009 Parks & Recreation Master Plan update recommends that the Glen Cairn Ice Pad be decommissioned and be redeveloped into a Community facility. Decommissioning will require the construction of a replacement ice pad in the ice pad inventory facility, therefore the arena component will remain until this pad is in place.

Project Justification

Glen Cairn Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
GLEN CAIRN ARENA														
EXPENDITURE														
DESIGN				125										125
CONSTRUCTION					2,000									2,000
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT														
EXPENDITURE				**125**	**2,000**									**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				125-	2,000-									2,125-
DEBENTURE														
RATE SUPPORTED				**125-**	**2,000-**									**2,125-**
SOURCES OF FINANCING				**125-**	**2,000-**									**2,125-**
GLEN CAIRN ARENA														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2612	SILVERWOODS ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Tangible Capital Asset	Service Improvement	B. Coxhead

Project Description

Pending the findings of the 2009 Parks & Recreation Master Plan update recommends that the Silverwoods ice pad be decommissioned and be redeveloped into a Community Facility. Decommissioning will require the construction of a replacement pad as part of the ice pad inventory, therefore the arena component will remain until this ice pad is in place.

Project Justification

Silverwoods Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SILVERWOODS ARENA														
EXPENDITURE														
DESIGN					125									125
CONSTRUCTION						2,000								2,000
VEHICLE & EQUIPMENT														
EXPENDITURE					**125**	**2,000**								**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS					125-	2,000-								2,125-
DEBENTURE														
RATE SUPPORTED					**125-**	**2,000-**								**2,125-**
SOURCES OF FINANCING					**125-**	**2,000-**								**2,125-**
SILVERWOODS ARENA														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2871	SPLASH PAD CONVERSION	Civic Departments	Community Services	Parks and Recreation	Community Vitality	Tangible Capital Asset	Service Improvement	B. Coxhead

Project Description

To respond to existing demand in accordance with the Parks and Recreation Strategic Masterplan and the Aquatic Services Review.

Project Justification

The Parks and Recreation Strategic Masterplan calls for the recurring annual conversion of existing wading pools into spray pads. These sites will be determined as the natural life of existing wading pools comes to an end. 2017 - Constitution Park 2022 - Site to be determined

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
SPLASH PAD CONVERSION														
EXPENDITURE														
DESIGN							400					400		800
CONSTRUCTION														
CITY RELATED EXPENSES														
EXPENDITURE							**400**					**400**		**800**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS							400-					400-		800-
DEBENTURE														
OTHER														
RATE SUPPORTED							**400-**					**400-**		**800-**
SOURCES OF FINANCING							**400-**					**400-**		**800-**
SPLASH PAD CONVERSION														

APPENDIX TO RC2871 SPLASH PAD CONVERSION DESCRIPTION OF WORK	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Conversion of wading pool to spray pad - 2017-Constitution Park					400					
Conversion of wading pool to spray pad - 2022 - TBD										400
Total	**0**	**0**	**0**	**0**	**400**	**0**	**0**	**0**	**0**	**400**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1142	ENHANCED VETERANS MEMORIAL PARKWAY	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Non-TCA	Service Improvement	J. Fleming

Project Description

Project for an enhanced landscape treatment in accordance with a Council approved 5 year agreement that committed funding to support the Veterans Memorial Parkway Plan.

Project Justification

Funding within the agreement supports administrative efforts to raise funding to implement the plan. In 2012, an estimated $430,000 was donated to the City through this agreement. Visible recognition of London's veterans as well as an enhanced gateway to the City. Continued partnership with corporate and volunteer organizations support this capital project.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
ENHANCED VETERANS MEMORIAL														
EXPENDITURE														
DESIGN	6	65	65	40	15	15								206
CONSTRUCTION	205	35	35	35	35	35								380
CITY RELATED EXPENSES														
EXPENDITURE	**211**	**100**	**100**	**75**	**50**	**50**								**586**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS		100-	100-	75-	50-	50-								375-
DEBENTURE	211-													211-
RATE SUPPORTED	**211-**	**100-**	**100-**	**75-**	**50-**	**50-**								**586-**
SOURCES OF FINANCING	**211-**	**100-**	**100-**	**75-**	**50-**	**50-**								**586-**
ENHANCED VETERANS MEMORIAL														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2044	MANAGEMENT OF EMERALD ASH BORER INFESTATION	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Tangible Capital Asset	Service Improvement	I.Listar

Project Description

Timely and effective detection, protection, removal, disposal and replacing of ash trees on city and private property in response to the current Emerald Ash Borer Infestation.

Project Justification

The loss of ash trees will reduce the city's leaf cover from 24.7% to 22.9%. Allows for management the infestation in more proactive and orderly manner which will allow the planned protection of existing environment values provided by ash trees.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
MANAGEMENT OF EMERALD ASH														
EXPENDITURE														
DESIGN														
CONSTRUCTION		400	400	400	400	400	400	400	400	400	400	400		4,400
CITY RELATED EXPENSES														
EXPENDITURE		**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**		**4,400**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS		400-	400-	400-	400-	400-	400-	400-	400-	400-	400-	400-		4,400-
DEBENTURE														
RATE SUPPORTED		**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**		**4,400-**
SOURCES OF FINANCING		**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**	**400-**		**4,400-**
MANAGEMENT OF EMERALD ASH														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP2013	2013 FLOODPLAIN ACQUSITION	Civic Departments	Finance	Realty Services	Environmental Responsibility	Tangible Capital Asset	Service Improvement	B. Warner

Project Description

To acquire and maintain Provincial/Municipal lands within the flood plain & conservation areas for public purposes per priorities established by Municipal Council.

Project Justification

Flood control, conservation and preservation, recreational purposes.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 FLOODPLAIN ACQUSITION														
EXPENDITURE														
LAND ACQUISITION			200	200	200	200	200	200	200	200	200	200		2,000
EXPENDITURE			**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**		**2,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
RESERVE FUND			200-	200-	200-	200-	200-	200-	200-	200-	200-	200-		2,000-
RATE SUPPORTED			**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**2,000-**
SOURCES OF FINANCING			**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**2,000-**
2013 FLOODPLAIN ACQUSITION														

2013 Capital Budget with Forecasts
($000's)

Planning & Development Services — Service Improvement

Development Services

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
**PD1015/TS1015-01 South Street Campus Redevelopment	*No PDR		205											205
Total Parks, Recreation & Neighbourhood Services			**205**											**205**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

** Represents projects that are classified as non-tangible capital assets. These expenditures will not result in the creation of a tangible asset (having physical substance).

2013 Capital Budget with Forecasts
($000'S)

Protective Services **Service Improvement**

Fire Services

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
PP1025 Interface & Mobile Data	276				1,000	1,000								2,000
PP1090 Relocate Existing Resources to New Fire Station No 16	277							700	1,485					2,185
PP1091 Replacement and Relocation of Fire Training Tower	278		200	500							1,250	250		2,200
Total Fire Services			**200**	**500**	**1,000**	**1,000**		**700**	**1,485**		**1,250**	**250**		**6,385**
Total Protective Services			**200**	**500**	**1,000**	**1,000**		**700**	**1,485**		**1,250**	**250**		**6,385**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1025	INTERFACE & MOBILE DATA	Civic Departments	Community Services	Fire Services	Community Vitality	Tangible Capital Asset	Service Improvement	J. Kobarda

Project Description

To install data terminals to track status of firefighting vehicles and link to CAD System; minimize response/clearance times and radio traffic; and to provide vital information to on-site commanders. Allows for sensitive information to be transmitted securely.

Project Justification

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
INTERFACE & MOBILE DATA														
EXPENDITURE														
DESIGN				200										200
OTHER				800	1,000									1,800
EXPENDITURE				**1,000**	**1,000**									**2,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS				1,000-	1,000-									2,000-
DEBENTURE														
RATE SUPPORTED				**1,000-**	**1,000-**									**2,000-**
SOURCES OF FINANCING				**1,000-**	**1,000-**									**2,000-**
INTERFACE & MOBILE DATA														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1090	RELOCATE EXISTING RESOURCES TO NEW FIRE STATION NO.16	Civic Departments	Community Services	Fire Services	Community Vitality	Tangible Capital Asset	Service Improvement	J. Kobarda

Project Description

To purchase land and relocate existing resources to Wharncliffe area south of Springbank/Horton.

Project Justification

The Master Fire Plan identified a service deficiency in the Wharncliffe area south of Springbank toward Commissioners Rd W. Relocating existing resources to a new station in this area addressess the service gap.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
RELOCATE EXISTING RESOURCES T														
EXPENDITURE														
DESIGN							200							200
LAND ACQUISITION							500							500
CONSTRUCTION								1,400						1,400
CITY RELATED EXPENSES								85						85
EXPENDITURE							**700**	**1,485**						**2,185**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS							700-	1,485-						2,185-
DEBENTURE														
RATE SUPPORTED							**700-**	**1,485-**						**2,185-**
SOURCES OF FINANCING							**700-**	**1,485-**						**2,185-**
RELOCATE EXISTING RESOURCES T														

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2013	03	05

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Result	Function	Classification	Project Manager
PP1091	REPLACEMENT & RELOCATION OF FIRE TRAINING TOWER LOCATED AT 746 WELLINGTON RD.	Civic Departments	Community Services	Fire Services	Community Vitality	Tangible Capital Asset	Service Improvement	J. Kobarda

Project Description

To replace the training tower and relocate to outside the urban area. New facility will require a suitably sized property for reclaiming water and recycling water, a training tower, drafting tank, area for extrication, rail cars and suitably sized to accommodate future requirements.

Project Justification

Current tower was built in 1981 and although at the time was outside the main City it is now located within the urban area and is on the west perimeter of an ESA. Training activity is restricted by Wellington Road, the ESA, and with the construction of the new Dearness home. The tower is deteriorating and potential increased usage of the ESA will reduce the viability of the tower. Ministry of Labour has increased its monitoring of live fire structures using NFPR1403 as the standard. Continued review of the tower shows increasing repair needs.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
REPLACEMENT & RELOCATION OF														
EXPENDITURE														
DESIGN														
LAND ACQUISITION														
CONSTRUCTION		200	500							1,250	250			2,200
EXPENDITURE		**200**	**500**							**1,250**	**250**			**2,200**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			500-											500-
DEBENTURE		200-								1,250-	250-			1,700-
[illegible]E SUPPORTED		**200-**	**500-**							**1,250-**	**250-**			**2,200-**
SOURCES OF FINANCING		**200-**	**500-**							**1,250-**	**250-**			**2,200-**
REPLACEMENT & RELOCATION OF														

2013 Capital Budget with Forecasts
($000'S)

Transportation Services **Service Improvement**

Parking

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS4207 Downtown On-Street Pay & Display	280		300	300	300	300								1,200
TS4209 Improved Parking Technology	281			300										300
Total Parking			**300**	**600**	**300**	**300**								**1,500**

Public Transit

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
MU1180-13 Bus Expansion - Existing Service Area	282		473	987	987	987	494	494	494	494	494	494	494	6,892
MU1200 Radio Communication	* No PDR		500											500
Total Public Transit			**973**	**987**	**987**	**987**	**494**	**494**	**494**	**494**	**494**	**494**	**494**	**7,392**

Roadways

	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS1302 Commissioners Rd Improvement	283										5,250			5,250
TS5012 Audible Pedestrian Signals	284	200	50	50	50	50	50	50	50	50	50	50	50	750
TS1739-13 Bike Lane Program	285			110	110	110	110	110	110	110	110	110	110	1,100
Total Roadways		**200**	**50**	**160**	**160**	**160**	**160**	**160**	**160**	**160**	**5,410**	**160**	**160**	**7,100**
Total Transportation Services		**200**	**1,323**	**1,747**	**1,447**	**1,447**	**654**	**654**	**654**	**654**	**5,904**	**654**	**654**	**15,992**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS4207	DOWNTOWN ON-STREET PAY&DISPLAY PARKING METERS	Civic Departments	Planning, Env & Engineering	Parking	Core Infrastructure	Tangible Capital Asset	Service Improvement	A. Drost

Project Description

Replacement of individual parking meters with Pay and Display meters in high usage areas.

Project Justification

Pay and Display meters offer customers alternative payment options compared to individual meters (coin only).

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
DOWNTOWN ON-STREET PAY&DISPLA														
EXPENDITURE														
CONSTRUCTION		250	250	250	250									1,000
CITY RELATED EXPENSES		50	50	50	50									200
VEHICLE & EQUIPMENT														
EXPENDITURE		**300**	**300**	**300**	**300**									**1,200**
SOURCES OF FINANCING														
NON - RATE SUPPORTED														
RESERVE FUND		300-	300-	300-	300-									1,200-
NON - RATE SUPPORTED		**300-**	**300-**	**300-**	**300-**									**1,200-**
SOURCES OF FINANCING		**300-**	**300-**	**300-**	**300-**									**1,200-**
DOWNTOWN ON-STREET PAY&DISPLA														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS4209	IMPROVED PARKING TECHNOLOGY	Civic Departments	Planning, Env & Engineering	Parking	Core Infrastructure	Tangible Capital Asset	Service Improvement	A. Drost

Project Description

New project to purchase upgraded parking technologies to improve customer service, increase revenues, reduce administrative costs and improve enforcement efficiencies.

Project Justification

Customer service will be improved as customers will have greater options to purchase parking services. Administration and enforcement will be improved as a result of upgraded technology.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
IMPROVED PARKING TECHNOLOGY														
EXPENDITURE														
CONSTRUCTION														
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT			300											300
EXPENDITURE			**300**											**300**
SOURCES OF FINANCING														
NON - RATE SUPPORTED														
RESERVE FUND			300-											300-
NON - RATE SUPPORTED			**300-**											**300-**
SOURCES OF FINANCING			**300-**											**300-**
IMPROVED PARKING TECHNOLOGY														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
MU1180-13	2013 BUS EXPANSION EXISTING SERVICE AREA	Boards & Commissions	Boards & Commission	London Transit Commission	Progressive Transportation S	Tangible Capital Asset	Service Improvement	L. Ducharme

Project Description

To purchase expansion buses in order to accommodate ridership growth within the existing service area, consistent with moderate growth given miminum service expansion.

Project Justification

The expansion buses are required to address population growth and ridership growth.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 BUS EXPANSION EXISTING														
EXPENDITURE														
OTHER														
VEHICLE & EQUIPMENT			987	987	987	494	494	494	494	494	494	494		6,419
EXPENDITURE			**987**	**987**	**987**	**494**	**494**	**494**	**494**	**494**	**494**	**494**		**6,419**
SOURCES OF FINANCING														
DEBENTURE														
NON - RATE SUPPORTED														
FEDERAL GRANTS														
PROVINCIAL GRANTS			987-	987-	987-	494-	494-	494-	494-	494-	494-	494-		6,419-
OTHER SOURCES														
NON - RATE SUPPORTED			**987-**	**987-**	**987-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**		**6,419-**
SOURCES OF FINANCING			**987-**	**987-**	**987-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**	**494-**		**6,419-**
2013 BUS EXPANSION EXISTING														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 11	DAY 21

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
TS1302	COMMISSIONERS RD IMPROVEMENT SPRINGBANK TO WONDERLAND	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Service Improvement	J. Lucas

Project Description

To realign Commissioners Road "SnakeHill" at Springbank. Work scheduled has been deferred to 2020. Coordinated with Water EW3673.

Project Justification

Project will eliminate the existing horizontal & vertical deficiencies of Commissioners Rd. Deficiencies that the proposed work addresses. Safety concerns due to horizontal and vertical deficiencies. Prior years Commissioners Rd. (Snake Hill) Project TS1320 was an interim work project to improve sight lines and road widths as directed by Council June 28, 2005, funded with a MOVE Ontario grant. New road Right of Way at east end is in place through new development. New road Right of Way will be required at the west end through presently active gravel pits. Re-alignment is scheduled for after closure of the pits when the resources are depleted.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
COMMISSIONERS RD IMPROVEMENT														
EXPENDITURE														
DESIGN										700				700
CONSTRUCTION										4,000				4,000
RELOCATE UTILITIES										500				500
CITY RELATED EXPENSES										50				50
EXPENDITURE										**5,250**				**5,250**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE										5,250-				5,250-
RESERVE FUND														
RATE SUPPORTED										**5,250-**				**5,250-**
SOURCES OF FINANCING										**5,250-**				**5,250-**
COMMISSIONERS RD IMPROVEMENT														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS5012	AUDIBLE PEDESTRIAN SIGNALS	Civic Departments	Planning, Env & Engineering	Roadway Lighting&Traffic Cnt	Core Infrastructure	Tangible Capital Asset	Service Improvement	S. Maguire

Project Description

To provide for retrofitting signals with audible pedestrian signals to improve accessibility for disabled individuals. This budget will allow for the retrofitting of one or two signals annually.

Project Justification

Prioritization, with input from the City's Accessible Advisory Committee, of the remaining traffic signals is currently underway.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
AUDIBLE PEDESTRIAN SIGNALS														
EXPENDITURE														
TRAFFIC SIGNALS	200	50	50	50	50	50	50	50	50	50	50	50		750
CITY RELATED EXPENSES														
EXPENDITURE	**200**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**		**750**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	200-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-		750-
DEBENTURE														
RATE SUPPORTED	**200-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**		**750-**
NON - RATE SUPPORTED														
OTHER SOURCES														
NON - RATE SUPPORTED														
SOURCES OF FINANCING	**200-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**		**750-**
AUDIBLE PEDESTRIAN SIGNALS														

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	11	21

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1739-13	2013 BIKE LANE PROGRAM	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Tangible Capital Asset	Service Improvement	J. Lucas

Project Description

Program to introduce bike lanes to roadways and other cycling facilities in accordance with the City's Bicycle Master Plan.

Project Justification

Identified in the Bicycle Master Plan. Funding for this project eligible from the Federal Gas Tax Program. Signage promotional program to be part of activities. Lanes added either as independent projects or in conjunction with other City works for cost effectiveness.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 BIKE LANE PROGRAM														
EXPENDITURE														
DESIGN														
CONSTRUCTION			110	110	110	110	110	110	110	110	110	110		1,100
CITY RELATED EXPENSES														
EXPENDITURE			**110**	**110**	**110**	**110**	**110**	**110**	**110**	**110**	**110**	**110**		**1,100**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
RATE SUPPORTED														
NON - RATE SUPPORTED														
FEDERAL GRANTS			110-	110-	110-	110-	110-	110-	110-	110-	110-	110-		1,100-
RESERVE FUND														
NON - RATE SUPPORTED			**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**		**1,100-**
SOURCES OF FINANCING			**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**		**1,100-**
2013 BIKE LANE PROGRAM														

2013 Capital Budget with Forecasts
($000'S)

Corporate, Operational & Council Services													Service Improvement	
Corporate Services														
	pg	Prior	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
TS6217-13 Facility Energy Management	287	2,300	500	250	500	500	500	500	500	500	500	500	500	7,550
TS1346 Corporate Asset Management	* No PDR		174											174
Total Corporate Services		**2,300**	**674**	**250**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**7,724**
Total Corporate, Operational & Council Services		**2,300**	**674**	**250**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**7,724**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2013 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2013	03	05

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Result	Function	Classification	Project Manager
TS6217-13	2013 FACILITY ENERGY MGMT	Civic Departments	Finance	Asset Management - Buildings	Community Vitality	Tangible Capital Asset	Service Improvement	B. Campbell

Project Description

To upgrade City facilities to incorporate energy management components and reduce future operating costs through reduction in consumption. Energy audits and condition studies to establish baseline information for tracking success of program.

Project Justification

Escalating energy prices require facility upgrades to reduce annual future operating costs. Annual operating costs savings (corporate) are anticipated following completion of the work. This city's facility stock of over 200 facilities including more than 300 buildings and structures is aging with most facilities being 30+ years and with escalating energy prices a strategic program is required to define a well planned course of action to upgrade facilities in effort to reduce annual energy consumption and future operating costs as well as to extend their useful life.

	Prior Years Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 And Beyond	Total Budget
2013 FACILITY ENERGY MGMT														
EXPENDITURE														
DESIGN														
CONSTRUCTION			250	500	500	500	500	500	500	500	500	500		4,750
CITY RELATED EXPENSES														
EXPENDITURE			**250**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**4,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RATE SUPPORTED														
NON - RATE SUPPORTED														
FEDERAL GRANTS			250-	500-	500-	500-	500-	500-	500-	500-	500-	500-		4,750-
RESERVE FUND														
OTHER SOURCES														
NON - RATE SUPPORTED			**250-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**4,750-**
SOURCES OF FINANCING			**250-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**4,750-**
2013 FACILITY ENERGY MGMT														

Overview of Reserves and Reserve Funds

London
CANADA

DEFINITION OF RESERVES AND RESERVE FUNDS

A **Reserve Fund** is an amount set aside for a specific purpose by authority of a bylaw (or as required by legislation) that is carried from year to year unless consumed or formally closed. The Facilities Reserve Fund, for example, is maintained year over year to fund maintenance and replacement of city facilities that may arise. Cash placed in a reserve fund draws interest.

Reserves are also amounts carried from year to year, but reserves are set up by resolution and are used mainly as cushions against operating budget contingencies or unforeseen events. The Operating Budget Contingency Reserve is simply an amount that can be used to provide a buffer against an unusual operating budget expense such as sudden increased costs resulting from caseload spikes.

PURPOSE OF RESERVES AND RESERVES FUNDS

The importance of reserve and reserve fund balances within the whole framework of the City finances cannot be overlooked. The City maintains different reserve funds/reserves for different purposes depending on which category they may fall into. Overall the balances form an integral part of the City's financial framework and funding strategy. Reserves and Reserve Funds are important financial management tools to manage liquidity (cash flow) requirements and to ensure intergenerational equity.

Liquidity

- The aggregation of reserves and reserve funds saves borrowing costs by providing a cushion against dips in cash flow and a source of interim financing for capital projects.
    - By borrowing internally to fund the $130 million in unfinanced capital in 2011, **the City of London avoided approximately $1.4 million in interest costs.**
- Reserve fund levels must be kept at an adequate level to ensure that the City has sufficient cash flow to meet its financial obligations. The total level of reserves and reserve funds are one of the factors considered when the City's credit is evaluated on an annual basis. The City has maintained a Aaa credit rating for 36 consecutive years.
- The City must continue to be proactive and save for unfunded liabilities that will be required to be paid in the future to ensure these obligations can be met.

Intergenerational Equity

- To provide for 'intergenerational equity' (e.g. the next sanitary landfill site will likely cost a lot more than the existing site, so building a reserve fund now will ease the burden for future ratepayers). Reserve funds are best used to provide equity when current ratepayers are enjoying a 'benefit'. Debt is best used to spread the burden of an enhancement.
- A balance must be maintained to ensure that the proper investment is made now so as not to leave future generations worse off than current generations. Those who use the asset will pay for the asset.

CONSEQUENCES OF UNDERFUNDED RESERVE BALANCES

The importance of reserve funds with regards to liquidity and the capital plan have been identified; however it is important to point out the potential consequences of not having the proper reserve levels, which could occur if the guiding principles are not followed.

- **Increased Cost of Short Term Borrowing**

  Lack of reserve funds available may require the City to potentially seek short term financing from external sources at an increased cost to the municipality.

- **Loss of Aaa Credit Rating**

  Moody's has outlined that improving reserve funds levels assist the City of London in achieving its credit rating. A drop in this rating would increase the overall cost of borrowing levels resulting in a direct impact to the operating budget.

- **Reduction in Capital Plan**

  Reserve funds balances assist in financing the capital plan of the city. A reduction in contribution levels would require the City to reduce the capital plan as the funding source will not be available

- **Improper Intergenerational Equity (Pay Now or Pay Later)**

  By not setting aside funds now to pay for costs that are going to occur in the future (unfunded liabilities, capital asset replacement), the burden to pay is passed on to future generations who do not incur the benefits of the cost. This assisted in causing the current infrastructure deficit currently facing many municipalities.

CATEGORIES OF RESERVES AND RESERVE FUNDS

In order to provide information that is focused on budget decision making, Capital Asset Renewal & Replacement, Capital Asset Growth, and Specific Projects & New Initiatives are presented in the following charts. These are the capital related categories that can be projected over the next five years. Information for Obligatory (City Services) Reserve Funds is also included, although balances are not impacted by property tax decisions.

The City also manages reserves and reserve funds in the categories of Working Capital, Contingencies & Stabilization, and Risk Management & Long Term Planning. These reserves and reserve funds are key financial management tools for managing day to day operations, mitigating against unforeseen risk, and ensuring effective financial planning. When necessary, they are reviewed in the quarterly operating monitoring reports.

Reserves and Reserve Funds Balance Overview 2012 - 2013

			<------------------------------2013	------------------------------	------------------------------>	
000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12 (1)	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE 31-Dec-13
OBLIGATORY						
City Services	**53,448**	57,126	-	14,425	(48,656)	**22,895**
Parkland	**1,513**	1,131	-	853	(1,855)	**129**
TOTAL OBLIGATORY	**54,961**	**58,257**	**-**	**15,278**	**(50,511)**	**23,024**
RESERVES AND RESERVE FUNDS THAT ARE IMPORTANT TO BUDGET DECISION MAKING						
Capital Asset Renewal and Replacement	**61,371**	**72,498**	19,022	7,684	(44,181)	**55,023**
Capital Asset Growth	**13,432**	**12,332**	2,200	1,406	(6,944)	**8,994**
Specific Projects and New Initiatives	**44,990**	**43,029**	9,665	5,713	(21,833)	**36,574**
TOTAL	**119,793**	**127,859**	**30,887**	**14,803**	**(72,958)**	**100,591**

(1) The corporate operating reserves and reserve fund balances may increase/decrease subject to the municipality's 2012 audited financial statements.

CAPITAL ASSET RENEWAL AND REPLACEMENT OVERVIEW 2012 - 2013

a) Established to provide funding for repair and maintenance of City assets.

b) Supports the principles of intergenerational equity – Balances are maintained to ensure that the proper investment is made now so as not to leave future generations worse off than current generations. Those who use the asset will pay for the asset.

c) These reserve funds should be funded to proper levels to ensure city-owned assets do no deteriorate over time.

			<------------------------------	---2013---	------------------------------>	
000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE 31-Dec-13
Facilities - City	**8,629**	**9,957**	5,650	2,223	(2,174)	**15,656**
- Convention Centre	**2,457**	**2,648**	600	25	(1,901)	**1,372**
- Courts Administration	**335**	**334**	35	4	(149)	**224**
- Dearness Home	**858**	**1,256**	350	8	(1,170)	**444**
- Library	**1,527**	**1,958**	400	12	(1,850)	**520**
- Golf Courses	**116**	**331**	201	2	(151)	**383**
- Storybook Gardens	**141**	**124**	125	-	(225)	**24**
- Parking	**1,093**	**1,037**	-	216	(616)	**637**
- Material Recovery	**22**	**444**	-	345	-	**789**
Sanitary Landfill Site	**9,557**	**11,504**	2,022	69	(9,208)	**4,387**
Federal Gas Tax	**10,856**	**16,731**	-	4,064	(7,541)	**13,254**
Social Housing i) Major Repairs	**6,293**	**6,454**	500	121	(393)	**6,682**
ii) LMHC Major Upgrades	**1,387**	**1,646**	2,208	26	(2,549)	**1,331**
Public Art Acquisition and Maintenance	**530**	**629**	-	108	-	**737**
Vehicle Replacement - City	**12,181**	**12,913**	3,650	317	(11,193)	**5,687**
- Fire	**3,860**	**2,899**	1,517	16	(3,117)	**1,315**
- Police	**1,529**	**1,633**	1,764	128	(1,944)	**1,581**
TOTAL CAPITAL ASSET RENEWAL AND REPLACEMENT (1)	**61,371**	**72,498**	**19,022**	**7,684**	**(44,181)**	**55,023**

(1) The balance in Capital Asset Renewal and Replacement Reserve Funds support an asset base with a current estimated replacement cost of **$880 Million,** it being noted that Corporate Asset Management is currently reviewing the City's asset condition as part the Corporate Management Asset Plan which will progress during 2013.

CAPITAL ASSET GROWTH OVERVIEW 2012 - 2013

000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	<-----2013-----> PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE 31-Dec-13
Industrial Oversizing	**9,937**	**10,790**	600	131	(4,540)	**6,981**
Industrial Land	**3,495**	**1,542**	1,600	1,275	(2,404)	**2,013**
TOTAL CAPITAL ASSET GROWTH	**13,432**	**12,332**	**2,200**	**1,406**	**(6,944)**	**8,994**

SPECIFIC PROJECTS AND NEW INITIATIVES OVERVIEW 2012 - 2013

			<-----------2013----------->			
000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE 31-Dec-13
Animal Welfare Benefit	**241**	**241**	-	-	-	**241**
Civic Investments	**7,132**	**7,851**	1,099	2,729	(3,907)	**7,772**
Community Impr. Areas i) Grant Program	**5,374**	**3,775**	600	72	(469)	**3,978**
ii) Loan Program	**184**	**262**	350	325	(600)	**337**
Consolidated Verification Process	**3,035**	**2,574**	-	39	(1,250)	**1,363**
Creative City	**118**	**32**	-	2	-	**34**
Development Charge Exemption	**1,835**	**24**	500	5	-	**529**
Public Sector Major Grants	**517**	**19**	-	-	(19)	-
Economic Development	**7,284**	**6,089**	3,974	1,291	(4,268)	**7,086**
Efficiency, Effectiveness and Economy	**4,021**	**6,952**	-	1,000	(2,340)	**5,612**
Home Ownership	**58**	**126**	-	3	-	**129**
Housing Support Services	**429**	**436**	-	9	-	**445**
Misc. Property Acquisition	**3,652**	**3,979**	880	80	(435)	**4,504**
New Affordable Housing	**8,647**	**8,378**	2,000	131	(8,253)	**2,256**
Woodlot Acquisition	**2,463**	**2,291**	262	27	(292)	**2,288**
TOTAL SPECIFIC PROJECTS AND NEW INITIATIVES	**44,990**	**43,029**	**9,665**	**5,713**	**(21,833)**	**36,574**

PROJECTED RESERVES AND RESERVE FUND BALANCES 2012 - 2021

000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	<------------PROJECTED BALANCE				------------>
			2013	2014	2015	2016	2017-2021
OBLIGATORY							
City Services	**53,448**	**57,126**	22,895	19,849	13,928	12,227	15,702
Parklands	**1,513**	**1,131**	129	149	404	766	2,370
TOTAL OBLIGATORY	**54,961**	**58,257**	**23,024**	**19,998**	**14,332**	**12,993**	**18,072**
CAPITAL ASSET RENEWAL AND REPLACEMENT							
Facilities - City	**8,629**	**9,957**	15,656	18,368	20,287	24,985	44,874
- Convention Centre	**2,457**	**2,648**	1,372	826	689	1,082	1,208
- Courts Administration	**335**	**334**	224	202	241	221	302
- Dearness Home	**858**	**1,256**	444	498	609	722	1,160
- Library	**1,527**	**1,958**	520	544	578	613	797
- Golf Courses	**116**	**331**	383	160	163	166	315
- Storybook Gardens	**141**	**124**	24	26	27	32	87
- Parking	**1,093**	**1,037**	637	542	452	663	1,783
- Material Recovery	**22**	**444**	789	1,163	1,557	1,968	3,939
Sanitary Landfill Site	**9,557**	**11,504**	4,387	3,486	4,501	5,496	13,753
Federal Gas Tax	**10,856**	**16,731**	13,254	3,331	3,398	3,466	7,780
Social Housing i) Major Repairs	**6,293**	**6,454**	6,682	7,046	7,692	8,351	11,847
ii) LMHC Upgrades	**1,387**	**1,646**	1,331	1,366	1,393	1,421	1,569
Public Art Acquisition & Main.	**530**	**629**	737	832	944	1,058	1,668
Vehicle Replacement - City	**12,181**	**12,913**	5,687	5,109	5,773	5,408	5,363
- Fire	**3,860**	**2,899**	1,315	2,029	1,588	1,612	3,241
- Police	**1,529**	**1,633**	1,581	2,773	3,429	3,735	5,089
TOTAL CAPITAL ASSET RENEWAL AND REPLACEMENT (1)	**61,371**	**72,498**	**55,023**	**48,301**	**53,321**	**60,999**	**104,775**

(1) The balance in Capital Asset Renewal and Replacement Reserve Funds support an asset base with a current estimated replacement cost of **$880 Million,** it being noted that Corporate Asset Management is currently reviewing the City's asset condition as part the Corporate Management Asset Plan which will progress during 2013.

PROJECTED RESERVES AND RESERVE FUND BALANCES 2012 - 2021

000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	<----PROJECTED BALANCE				---->
			2013	2014	2015	2016	2017-2021
CAPITAL ASSET GROWTH							
Industrial Oversizing	9,937	10,790	6,981	8,012	8,627	8,565	12,142
Industrial Land	3,495	1,542	2,013	4,067	175	1,914	10,659
TOTAL CAPITAL ASSET GROWTH	13,432	12,332	8,994	12,079	8,802	10,479	22,801
SPECIFIC PROJECTS AND NEW INITIATIVES							
Animal Welfare Benefit	241	241	241	241	241	241	241
Civic Investments	7,132	7,851	7,772	6,913	5,807	4,674	1,553
Comm. Impr. Areas i) Grant Prgm	5,374	3,775	3,978	3,149	3,159	3,281	5,997
ii) Loan Prgm	184	262	337	489	743	1,034	2,875
Consolidated Verification Process	3,035	2,574	1,363	1,395	1,423	1,451	1,602
Creative City	118	32	34	124	126	129	144
Development Charge Exemption	1,835	24	529	1,023	1,548	2,084	4,930
Public Sector Major Grants	517	19	-	-	-	-	-
Economic Development	7,284	6,089	7,086	8,911	8,598	10,107	22,138
Effectiveness, Efficiency and Economy	4,021	6,952	5,612	6,612	7,612	8,612	12,612
Home Ownership	58	126	129	133	136	139	154
Housing Support Services	429	436	445	456	465	474	523
Misc. Property Acquisition	3,652	3,979	4,504	5,214	6,005	6,812	11,095
New Affordable Housing (1)	8,647	8,378	2,256	2,810	3,893	5,001	12,258
Woodlot Acquisition	2,463	2,291	2,288	2,087	2,393	2,705	4,364
TOTAL SPECIFIC PROJECTS AND NEW INITIATIVES	44,990	43,029	36,574	39,557	42,149	46,744	80,486
TOTAL	119,793	127,859	100,591	99,937	104,272	118,222	208,062

(1) Projected future drawdowns will not match the Federal/Provincial allocation and are unable to support the Convert-to-Rent program in 2014.

CONTINGENCIES/STABILIZATION AND RISK MANAGEMENT OVERVIEW 2012 - 2013

			<------------------------------2013	------------------------------>		
000's	ACTUAL BALANCE 31-Dec-11	ACTUAL BALANCE 31-Dec-12	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE 31-Dec-13
CONTINGENCIES/ STABILIZATION						
Building Permits	1,371	651	-	-	-	651
Fuel Stabilization	495	500	-	-	-	500
Municipal Elections	1,338	1,734	397	-	-	2,131
Official Plan	145	181	100	-	(100)	181
Operating Budget Contingency (2)	26,568	25,581	-	-	(12,261)	13,320
Severe Weather	1,312	1,312	-	-	-	1,312
Social Housing Operating	133	-	-	-	-	-
TOTAL CONTINGENCIES/ STABILIZATION	31,362	29,959	497	-	(12,361)	18,095
RISK MANAGEMENT AND LONG TERM PLANNING						
Sick Leave City	5,600	5,345	328	65	(518)	5,220
Self Insurance	9,985	9,329	1,145	1,496	(3,000)	8,970
WSIB Catastrophic Loss	8,939	9,485	525	261	(399)	9,872
Unfunded Liability	39,452	47,176	-	944	-	48,120
TOTAL RISK MANAGEMENT AND LONG TERM PLANNING	63,976	71,335	1,998	2,766	(3,917)	72,182
UNFUNDED LIABILITY (1)	(140,500)	(140,500)	-	-	-	(140,500)

(1) The balances in reserves and reserve funds for Risk Management and Long Term Planning support an unfunded liability of $140.5 Million as reported in the 2011 annual financial report. The resulting shortfall is projected to be $68.3 Million at the end of 2013 and is subject to change based on the year end audit.

(2) The operating budget contingency reserve inflow/outflow may increase/decrease subject to the 2012 year end audit and 2013 forecast planning.

Debt Analysis

Corporate Debt Overview and Analysis (Tax-Supported, Water, Wastewater, and Other Funds)

The City of London continues to benefit from a Aaa credit rating awarded by Moody's Investors Service. The Aaa credit rating is the highest debt rating possible for the municipality and 2012 represents the 36th consecutive year that the City of London has received this rating. This translates into lower costs of borrowing for the City.

Excerpt from Moody's Investors Service Credit Analysis Report, October 10, 2012

> *"London's debt management practices have traditionally been prudent and conservative, which supports its high credit rating. The City's debt burden, measured by the ratio of net debt as a percentage of total revenues, declined in recent years to 30.2% in 2010, from 54.8% in 2004. The progressive reduction in the city's debt burden reflects tighter controls on debt issuance through a self-imposed debt cap limiting the amount of debt issued for capital projects, as well as increased reliance on pay-as-you-go financing"*

In 2012, the City of London was able to take advantage of favourable interest rates and secure $72 million of long-term financing as follows:

- $2 million through the Federation of Canadian Municipalities Green Municipal Fund (2.0% for a 20-year term) and
- $70 million ($12.3 million on behalf of the Joint Water Boards) through the capital markets (2.817% for a 10-year term).

Debt Levels

The City of London's total debt outstanding forecast is reflected in the tables on the next page. By the end of 2012 the anticipated total debt issued will be approximately $347.3 million. The remaining debt that has been authorized but not issued is estimated to be $288.7 million, for a combined potential debt of $636 million. The continuation of an aggressive debt reduction program by Council could see the "authorized but not issued" debt reduced through allocation of surplus and other one-time sources. However, by the end of 2013 the City's anticipated total debt issued is forecasted to be $419 million. The remaining debt that has been authorized but not issued will be approximately $185.5 million, for a combined potential debt of $604.5 million.

The Debt Level Overview tables below forecast the debt levels by ratepayer/reserve funds. Major assumptions used in the debt level projection include:

- For the 10-year capital plan, debt for the general property tax supported, including the tax-supported reserve funds, have been capped on average at $26 million. The debt cap will be reviewed annually.
- Wastewater debt levels are based on assumptions/parameters used in developing the 20-year plan.
- Debt level forecast does not include prospective debt financing associated with recommendations from the Investment and Economic Prosperity Committee (IEPC).

Debt Level Overview – 2011 to 2012 (in $ millions)

Debt issued on behalf of:	Total 2011	Issued in 2012	To be Retired in 2012	Total 2012	Authorized To date	Total Potential
General Property Taxes	188.1	36.0	28.8	195.3	126.1	321.4
Wastewater	86.5	9.0	9.6	85.9	39.0	124.9
Water	2.1	-	0.2	1.9	2.2	4.1
Rate Supported Reserve Funds	36.6	-	5.6	31.0	24.2	55.2
Subtotal	**313.3**	**45.0**	**44.2**	**314.1**	**191.5**	**505.6**
Joint Water Boards	2.5	7.2	0.3	9.4	28.5	37.9
City Services Reserve Funds	20.0	6.0	2.2	23.8	68.7	92.5
Net Debt Levels Total	**335.8**	**58.2**	**46.7**	**347.3**	**288.7**	**636.0**

Note: Total for 2012 is updated to reflect unconsolidated projected amounts. Retired debt includes amortization of the discount for net debt. Authorized to date reflects adjustments made through sources of financing as of December 31, 2012. Issued amount does not include refinancing of $8.7 m of debt from 2002, which has been accounted for in existing debt level and $5.1 m of debt attributed to the Joint Water Boards share of debt issued by the City on their behalf. Amounts are subject to rounding.

$

Approximate Debt
Per Household $2,113
(5 year average $1,929)

Debt Level Forecast – 2012 to 2022 (in $ millions)

Debt issued on behalf of:	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Property Taxes	195.3	217.4	241.8	235.5	230.0	221.9	209.7	197.8	179.2	159.6	136.5
Wastewater	85.9	99.5	103.1	94.5	85.4	74.4	63.2	51.9	40.4	29.1	20.9
Water	1.9	3.2	3.5	4.0	3.5	3.0	2.5	2.0	1.5	0.9	0.6
Rate Supported Reserve Funds	31.0	46.5	51.0	53.0	52.2	50.8	48.5	46.7	44.0	41.2	38.3
Subtotal	**314.1**	**366.6**	**399.4**	**387.0**	**371.1**	**350.1**	**323.9**	**298.4**	**265.1**	**230.8**	**196.3**
Joint Water Boards	9.4	13.1	25.4	22.9	30.5	27.6	24.5	21.8	18.9	15.9	12.8
City Services Reserve Funds	23.8	39.3	52.3	67.4	70.8	77.3	89.6	97.2	97.2	95.2	95.6
Net Debt Levels Total	**347.3**	**419.0**	**477.1**	**477.3**	**472.4**	**455.0**	**438.0**	**417.4**	**381.2**	**341.9**	**304.7**

Note: All figures in this section exclude any new commitments that may be recognized by 2012 year end and excludes all current and future commitments against Urban Works.

Annual Repayment Limit

The Annual Repayment Limit (ARL) for debt is a calculation regulated by the province's Ministry of Municipal Affairs and Housing (MMAH). The ARL is based on limiting total debt repayments to twenty-five percent of a previous years 'own source' revenues as a measure of financial constraint and sustainability. For 2013, the Ministry's revised calculations estimate the annual repayment (principal and interest) limit to be $109.7 million (2013 budgeted repayment is $63.4 million), which translates to a debt level of approximately $907.3 million. Use of the entire amount available would jeopardize the City's Aaa credit rating and put upward pressure on the property tax levy or user rates.

Debt Servicing Costs

Projected debt servicing costs (tax-supported, water, wastewater, reserve funds, non-rate supported) total $63.4 million in 2013 and is anticipated to increase to $92.3 million in 2020. The total annual debt servicing costs are broken down by the ratepayer/budget in the table below. The general property tax budget will support $39.9 million, which includes $2.5 million (one-time) of assessment growth revenue allocated to debt servicing costs to reduce the authorized but unissued debt and $1.0 million (10-year commitment) for the Normal School Project.

Major assumptions used in the debt servicing costs are consistent with the assumptions used to project debt levels, as shown on the previous page, as they correlate to one another. If the City were to match recent efforts to use one-time revenue to displace "authorized but not issued" debt (e.g. operating budget surplus); the total debt outstanding and debt repayments could be lower in the future.

Debt Servicing Costs – 2012 to 2022 (in $ millions)

Debt Servicing Costs (Forecast $ million's)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Property Taxes	35.9	39.9	39.5	42.7	45.4	47.3	47.9	48.5	49.5	48.5	45.0
Wastewater	13.2	13.3	13.7	14.0	14.2	14.2	13.6	13.4	13.2	12.6	9.3
Water	0.3	0.3	0.4	0.5	0.6	0.6	0.6	0.6	0.6	0.6	0.4
Rate Supported Reserve Funds	7.4	5.1	5.9	6.3	6.8	6.9	7.1	7.1	7.1	4.5	5.4
Subtotal	**56.8**	**58.6**	**59.5**	**63.5**	**67.0**	**69.0**	**69.2**	**69.6**	**70.4**	**66.2**	**60.1**
Joint Water Boards	0.5	1.2	1.8	3.5	3.6	4.4	4.4	3.9	3.9	3.9	3.9
City Services Reserve Funds	3.0	3.6	5.4	7.5	10.2	11.6	12.7	15.5	18.0	19.6	20.0
Total Debt Servicing Costs	**60.3**	**63.4**	**66.7**	**74.5**	**80.8**	**85.0**	**86.3**	**89.0**	**92.3**	**89.7**	**84.0**

Note: All figures in this section exclude any new commitments that may be recognized by 2012 year end and excludes all current and future commitments against Urban Works. Debt servicing forecasts are subject to change depending on market conditions that can affect interest rates, issue timing, and issue term which are used in calculating debt servicing costs.

The debt projections above are based on a modest pace of spending against approved capital project budgets and the proposed capital plan, consistent with recent experience. If the pace of spending increases, debt will be issued sooner, and the total debt outstanding along with the annual debt servicing costs will exceed the projections identified above. The projected regular debt repayments over ten years are calculated using interest rates ranging from 3.60% - 5.80% for 2013 - 2022, which are derived using forecasts published by the "Big Five Canadian Banks".